

**US welfare** Reforms that skim the surface



Queen's awards Accolades for





SATURDAYS Weekend FT

The selfish gene: kind to be cruel

# on \$22bn hostile bid for Chrysler

The prospects for Kirk Kerkorian's proposed \$22.8bn hostile bid for Chrysler appeared to diminish as a number of the courtry's biggest banks said they were unlikely to back a deal. Indications that Mr Kerkorian would have difficulty raising the \$12bn of debt he has proposed to back the leveraged bid came the day after Bear Stearns ruled itself out as a adviser on the buy-out. Page 23

Chirac backs strong franc: Jacques Chirac, the Gaullist front-runner in the French presidential contest, stressed his commitment to a strong franc and an independent central bank in an attempt to ward off criticism of his financial policies ahead of Sunday's first round of voting. Page 22

**European Commissioners review treaty:** 

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European Commissioners admitted that they must bridge a "gulf" between EU institutions and "the man in the street" so that European integration can "again be a source of inspiration". The Commission had gathered to review the Maastricht treaty, the framework for the future shape of the EU, but the mood under the new Commission president, Mr Jac-

ques Santer (above), was very different to that under his predecessor, Mr Jacques Delors. Page 3 Kozyrev remarks cause alarm: Remarks by Russian foreign minister, Andrei Kozyrev, that Moscow would be prepared to use force to defend the interests of Russia's citizens living in the "near abroad" have provoked a diplomatic storm. Page 2

Peugeot posts \$640m profit: Peugeot Citroën. the French car group, returned to the black last year, exceeding market forecasts with a net profit of FFr3.1bn (\$640m), compared with a loss of FFr1.4bn in 1993. Page 23; Lex. Page 22

Israel criticised over N-treaty: Egypt bitterly criticised Israel's failure to sign the nuclear Non-Proliferation Treaty, saying it was a cause for serious "imbalance" in the Middle East. Page 6

Court clears beer label change: The US Supreme Court has ruled that the alcoholic content of beer brands can be written on the bottle or can, overturning a 60-year ban that prevented people from knowing the strength of the brew they were drinking. Page 4

Fujitsu plans US or UK site: Fujitsu, the Japanese computer and electronics maker, yesterday announced plans to invest between Y80bn (\$990m) and Y100bn in a new semiconductor manufacturing plant that will be built in the US or UK.

VW plans China expansion: Volkswagen Europe's biggest car producer, plans to meet China's rising demand for cars by almost doubling ⊋apacity at its Shanghai joint venture. Page 7

Italian company drops Stet plan: IRI, the Italian government holding company, abandoned proposals by two rival groups of Italian banks to buy the state's majority stake in the Italian telecommunications company Stet. Page 23

Compaq sales jump 30%: The world's largest personal computer manufacturer, Compaq Computer, reported flat first-quarter earnings, on a 30 per cent jump in sales. Revenues for the quarter were \$2.96bn, up from \$2.3bn. Page 24

Pilkington wins \$700m order: Pilkington, the UK-based glassmaker, announced the largest single order won by the group - a long-term contract worth more than \$700m to supply General Motors

with automotive glass products in the US. Page 7 Lyons mayor sentenced: Mayor of Lyons. Michel Noir, received a 15-month suspended prison sentence and was banned from running for political office for the next five years for his role in a corruption scandal. Page 3

Britain tourism drive in Asia: Britain is to open tourist offices in South Korea and Taiwan in an attempt to capitalise on the growth of travel from Asia. Page 8

Danish workers join strike: Danish workers staged an illegal one day strike to protest against the government's privatisation policies - disrupting public transport and services, international flights and some industrial production.

Chernobyl clean-up to cost \$600bn: A senior Ukrainian parliament deputy said that erasing the aftermath of the 1986 Chernobyl catastrophe

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Banks throw doubt | German chancellor criticises Clinton over extent of budget deficit

# Kohl urges US to back dollar

Germany's Chancellor Helmut Kohl made strong attack on US economic policy yesterday, calling on President Bill Clinton "not to let the dollar drown".

In unusually blunt language, Mr Kohl said US policies were "not acceptable", and that the US should bring its budget deficit under control.

The slide in the value of the dollar, which closed in Frankfurt yesterday near its record low at DM1.37, has drawn complaints from German exporters and warnings that jobs would be lost

to lower-cost countries.
Mr Kohl's remarks, in a television interview last night, reflect the German view that countries should remove the causes of pressure on their currencies. He was speaking before next week's meeting in Washington of the International Monetary Fund's policymaking interim committee which will consider recent currency instability.

An indication that Germany would take a tough line at the IMF meeting came from Mr Hans Tietmeyer, president of the Bundesbank. He spoke out yesterday against possible attempts to agree co-ordinated measures to stabilise currency markets. The meeting will be preceded by talks between finance ministers and central bank governors of the Group of Seven leading industrial

He reduced hopes of an agreement in Washington to calm markets, saying that target zones for exchange rates were of no help if countries' economic policies were too divergent and not oriented to stability. The main problems lay in budgetary rather than monetary policies.

Mr Tietmeyer also repeated



the IMF's reserve asset - to provide extra liquidity for countries in crisis, though he said this now seemed to be off the agenda. "There is not a deficit of liquidity in today's world but a lack of solidity in the pursuit of stability policies."

He noted that the conse-

issue of Special Drawing Rights - Washington, and added: "In our he said. But the IMF should view, there is no patent cure, either for the stabilisation of exchange rates or for the avoidance or solution of problems such as those recently in Mexico."

Generous new international financing facilities could lead to "moral hazard problems" in some emerging nations by weakening quences of the Mexican financial their sense of responsibility to

improve its economic surveillance activities and consider early warning systems.

Mr Tietmeyer said central banks had limited scope for action in currency markets. "Central banks are certainly not helpless, but they must follow stability-oriented domestic

Continued on Page 22

#### Fed predicts a soft landing and no recession ......Page 4 Stay-at-home investors drive ......Page 5 the ven's rise ..... Call for targets ...... ..Page 7 ..Page 35 Currencies. World stocks.

# Richemont offers £1.62bn for Rothmans

By Roderick Oram, Consumer Industries Editor, in London

The Rupert family of South Africa yesterday made a surprise recommended offer to take Rothmans International, the cigarette maker, private in a deal worth £1.62bn (\$2.62bn).

Its offer of 625p a share for the 39 per cent of the company it does not already own values Rothmans at \$4.2bn. Richemont, the Swiss-based holding company controlled by the family, said it was the most efficient way of returning Rothmans' cash pile to

With Rothmans a private company, the Ruperts will have access to its strong cashflow. The family is, for example, rapidly

expanding its international media interests. It is already one of the largest participants in paytelevision through a 50 per cent stake in Network Holdings (Nethold), which has operations in Europe and Africa.

lites before the end of the year.

Nethold, a pioneer in digital

transmission will begin service on the Astra and Eutelsat satel-News of the potential bid comes only two weeks after the Bronfmans of North America, another wealthy family, redirected one strand of their investments into media with a \$5.7bn bid for 80 per cent of MCA, the Hollywood studio.

finance the offer with £550m of cash in Rothmans reserves plus timing of the announcement

£1.08bn of unsecured loan facilties arranged through a small group of banks to the benefit of Rothmans. Rothmans stock units, which have outperformed the market and other tobacco stocks in anticipation of a special dividend to return some of the group's cash to shareholders, closed up 118p at 606p in London.

Richemont said it would not bid for Rothmans subsidiaries which have minority public shareholdings in Australia, Singapore, Malaysia and Canada. Nor would it bid for the 30 per cent minority it does not own in Vendome, the maker of luxury goods including Cartier watches, Mont-The City was surprised by the

Richemont said it would blanc pens and Dunhill lighters.

because the Ruperts only restruc- around 15 times this year's foretured their holdings in Rothmans cast earnings per share and thus and Dunhill in 1993.

Analysts estimate that Rothmans has close to £700m of cash on its balance sheet and Vendome about £450m, Of the Rothmans cash. about 30 per cent is in subsidiaries which Richemont does not intend to buy.

A price of about 625p a share is

at a premium of about 17 per cent to the market. "This is a generous offer but the Ruperts can afford to finance it at a low rate in Switzerland and through Rothmans' cash," Mr Nyren Scott-Mal-

den, a BZW analyst, said. Lex. Page 22

# IBM chief welcomes results as sign of turnround

By Louiste Kehoe in New York

Mr Lou Gerstner, who took over as chairman and chief executive of International Business Machines two years ago when the computer company was suffering heavy losses, yesterday said the group's record results for the first three months showed that "the transformation

is gathering momentum".

Last year IBM achieved its first full year of profitability and revenue growth since 1990. And it reported yesterday that net earnings for the first three months rose almost four times to \$1.3bn or \$2.12 a share. That compares with \$336m or 54 cents a share in the same period last year when results were adjusted for the sale of IBM's Federal Systems business in March 1994 and accounting changes.

Total revenues for the period were \$15.7bn, up from \$13.4bn in the same period last year and well above the previous firstquarter record of \$14.2bn in

The results contrasted with those of Compaq Computer, the world's largest personal computer manufacturer, which yesterday reported figures in line with Wall Street expectations. Net income was flat at \$216m or 80 cents a share, despite a 30 per

cent rise in sales. Despite the strong quarter for IBM, Mr Gerstner sounded a note of caution. "Although the signs are encouraging, it's important to put our first-quarter results into perspective," he said. "The first quarter of last year was relatively weak, which makes this year's first-quarter performance look especially strong. Our results also bene-fited from the strength of some

currencies." Currency fluctuations added about 6 percentage points to revenue growth in the quarter, said Mr Jerry York, chief financial officer. However, cost increases due to currency changes offset the gains. Earnings per share would have been \$1.98 without the effects of currency changes.

Continued on Page 22 Lex, Page 22; Compaq Computer stalls, Page 24

# Four held as US searches for Oklahoma City bombers

By George Graham in Washing-ton and Robert Peston in London

Four people were being held last night following the Oklahoma City bombing as rescuers struggled to find more survivors of the blast, which has killed at least 36 One of the four was detained

yesterday at London's Heathrow airport and was later returned to the US for questioning after being refused entry to the UK.

believed to be of Middle Eastern origin, were being held on immigration charges, according to the US authorities. Two were detained in Dallas, Texas, and one in Oklahoma City. The US authorities say the death toll from the car bomb blast, which

devastated the nine-storey gov-Bomb ends complacency in 'Anytown USA' ..... ...Page 4

country. The other three men, all and around 700 of the more than 900 people who work in the building have been accounted for, Mr Marrs said. US authorities were careful yesterday to avoid closing off any line of investigation or narrowing their search to any specific suspects.

Mr Weldon Kennedy, head of the Federal Bureau of Investigation team in Oklahoma City, said his agency had issued worldwide alerts for information relating to the bombing, but was processing reds of possible leads.

Washington, President Bill on warned against jumping clusions about the identity tionality of the attackers. "I urge you not to speculate no is guilty yet or what their ections are," he said at a House news conference.

Clinton reiterated his promswift and severe retribution e bombers, saying: "Whodid it, we will find out, and will be justice that will be and certain and severe. And is no place to hide."

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# The one thing never merge is into the background.

With deals worth US \$16.8 billion in 1994, S.G. Warburg was the leading adviser on European mergers and acquisitions for the fourth consecutive year according to IFR Securities Data.

S.G.WARBURG

DAY	The unidentified man, carrying a US passport, had arrived on a flight from Chicago and was questioned for several hours by immigration staff.  The UK Home Office refused to disclose further details about the man. However, he is believed to be of Middle Eastern or Asian origin and is thought to have been travelling to Italy.  Last night police at Rome airport seized three suitcases off a flight from Chicago. The police said the luggage had been in transit for a Middle Eastern	ernment office building in Oklahoma City on Wednesday, is expected to climb, with many still missing.  Mr Gary Marrs, Oklahoma City fire chief, said 36 deaths had been confirmed, including 12 children. He cautioned, however, that authorities were counting only bodies that had been removed from the building. More bodies were visible in the wreckage.  More than 400 people have been treated at local hospitals,	hundre In W Clinton to conc or nation on who connec White i Mr C ise of st for the ever di there is swift an
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# German security chiefs under pressure to quit

By Michael Lindemann in Bonn

Senior officials in Germany's intelligence service came under increasing pressure to resign yesterday after press allegations implicating them in a plan to smuggle Russian plutonium into Germany.

Der Spiegel news magazine claims in its most recent issue that BND undercover agents from Germany's intelligence service, had lured Russian sellers to Munich last August offering to pay \$276m for a pluto- met in secret in a soundproof room

nium shipment. The Munich operation, in which German secret agents intercepted 363g of plutonium 239 on a flight from Moscow, followed a spate of incidents last summer when enriched plutonium was found in Germany, including one batch in a garage near Lake Constance in

Yesterday, the Bundestag (lower house of parliament) committee which oversees the security services

the Der Spiegel news magazine.

The article alleged that Mr Bernd Schmidbauer. Chancellor Helmut Kohl's security services minister. and Mr Konrad Porzner, head of the BND, had mounted the Munich sting. Mr Schmidbauer and Mr Porzner were believed to have been questioned by the committee.

Mr Gunter Verheugen, a senior member of the opposition Social Democratic party (SPD) said that if In Moscow, officials of the nuclear the reports were proved correct, the energy ministry dismissed the

to discuss the allegations made in affair would be "the most serious scandal Germany's security services had ever experienced".

> Mr Manfred Such, the first and only member of the Green party to sit on the nine-member parliamentary committee, yesterday demanded the resignation of both Mr Schmidbauer and Mr Porzner.

> Speculation about the background to the incident is likely to upset relations between Russia and Germany.

reports. A spokesman said the pluto the Munich operation nium had been made in Germany Mr Such yesterday h but had been flown to Moscow and back to Munich to make it seem as if it had originated in Russia.

A German government spokesman, however, described these suggestions as "absolutely absurd". Mr Norbert Gansel, an SPD mem-

ber of the Bundestag committee, charged Mr Schmidbauer with lying during an earlier parliamentary hearing when he had said that BND

Mr Such yesterday had intended to brief journalists but lafer declined after threats from the committee that he would be dismissed if he

revealed details of its meetings.

He would only say that he would recommend that the Green's parliamentary party put down a motion in the Bundestag for a parliamentary inquiry into the affair. "As you can see I'm frustrated. I am not allowed to report anything from the session,"

he told waiting journalists.

# Hungary puts slice of heritage on sale

By Nicholas Denton in London

A slice of central European beritage has gone on sale. The Gerbeaud Palace, home of Budapest's legendary patis-serie, is on the market for Fti 5bn (27.8m). Bidders have until June 7 to put in offers for the 19th century neo classical building in the Hungarian cap-Ital's Vaci Street district, the region's most glamorous shopping area.

fussels fi-trus

Foreign bidders are wel-come, The patisserie, although a Hungarian institution, is no stranger to foreign ownership. It takes its name from Rinfle Gerbeaud, a Swiss cakemaker, who bought it in 1884. His portrait still stares down

on the old ladies and tourists who sip the powerful coffee and eat the extravagant cakes The successful bidder will thick and rich as the torta which the Gerbeaud serves. The gilded ceilings, the venited rooms and the marble floors date from the coffee

house's establishment in the building in 1870, as Austria and Hungary forged the dual monarchy and Budapest embarked on its golden age of cultural and economic dyna-

The rooms have survived two world wars and the division of central Europe. Gerbeaud's cognac cherries in chocolate and dobos torto, the drum cake with its hard caramel top, have made its way into Hungary's culinary reper-

The buyer, obliged by the tender to preserve the coffee house, will take on a drabber, more recent legacy. The communists who came to power after the second world war nationalised the coffee houses. Gerbeaud was rechristened Vorosmarty, after a radical Hungarian poet.

The habitues never stopped using the original name, though, and it was restored when Hungary embarked on democratic reform. But the building and the operator of the coffee house have remained sinte-owned. Service is as sloppy as the creamiest

Post-communist attempts at privatisation have also left their mark. Since 1989 the Hungarian authorities have sold the building once, cancelled the transaction and written three subsequent tenders for sale, two of which

. One German buyer went bankrupt before completion and the Hungarian police last month announced that they had launched an inquiry into suspected fraud and misuse of funds in the privati-

sation. The State Property Agency Hungary's much-criticised privatisation authority, has a slogan meant to convey resilience: "Privatisation goes on." In Gerbeaud's case it has gone on – and on and on.

# **Kozyrev remarks on use of force** fuel fears in ex-Soviet states

By John Thomhill

Recent remarks by Mr Andrei Kozyrev, Russia's foreign minister, that Moscow would be prepared to use force to defend the interests of Russia's 20m citizens living in the "near matic storm in some former

They have also aroused fresh fears about the more hawkish line being adopted by the

Mr Kozyrev's views have been interpreted as a veiled threat by some Baltic states, where tensions between the local population and the ethnic Russian minority have been

Earlier this week, the Interfax newsagency quoted Mr Kozyrev as saying: "There may be cases when the use of direct

great communist dissidents

and whistle-blowers, died yes-

terday in Belgrade at the age

After 20 years as a dedicated

revolutionary and more than a

decade as the closest comrade

of Marshal Tito, the Yugoslav

partisan leader and post-war

president, he was jailed in

1953 and excoriated for expos-

ing the hypocrisy of the com-

munist system and the corrup-

A writer and intellectual as

well as a revolutionary and

man of action, he published

New Class, while he was in jail

in 1957. In it, he laid bare the

true nature of the self-

appointed "vanguard of the proletariat" and castigated

communism as a system for

industrialising backward

countries which led inevitably

to tyranny.
Disillusionment set in after

the war when Dillas, then vice president, was sent by Tito to Moscow for difficult negotia-

tions which ended with the

traumatic break between the

Yugoslav communists and

tion of its leaders.

**OBITUARY: MILOVAN DJILAS** 

turned to dissent

Milovan Djilas, the first of the Stalin. In his book "Conversa-

Estonia condemned this statement as being incompatidards of behaviour".

The foreign minister's remarks have been cited as further evidence of the more aggressive foreign policy line being adopted by the Russian

Mr Kozyrev, once labelled Mr Da (Mr Yes) because of his seemingly compliant attitude to the west, has laced several recent speeches with an overtly nationalist edge and has been one of the more forceful apologists for Russia's actions in rebel Chechnya.

"There is clearly a more determined pursuit of Russian national interests," said one western diplomat in Moscow yesterday. "Mr Kozyrev is trying to deny the hardline politi-

Montenegrin-born envoy pro-

vided penetrating insights into

the suspicious, arbitrary and

claustrophobic world of the

post-war Kremlin and the cruel personality of the Soviet

dictator at the onset of the

terday poked fun at Mr , lampooning his ambitions to become the fourth "power" minister alongside the hawkish occupants of the defence, interior and counterintelligence ministries. The liberal newspaper

suggested Mr Kozyrev was increasingly resembling the caricature of a Russian nationalist, whom he had parodied in an infamous speech in Stockholm in 1992 in an attempt to shock his western audience. Even Mr Vladimir Lukin,

chairman of the parliamentary committee on international affairs, who has previously criticised the "soft" policy pursued by the foreign ministry, distanced himself from Mr Kozyrev's latest remarks, suggesting they went too far. However, the Russian for-

best to play down the controreaction of foreign govern-ments - especially in the Bal-tics - as "strange". The ministry's spokesman said any normal modern state had the right to employ a whole specdefence of its fellow citizens' interests - including force.

Mr Kozyrev also tried to set the record straight after discussing the issue with President Boris Yeltsin at their regular weekly meeting. He said Russia, like other states, had the right to protect its interests and citizens by force in excep-tional cases. "I have been saying this for almost five years in the capacity of foreign minis-ter, but I have been heard only army and navy for if they cannot protect our citizens and



Ethnic Russians demonstrate in the Crimea in favour of their "president" Yuri Meshkov who was sacked earlier this month by the Ukrainian parliament, which also abolished the Crimean constitution as pro-separatist. The Crimean peninsula is part of Ukraine

centre-left has kept its nerve

and exploited well its key

strengths: the countrywide

organisational network of the

PDS and the generally strong record of the left in local gov-

ernment. This has undoubtedly

allowed the centre-left to

week. Mr Massimo D'Alema. PDS leader, predicted his alli-ance would lose but by the nar-

rowest of margins: gaining

seven regions as opposed to the

By going public in this way, he has made himself a poten-

rightwing alliance's eight.

recover ground. Earlier this

# Rome casts anxious eyes on regions Tito comrade who

Local polls throughout mainland Italy next Sunday could determine whether a general election is called before the summer, writes Robert Graham

iss with your eyes closed but vote with your eyes open - This catchy slogan, on a poster picturing two students in a passionate embrace, has been the sole attempt at humour in the campaign for Italy's regional and local elections on Sunday. It also happens to come from a fringe group, the Young Com-

Italy's 47m voters, and the out-

come will offer a reasonably

accurate portrait of how the

main parties stand. But, more importantly, Sunday's polls

will give a good idea of the

respective strengths of the two

main alliances that now domi-

nate Italian politics and which

will contest the next general

election - possibly before the

He was a staunch supporter For the main parties there has been little scope for humour in a hard-fought battle of Tito's split from Stalin, but became disillusioned as the gap widened between the theory of socialism and the practhat will determine the political timetable of the rest of the tice of the Yugoslav variant, self-management. His inner revolt came into the open in the early 1950s and in 1953 he was sent to prison "for nine excluded) plus a number of cold winters", as he wrote in his autobiography. As the local administrations has become an important test of regime mellowed and became electoral sentiment. It involves all but 5m of more secure Djilas was

released from jail but was never fully rehabilitated. He remained a firm partisan of the Yugoslav ideal until his death and a strong critic of President Slobodan Milosevic, whose stimulation of aggressive Serb nationalism contributed to the destruction of the federal state which emerged from the partisan struggle.

summer but more likely in

President Oscar Luigi Scalfaro has raised the political stakes by stating magisterially that he cannot but take note of the result. This is an oblique way of saving that he may have to forgo his long-standing aversion to an early general election in the light of the voters' verdict.

The rightwing alliance headed by Mr Silvio Berlusconi, the previous prime minishas entered the campaign with year. The re-election of all the a clear lead in the polls. Strict 15 mainland regional govern- new laws governing the conments (Sardinia and Sicily are duct of elections have banned excluded) plus a number of the publication of polls from three weeks before polling. But, prior to this, the rightwing alliance that includes as principal partner the National Alliance, heir to the neo-fascist MSI, had at least 54 per cent of

the vote. In contrast, the centre-left alliance, co-ordinated by the former communist Party of the Democratic Left (PDS), appeared to be trailing. It was further weakened by the decision of Mr Umberto Bossi's populist Northern League to go

it alone in the key northern regions of Lombardy, Piedmont and the Veneto.

The centre-left alliance also failed to take on board the entire Popular party (PPI), the heirs of the long-governing

Sunday's polls will give a good idea of the strengths of the two main alliances that now dominate Italian politics

Christian Democrats who garnered the centre vote. Last month's split in the PPI saw Mr Rocco Buttiglione, the party leader, join forces with Mr Berlusconi, taking with him seven of the 33 deputies and an indeterminate number of potential votes. Despite these setbacks, the tial hostage to fortune. How-ever, his confident prediction has at least provided a benchmark by which to judge the result. If Mr Berlusconi and his allies on the right win more than eight regions, they can claim a clear victory. This in turn would give Mr Berlusconi a freer hand to call for a snap election before the summer, something he has been

demanding for three months. Winning anything less than nine regions would be a seri-ous blow to Mr Berlusconi and make it most unlikely that a general election would be held before October.

number of variables could cause some big surprises on the day. The first concerns the large floating vote in the centre which accounts for more than a third of the electorate. Both alliances have sought candidates to head the regions with credentials that appeal to this floating vote. For instance, in the two most politically important regions - Lazio (Rome) and Lombardy (Milan) all four candidates are clearly identified as Catholics while their party labels are

in the run-up to the vote a

played down Secondly, there have been, and will be up until the last moment, efforts to persuade League voters to rally behind the centre-left candidates in Lombardy, Liguria, Pledmont and the Veneto. If this happens, the right's hopes of making a clean sweep of the north

could well be thwarted. Finally, Mr Berlusconi and his supporters fear that a fine Sunday in late April will deter many of their potential voters from going to the polls. A low turn-out is almost certain to improve the chances of the centre-left.

#### **LEGAL NOTICES**

NOTICE PUBLISHED BY THE SECRETARY OF STATE UNDER SUBSECTIONS 8(5) AND 10(6) OF THE TELECOMMUNICATIONS ACT 1984

The Secretary of State hereby gives notice as follows. 1. Whereas a notice was published on 21 July 1993, in which it was stated that the Secretary of State had granted to City of London Telecommunications Limited ("COLT") a licence under the Telecommunications At 1984 ("the Act") to run telecommunication systems in London and its vicinity, it is now announced that he proposes to revoke that licence and issue to COLT Telecommunications ("the Licensee") a licence to run telecommunication systems throughout the United Kingdom. The licence will be for a period of 25 years subject to earlier revocation in specified circumstances.

2. The principal effect of the ficence will be to enable the Licensee to install and run telecommunication systems throughout the United Kingdom. The Licensee will be able to provide a wide range of services but systems integrated the Context Kingdon. The Exercises will be above to provide a wide range of services but excluding mobile radio services and certain international services. The Ecence authorises connection to a wide range of other systems. On securing a share of 25% or more of the market in respect of particular services in an area specified by the Director General of Telecommunications, the Licensee may be obliged to make available those telecommunication services to all who reasonably request them within that area.

3. The licence will be subject to conditions such that section 8 of the Act will apply to it, thereby making each of the systems run under the licence eligible for designation as a public telecommunication system under section 9 of the Act. It is the intention of the Secretary of State to designate each of the Licensee's systems as a

4. The Secretary of State proposes to grant the licence in response to an application from the Licensee for such a licence because he considers that it will help to satisfy demands in the United Kingdom for the provision of services of the type authorised, will promote the interests of consumers in respect of the quality and variety of such services, and will maintain and promote effective competition between those engaged in the provision of

5. He proposes to apply the telecommunications code ("the Code") to the Licensee subject to certain exceptions and conditions throughout the United Kingdom. The effect of the exceptions and conditions to the application of the Code is that the Licensee will have duties:

(a) to comply with various safety and environmental conditions, in particular (with certain exceptions) to install lines underground or only on such above-ground apparatus as is already installed for any

(b) to comply with conditions designed to ensure efficiency and economy on the part of the Licensee, in: connection with the execution of works on land concerning the installation, maintenance, repair or alteration of its apparatus;

(c) to consult certain public bodies before exercising particular powers under the Code, including the local planning and highway authorides and English Nature, Scottish Natural Heritage; the Countryside Council for Wales, the National Trust and the National Trust for Scotland, as well as relevant electricity.

(d) to keep and make available records of the location of underground apparatus and copies of the exceptions and conditions in the licence to its powers under the Code; and (e) to ensure that sufficient funds are available to meet certain liabilities arising from the execution of

6. The reason why the Secretary of State proposes to apply the Code to the Licensee is that the Licensee will need the statutory powers in the Code to install and maintain the relecommunication systems which are to be installed and run under the proposed licence.

7. The reasons why it is proposed that the Code as applied should have effect subject to the exceptions and conditions referred to above are that they are considered regulate or expedient for the purpose of securing that the physical environment is protected, that there is no greater damage to land than necessary, that the systems are installed as safely and economically as possible, and that the Licensee can these (and relevant persons can enforce) liabilities arising from the execution of works.

8. Representations or objections may be made in respect of the proposed licence, the application of the Code to the Licensee and the proposed exceptions and conditions referred to above. They should be made in writing by 22 May 1995 and addressed to the undersigned at the Department of Trade and Industry.

Telecommunications Division, Room 2.78, 151 Buckingham Palace Road, London, SWIW 9SS. Copies of the proposed licence can freely be obtained by writing to the Department or by calling 0171-215 1756.

Alan Proud Department of Trade and Industry

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# **CONTRACTS & TENDERS**



# The Croatian Privatisation Fund

hererby announces the sale of 24.90 percent of the equity of

# PLIVA d.d. pharmaceutical company

at an auction to take place on 8 May 1995 at the Zagreb Stock Exchange, Ksaver 208, Zagreb, Croatia. Total equity is estimated at 701 million German marks. The current

ownership structure is as follows: 58.48% is owned by the Privatization Fund, two pension funds own 29.76% of the equity, while the employees own 11% of the stock. Pliva, founded in 1921, is Croatia's leading pharmaceutical company. It

produces a bulk substance azithromycin which is used for a new generation antibiotic marketed under the name of Sumamed. Buyers will be required to pay in public debt bonds for frozen foreign

exchange deposits available at a discount from Croatian banks and brokerage firms. All the addresses can be obtained from the Zagreb Stock

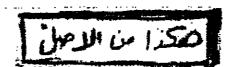
For further information please contact: The Croatian Privatisation Fund

Mr Ivica Boltuzic Sales and Investors Relations Dept. Gajeva 30a

41000 Zagreb Croatia Phone: +385 1 469 111 Fax: +385 1 469 136

The Zagreb Stock Exchange

Ksaver 208 41000 Zagreb Croatia Phone: +385 1 428 455 Fax: +385 1 420 293



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## **NEWS: EUROPE**

# EU wants to be 'source of inspiration'

in Brussels

European commissioners admitted yesterday that they must bridge a "gulf" between EU institutions and "the man in the street" so that European integration can "again be a source of inspiration". The full Commission had

gathered to review the Maastricht treaty, the framework for the future shape of the EU, but the mood under Mr Jac-ques Santer, the new Commission president, was very differ-

**EUROPEAN NEWS DIGEST** 

ent to that under his predecessor, Mr Jacques Delors. In stark contrast to the bold advances of Maastricht, indica-

tions from yesterday's meeting were that the Commission favours a more consensual approach, with a strong emphasis on consolidation and open public debate.

The meeting was supposed to begin preparing an agenda for an inter-governmental conference (IGC) next year, but the Commission spokesman said that this event would not seek extra powers for the EU's executive arm in Brussels. This was because, one official admitted, "there is a feeling that it overplayed its hand in

The 17 commissioners present did discuss the controversial issue of watering down the national veto in EU decisionmaking. They agreed that the expansion of the Union would make decisions increasingly difficult and that the number of areas in which a unanimous vote was required should be In particular, Germany and

By Andrew Jack in Paris

Mr Michel Noir, the mayor of

Lyons, yesterday received a 15-

month suspended prison sen-tence and was banned from

running for political office for

the next five years for his role

Mr Pierre Botton, his

son-in-law and the business-

man at the centre of the trial,

received a four-year prison

term, a fine of FFr2m (\$413,200) and a five-year ban

on running a company, while

Mr Michel Mouillot, mayor of

Cannes, was given a 15-month

suspended sentence and a five-

year han on running for office.

in a corruption scandal.

the more integration-minded smaller states want to reduce the power of the veto and introduce more majority decision-making, a move strongly opposed by the UK. Along with its sister-institu-

tions, the Council of Ministers and the European parliament, the Commission has to produce a report on the application of the Maastricht treaty. This is expected to be completed on May 10 and likely to focus on several key issues including: · reform of procedures in the Council of Ministers, the EU

decision-making body, in particular dilution of the national veto in favour of more qualified majority voting. It will also look at the role of the European parliament in deci-sion-making;

 strengthening the EU's fledgling common foreign and security policy;
• the so-called third pillar, whereby the 15 member states are acting together to tackle

immigration and cross-border

crime; • the future composition of an e the Commission, now 20 said.

members a commissioner in Brussels: • a review of the system of six-month rotating presiden-

strong, in particular whether to end the system of giving all

cles of the EU. The Commission clearly intends to tread carefully in the run-up to the IGC, wary of creating another Maastricht-

citizens. "The Commission seems to be afraid of being shot down at an early stage," an official

and health food shops. He was influential in bolstering Mr

Noir's political base in Lyons,

France's second largest city,

before relations between the

Mr Noir was a former ally of

two men turned sour.

style backlash from Europe's

# Denktash faces former ally in election run-off

By John Barham in Istanbul

The future of Mr Rauf Denktash, for 30 years the undisputed leader of Cyprus's minority Turkish community. will be decided tomorrow by a small number of mainly left-wing voters.

Turkish Cypriots are going to the polls in a second round of voting to choose a new president. Mr Denktash, 71, who is running as an independent for another five-year term, was only about 10,000 votes short of a majority in the first round last weekend.

The president, who had hoped to win an outright majority, suffered an unexpected reverse in the first round when he took only 40.4 per cent of the 92,982 valid votes cast.

This forced him into a bruising second round against the second-placed candidate, Mr Dervis Eroglu of the conservative UBP national unity party, who took 24.1 per cent of the

Mr Denktash now faces the toughest challenge to his leadership since the proclamation of the Republic of North Cyprus in 1983. The outcome of tomorrow's vote depends on how he and Mr Eroglu carve up votes that went to the five

other candidates in the first round Mr Eroglu, formerly Mr Denktash's ally and for eight years his prime minister, says he is certain he will take most of the other candidates' protest votes. However, Mr Denktash is only 10 percentage points shy of a majority and has considerable patronage at his dis-

Although the elections are tile world.

attracting international inter est, local issues are dominating

Mr Denktash's support is slipping for two reasons. He is blamed for the economy's international trade embargo. Tourism is down by a third and last July the European Union banned imports of citrus and textiles from north

Second, electors are unhappy about the president's attempt to replace the present parliamentary form of government with a presidential system. Voters fear this would increase Mr Denktash's considerable powers. Mr Erogiu has capitalised on this by emphasising themes like change and democ-

However, both men share the same rhetoric over the onestion of talks with the majority Greek Cypriots. The island was divided after Turkish troops invaded in 1974 following a Greek-backed coup in Cyprus. Attempts to reunify the island have foundered, with mediators usually blaming Mr Denktash's obduracy for failure of talks.

Yet a shifting international context is forcing north Cyprus, which is recognised only by Turkey, into a more conciliatory position.
In March the EU convinced

Greece to lift its veto on a customs union agreement with Turkey by offering Cyprus a timetable for EU membership talks.

More than a few of those key 10,000 voters believe it should be the cunning, combative Mr Denktash who should represent them in talks with a hos-

Court sentences Michel Noir for role in corruption scandal

Election bar for mayor of Lyons

# Brussels agrees anti-trust deal

The European Union has formally rubber-stamped an agreement with the US allowing anti-trust authorities to co-operate on hig competition cases. The agreement has been in force for almost four years but was challenged in court by France as it was signed by the European Commission alone and not EU states as a whole. The European Court of Justice agreed with France in August 1994 that the agreement should have been signed by the EU's Council of Ministers, but did not

Using the agreement, the US Department of Justice and the Commission forced Microsoft, the software group, to change its licensing practices in July 1994. The US-EU agreement provides for the exchange of information, on the condition of confidentiality, on cases which might affect competition on both sides of the Atlantic. A similar agreement is being negotiated with Canada.

■ The Commission yesterday began separate anti-dumping inquiries into EU imports of Chinese and Thai furfuryl alcohol and imports of polyester textured filament yarn from Malaysia. Reuter, Brussels

# Netherlands rebuked on Kurds

Turkey, in an unusual rebuke of a European ally, called an emergency meeting of Nato ambassadors yesterday to protest that the Dutch government had allowed an assembly of separatist Kurds to meet on its soil. In summoning the meeting, Ankara cited article 4 of Nato's founding treaty, which provides for emergency consultations if any member feels its territorial integrity is being threatened. Although Nato's activities have frequently been disrupted by disputes between Turkey and Greece, diplomats at Nato headquarters said they could remember no precedent for yesterday's

démarche by one alliance member against another.

The Netherlands restated its position that it is not legally entitled to close the Kurdish assembly unless it is clearly linked with terrorist activity. Bruce Clark, London

#### Polish banker fired over traud The president of the Polish state-owned bank Powszechny Bank Kredytowy has been dismissed after the bank was defrauded of an estimated 59m zlotys (\$25m) at one of its

branches. Ms Barbara Zambrzycka was accused of negligence ever the fraud at the PBK's branch in Wyszkow, a small town 50km north of Warsaw, between mid-1993 when the branch was opened and the middle of last year. The losses arose from the extension of poorly secured loans to clients who had little intention of repaying them. The state prosecutor was notified by the PBK of suspected fraud last August and six people, cluding the Wyszkow branch manager, have since been arrested under suspicion of abetting the fraud.

The case is anomalous in that improvements in the central bank's supervisory framework have in the past two years reduced serious fraud which damaged banking balance sheets in the first few years of Poland's free market reforms. The losses are relatively small compared to the Warsaw based-hank's 5.7bn zlotys balance sheet at the end of last year and 371m zlotys worth of reserves, but they have bitten into last year's net profit of 161m zlotys. It has meant that the PBK has been overtaken in the queue for privatisation by the Bank Gdanski, which goes on sale later this year. Christopher Bobinski, Warsaw

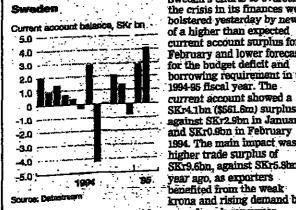
#### UN's Bosnia hopes hit again

Efforts to shore up the UN mission in Bosnia were dealt another blow vesterday when the Moslem-led Bosnian government ignored appeals to renew a shattered ceasefire and the Bosnian Serbs reneged on a deal to open the city airport, despite promises on Wednesday. Mr Yasushi Akashi, the UN special envoy to former Yugoslavia, travelled to Sarajevo yesterday to persuade the government to extend the truce when it expires on May 1. France, the single biggest contributor of troops, has threatened to withdraw its 4,200 soldiers from former Yugoslavia if the ceasefire is not

After two French peacekeepers were killed in Sarajevo, France pushed through a UN resolution on Tuesday calling for the extension of the truce. But Mr Haris Silajdzic, prime minister of Bosnia, made clear that Sarajevo would not renew the truce. He attacked the west for leaving the Bosnian capital vulnerable to the better-armed Serbs.

Diplomats yesterday worried that the UN Security Council would shorten the suspension of sanctions against Serbia on the grounds that Belgrade is clandestinely supplying the Bosnian Serb military. The diplomats said this would reduce the already minimal international leverage over President Slobodan Milosevic of Serbia. Laura Silber, Belgrade

# Boost for current account



Esc140,3bn (\$961m).

Sweden's efforts to overcome the crisis in its finances were bolstered yesterday by news of a higher than expected current account surplus for February and lower forecasts for the budget deficit and borrowing requirement in the SKr4.1bn (\$561.6m) surplus, against SKr2.9bn in January and SKr0.9bn in February 1994. The main impact was a higher trade surplus of SKr9.6bn, against SKr5.8bn a year ago, as exporters benefited from the weak

krona and rising demand but imports remained depressed because of weak consumer . demand. The National Audit Office forecasts that Sweden's budget deficit will be SKr161bn, or 11 per cent of gross national product, in the year to June 30. This is SKr10bn less than its February forecast and reflects higher fax income amid economic recovery. The forecast for Sweden's borrowing requirement in 1994-95 has been lowered to SKr196bn from SKr204bn. Christopher Brown-Humes, Stockholm ■ Dutch seasonally adjusted manufacturing production rose 23 per cent in February compared with January. February manufacturing production was 5.2 per cent higher than in the same month of 1994. same month of 1854.

Portugal's current account deficit in February fell to

of only 2.2 per cent in the rest The first is that the system gives patients a free choice of

There are two main reasons

#### form of gifts and political con-Mouillot from running again tributions to his supporters. for mayor in their two munici-Other sums went to maintain pal elections, just two months his lifestyle. Among the others put on trial in Lyons was Mr Patrick Poivre d'Arvor, the flamboyant television presenter, who also received a 15-month suspended prison sentence and a FFr200,000 fine. Mr Charles Giscard d'Estaing, nephew of France's former president, was given an 18-month suspended sentence diverse network of companies.

The prosecutors charged

that Mr Botton embezzled

about FFr33m from his compa-

nies during the 1980s, some of

which he then disbursed in the

before voting for new five-year Mr Jacques Chirac, the terms begins. front-runner in Sunday's presi-However, both men and a dential election, but was number of the other defenexpelled from the Gaullist dants criticised the verdicts RPR party. He has been the target of recent attacks by and stressed they would be appealing. Mr Botton said yespolitical opponents hoping to terday that he did "not undertake control of Lyons in the stand" the judgment, and elections. However, his aides

and a FFr100,000 fine, as well

prevents both Mr Noir and Mr

as a ban on running a com-

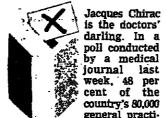
pany for the next five years.

added: "I want justice."

Mr Botton had built up a

# were insisting recently that he intended to run again for Commitment to tough health reform leaves Balladur ailing

#### The premier has alienated France's doctors, says David Buchan



darling. In a poll conducted by a medical journal last week, 48 per cent of the country's 80,000 general practitioners said they would **ELECTIONS** vote for the

April 23/May 7 mayor of Paris in Sunday's presidential election. Only 13 per cent said they would support Mr Edouard Balladur, the prime minister.

The latter's rating was even below the 22 per cent support for Mr Lionel Jospin, candidate of the Socialist party which has little following among French doctors.

The reason is obvious. Mr Balladur has promised that, if elected president, he would continue the reforms that last year reduced the rate of increase in health spending to 2 per cent. down from 6-7 per cent the year before. The prime minister has negotiated spending and price agreements with doctors and drug companies. threatening them with compulsory controls if the agreements failed to produce results.

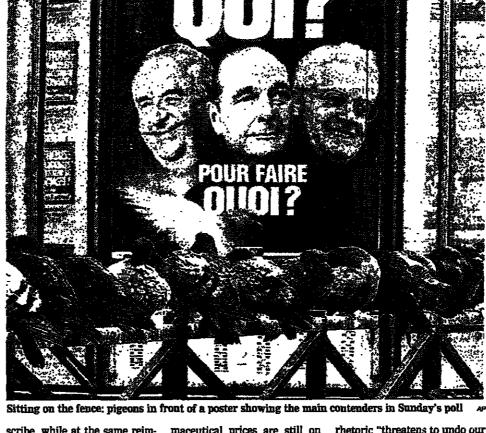
Mr Chirac, campaigning with

the slogan "No to rationing, Yes to rationalisation". believes health spending should be determined by peo-ple's needs and the ability of medical science to meet those needs, not by the country's economic capacity to pay. He acknowledges waste in hospi-tals, but rejects any closures. But if he wins, Mr Chirac will be faced with some large figures in the red. The Balladur government estimates that despite its reforms, the deficit in the basic state health insurance system will rise from FFr29bn (\$5.99bn) last year to FFr33bn this year Mr Raymound Soubie, a former adviser to Mr Chirac and author of a recent health white paper for Mr Balladur, reckons both candidates underestimate the deficit, which he believes will turn out to be about

FFr100bn for 1994-95. The French health system is Europe's most extravagant. The country devotes nearly 10 per cent of its gross domestic product to it, compared with 8.7 per cent in Germany and s than 7 per cent in the UK. "If we could just reduce our spending by 1 per cent of GDP - which is roughly FFr60bn we could wipe out the deficit," a Balladur official says.

why French health spending has increased by 4.8 per cent a year on average in 1980-92, compared with an average rise of Europe.

common ailments. doctors, and doctors a free



scribe, while at the same reimbursing a high proportion of the cost. Despite the fact that France spends 30 per cent more than Britain on health, "the French system is probably slightly less good than the UK one in terms of public health, but infinitely more comfortable for patients and doctors than in Britain", Mr Soubie says.

"The cost, however, of this extra comfort is 3.5 per cent of GDP", he adds.

The second reason is waste in hospitals, which account for about 45 per cent of the annual FFr600bn spending on health. There is no overall transparency in the relative costs of different methods and treatments in French hospitals", Mr Souble says, "so there is no means of optimising the system of ensuring that public money goes to those hospitals which provide the best care at the least cost".

To try to tackle this the main Balladur reforms have consisted of:

 An annual contract between the CNAM state insurance agency and the medical profession to limit costs. The 1994 target was a rise of 3.4 per cent, and the eventual outcome was a 2 per cent increase. This year's target is 3 per cent.

• A carnet medical, or medical card, for some 4m older people, who are frequent users of the health service. The aim is to try to prevent people going from one doctor to another in an endless search for more tests and treatment.

 Prescription guidelines for doctors. This is designed to prevent doctors prescribing drugs that are incompatible or inappropriately high-powered (and therefore expensive) for

• Three-year price contracts with pharmaceutical companies. These require companies to lower prices on older drugs. but allow them to raise prices choice of medicines to pre- on newer ones. French pharmaceutical prices are still on average about 30 per cent below the European average, because of past price controls which have simply stimulated over-prescription and consumption. According to the pharmaceutical industry, reimbursement payments on drugs actually fell by 0.2 per cent in

the past year.
These are all steps in the right direction", says Mr Soubie. However, he criticises the Balladur government for failing to reform the hospital sector. Hospitals have had global annual budgets since 1983, but the baseline for these budgets has not been revised to reward the efficient.

As one Balladur official puts it, Mr Chirac's free-spending

successful efforts over the past two years in instilling cost-consciousness into the medical profession". Some medical union leaders, who signed up to the Balladur slimming cure for the health system, have complained privately to Mr Chirac's advisers that the mayor of Paris has made them look stupid in the eyes of their members by claiming on the hustings that, after all, no

> But "the medical profession would be wrong to take Jacques Chirac at his word", Mr Soubie believes. "As president he will pass the health spending issue to his prime minister. who will have to take the prob-

financial dieting is necessary.

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# Bomb attack a risk of the job, says Aznar

By David White in Madrid

Mr José María Aznar, leader of Spain's conservative Popular mination than ever" and would party, yesterday defied the "savages" of the Basque sepa-ratist organisation Eta after surviving a car bomb attempt

on his life on Wednesday. Reaffirming his party's centralist policy, he said: "Spain is a great nation, which nobody can hold under threat." Appar ently unscathed after his release from hospital yesterday morning. Mr Aznar put the assassination attempt down to

"the hazards of the job". "Under no circumstances will violence have the last word in Spain, whatever the

terrorists do," he told a press conference. "They will not triumph. They will fail."

Mr Aznar was hugged by party colleagues as he arrived at party headquarters amid a scrum of photographers and well-wishers. The assassination attempt

which virtually destroyed his armour-plated car, injured 16 people and damaged several buildings - was the first against a political leader in Madrid since the end of the Franco dictatorship almost 20 years ago.

Adopting a jovial tone at a brief press conference. Mr Aznar refused to discuss the political implications of the incident. But he insisted his party was "not going to move

an inch" in its policy as a result of the attack. He said he had "more deter-

"keep working for this kind of thing to stop happening". He also deplored the desecra tion on Wednesday night of the grave of Mr Gregorio Ordónez, a local party leader who was shot dead in the Basque coun-

try in January. Mr Aznar, who was saved from almost certain death by the armour-plating of his chauffeured car, voiced no crit-

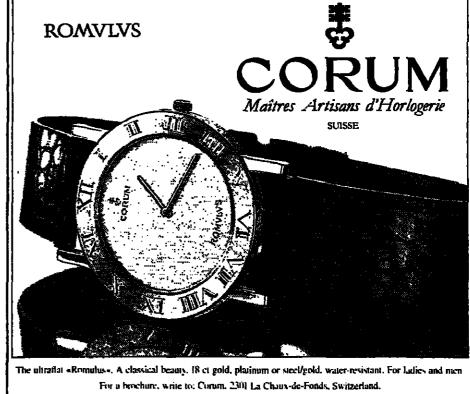
icism of his security arrange "I have no reproaches to

make." he said.

Mr Felipe González, the prime minister, said in an informal meeting with foreign journalists that the attack was "all the more serious" because Mr Aznar represented a clear

alternative in government. He described Eta as being in a position of "relative weakness", with declining public support in the Basque country. But it was still capable of mounting terrorist attacks, and evidently continued to have active groups in Madrid.

Amid general condemnation of the bomb attack, the extremist Basque party Herri Batasuna (Popular Unity) said it represented "an armed response that surges from our own society with the aim of opening democratic channels for the survival of the Basque



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# Fed predicts a soft landing and no economic recession

Michael Prowse talks to Janet Yellen, a Fed board member

on might think these would be tense times for central bankers. But there are few signs that the dollar's precipitous decline is jangling nerves at the US

Ms Janet Yellen, one of two Clinton appointees on the Fed's seven-member board, refuses to comment publicly on the dollar. But she concedes she is grateful for her academic training. Before joining the Fed she was an economics professor at the University of California at Berkeley.

Gesturing toward her computer ter-minal, which beeps when the dollar moves sharply, she says she might have become quite alarmed in past weeks had she not studied past episodes of financial tur-

She did not elaborate, but was probably referring to the "bubbles" caused by the exaggerated short-term reac-tions of financial markets. The ten-dency of exchanges rates to overshoot has been exhaustively studied and is often invoked to help explain the dollar's extraordinary strength in the

On domestic issues, Ms Yellen is more forthcoming. She says the Fed was already aware of uncertainties in the economic outlook when it raised short-term interest rates to 6 per cent in February. More

trial production to housing starts, has begun to flash red.

She is not surprised by these "pervasive signs of slowdown" because she never expected last year's rapid growth to last. That burst of growth followed a long period of exceptionally low interest rates; once the Fed began tightening monetary policy, growth was bound to decelerate. None of the components of demand - with the possible exception of exports -seems likely to grow as fast as last

But is this a pause or a permanent downward shift? Could a recession be in the offing? Ms Yellen concedes that the r cent data are "a little softer than I expected." The weakne sales has spread to manufacturing. Unsold inventories have piled up,

especially at the big car companies.

Yet, looking forward, "I don't see anything that is a true negative." She means there are few signs yet of the serious imbalances – such as balance sheet strains - that usually precede a recession. Any downward pressure on demand, moreover, is being cushioned by the rath in the dollar and in long bond yields. Taking this into account "it is questionable if there has been any monetary tightening in recent months." by the fall in the dollar and in long

Ms Yellen says she still feels reasonably confident that the economy is heading for a "soft landing" - growth at a sustainable rate of about 2.5 per

cent against 4 per cent last year. But the balance of risks is moving toward a weaker rather than a stronger out-

Ms Yellen and her fellow Clinton appointee Mr Alan Blinder, the Fed's vice chairman, are often described as "doves" on inflation.

Ms Yellen says this is not fair. As a professional economist, she accepts the so-called "natural rate" hypothesis. This says that attempts to push the jobless rate below a certain level (believed to be about 6 per cent in the US) will lead to accelerating inflation. To get inflation down again would require a costly period of unemployment in excess of the natural rate. Nobody who accepts this framework, she says, is a "dove". She is firmly committed to the goal

of "price stability" (inflation so low it does not influence business decisions) and believes the US is "not quite there." But having this medium-term goal does not mean inflation must fall "every quarter." It would not be wise to try to prevent a small cyclical increase in inflation this year. And she does not believe central banks should single-mindedly pursue an inflation goal: a commitment to growth is also important. "It is possible to do two things at once."

She says that the hallmark of the Fally sympton is close analysis of

the Fed's approach is close analysis of the empirical data. Interest rate



projections prepared by the Fed's technical staff. In 1989, for example, the Fed began cutting rates

Could the same happen this year? She will not be drawn but concedes

# Bomb ends complacency in 'Anytown USA'

Lisa Bransten and agencies report from Oklahoma City on the blast that shook all of America

hese things are not sup-posed to happen in Oklahoma, considered the buckle of the "Bible belt" that cuts a swathe across the

southern US.
"I can't believe it could happen in Oklahoma City. New York, Los Angeles. Oklahoma City, no." said Ms Debby Mahan who felt the tremors of the explosion on Wednesday that devastated the Albert Murrah Federal building in the city centre from her home 25

miles away. "We seem removed from places where these kinds of things go on." Public officials watching as workers searched for survivors or clues echoed that view. "For us as Oklahomans its an unbelievable event," said Mr Frank think every American is surprised that something this beastly could happen in the

The scene at the site of the attack and for blocks in any direction seemed more like a European city after a Second World War air raid than the "Anytown USA" that Oklahoma City was until Wednes-

day.

Meanwhile newspaper editorial writers were reluctant to rush to judgment in placing blame for the tragedy, some noting as did the Indianapolis Star that the bombers could just as easily have been "disgruntled fellow citizens" as Middle East terrorists or inter-

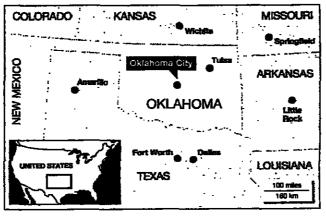
national drug dealers.

But all seemed to agree the culprits had robbed the nation of a complacency, simplicity and naive smugness that may never again be seen in the

In Oklahoma City Mr Keat-ing and others said the attack was one of the risks of an open society. Senator Don Nickels added that while there might be increased security at government buildings around Oklahoma, there should be no change in the access Americans have to federal ser-vices and public officials.

"We will probably tighten security in some federal buildings, but that won't stop this kind of activity" he said. The only way to do that was to capture whoever was responsi-ble and ensure that punishment was swift and stern, he said.

Indeed, the devastation sent the same chilling message that the bombers of New York City's World Trade Centre did



"This bombing has shattered our sense of national security, thin veneer we felt, Enquirer. "The assumption that Americans are somehow exempt from such insane terrorism has been shattered like shards of broken glass in the

streets of Oklahoma City." Said the Des Moines Register: "Parents across America held their kids Wednesday night - just as Japanese par-ents held their kids in the wake of deadly gas attacks. Just as parents in Spain held their kids in the wake of a car bombing in Madrid. Just as parents in Chechnya, Bosnia,

Rwanda, East Timor and Northern Iraq held their kids." "Whoever did it, picked an easy target, certainly easier than the World Trade Centre is today," said Ira Lipman, president of Guardsmark, one of the country's largest security companies. "Terrorists always pick targets where they are going to

Because the state is one of the primary oil production cen-tres of the US, speculation has centred on Middle Eastern interests, but possibilities also extend from an individual with a grudge to members of religious groups angry with domestic policies.

However, motives were not the primary concern of residents of Oklahoma City in the aftermath of the explosion yes-terday. Televisions all over the city were tuned into local sta-tions that dropped regular pro-gramming and devoted all coverage to news of the dead and

Police asked local residents to stay away from the city cen-tre, and by and large they did. That was not the case at area hospitals and blood banks where hundreds of residents

And Dr Long Nguyen of St. Anthonys Hospital said so many doctors turned out to help that they had more than they needed to care for the

hundreds of victims.

Mr Gary Mars of the Oklahoma City fire department said 432 people had been treated at four local hospitals. Throughout the day resi-

dents continued to give blood and make donations to the Red Cross. But there were already signs that residents are eager to see life return to normal. Those parts of the city centre not teeming with investigators,

rescue workers or the media were mostly deserted. On some blocks however, workers were replacing windows shattered by the blast and preparing to re-open small businesses along the edges of the city centre. In a chilling coincidence on the same day the bomb went

off, about 100 officers had worked on a simulated car bombing and hostage incident at the equestrian centre in Atlanta, one of the sites of the next year's Olympic Games. Games officials said they were monitoring developments

in the Oklahoma bombing. "We will, of course, request all available information relating to this explosion, study it and consider ways to improve our security if necessary," the Atlanta Committee for the Olympic Games said.

Meanwhile, wrote the Chicago Sun-Times, the bomb "has shattered our smug American self-confidence". "In the weeks and months

ahead Oklahoma City will rebuild its downtown. Security experts across the country will look for ways to protect against future attacks. Those efforts will be easy compared with the hurdle we as Americans face as we attempt to rebuild our self-confidence." doso's ideas for these institutions.

# Brazil's minimum wage to rise 43%

By Angus Foster in São Paulo

Brazil's lower house of Congress has approved a gov-ernment measure to lift the country's minimum wage by 43 per cent to 100 Real (\$111) a month. The increase is expected to be confirmed quickly by the Senate in time to come into effect from May 1. Under Brazil's labour laws,

the minimum wage has to be increased to reflect past inflation. But President Fernando Henrique Cardoso, concerned about his popularity after taking office in January, decided to award an even bigger rise.

Many people receiving the minimum wage are either government employees or penintends to pay the bill for the increase by raising workers'

contributions. However, higher minimum salaries will cause concern since they could add to inflation, especially since some parts of the economy are already showing signs of over-

• After years of distrust verg-ing at times on hostility, Brazil and the US cemented an "emerging partnership" yes-terday when President Bill Clinton and President Cardoso met for talks at the White House, reports George Graham from Washington. Hailing Mr Cardoso's eco-

finance minister and now as president, Mr Clinton said that Brazil was now "poised to take its rightful place as a shining example for all the Americas and all the world."

Mr Clinton said be had "every confidence" in Mr Car-doso's ability to follow through on his programme of economic and constitutional reform, which he described as "essential to placing Brazil on the path of sustainable devel-

Mr Cardoso, who spent some time in exile in the US under Brazil's military regime, said yesterday's meeting was the first between the leaders of the two countries for 30 years to take place without any contentious issues.

The Brazilian president said bis country was now ready to

play a larger role in interna-tional peacekeeping operations, and also wanted to take part in the debate over the future role of the multilateral financial institutions. Mr Clinton said he liked Mr Cardoso's ideas for reforming

#### AMERICAN NEWS DIGEST

# Threat to end Chiapas talks

Mexico's government threatened to call off peace talks with Zapatista rebels even before they were due to start yesterday after thousands of rebel supporters demonstrated at the negotiations site. The Interior Ministry said the demonstration of indigenous indians in support of the rebels was turning the peace talks in the conflict torn southern state of Chiages into

a propaganda show.

"The government team is observing the evolution of this situation which, if it continues, would put at risk the start of peace talks," the ministry said. When eight Zapatista commanders arrived for the peace talks in the mountain town. of San Andres Larrainzar on Wednesday evening, they won a hero's welcome from the indigenous groups who had been

trucked in throughout the day.

This first round of talks is supposed to focus on measures to reduce tensions in Chiapas, where the Zapatistas took up arms on New Year's Day 1994, and set the formal agenda for the peace process. Reuter, San Andres Larratinan.

# Pressure to drop windfall tax

Corporate Mexico is putting pressure on Mr Guillermo Ortiz, the finance minister, to drop a tax on windfall gains resulting from the devaluation of the peso. The tax is discouraging companies and wealthy individuals from repatriating capital.

The government says it will tax repatriated capital based on the foreign exchange gains accruing from the rapid depreciation of the peso. According to central bank statistics, more than \$5ba fled the country in the last three months of 1994. Since the devaluation of the peso in December, and the government's subsequent decision to float the currency, the peso has lost 45 per cent of its value against the dollar. Finance officials argue that just as foreign exchange losses are deductible from a company's tax liabilities, gains made from currency fluctuations should be counted as income and taxed at the corporate rate of 34 per cent. But in the absence of exchange controls, they admit that capital movements are difficult to detect, and even more difficult to tax. Mexican businessmen counter that the government would be better served by encouraging Mexicans to repatriate their foreign savings at a time when the country is starved of dollars. Leslie Crauford, Mexico City

#### Bermuda referendum fears

Bermuda's independence referendum scheduled for July will not adversely affect the British colony's attraction to

international business and its offshore financial services sector, claims one of the island's business leaders.

Business welcomed the referendum plan, said Mr Cummings Zuill, chairman of the Bermuda International Business

Association. There has been concern that the economy, based on tourism and offshore financial services could be adversely on tourism and offshore financial services, could be adversely.

on tourism and offshore financial services, could be adversely affected by a change of status.

"Since the most recent debate on independence began, billions of dollars in new insurance capital have flowed onto the island, the number of mutual funds established and incorporated in Bermuda doubled from 1993 to 1994, and hundreds of new companies have registered in Bermuda," Mr. Zwill said. Rermuda's Senate recently backed the referendum Zuill said. Bermuda's Senate recently backed the referendum following approval by the lower house. However, the parliamentary opposition has told its supporters to boycott the referendum, and is demanding that the independence issue be determined by an election. Canute James, Kingston

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# Colombian murder record

Colombia, one of the world's most violent countries where 39 per cent of murders go unsolved, notched up a new murder record in the first three months of this year with homicides rocketing 60 per cent, statistics released yesterday show. Police said 8,491 Colombians were shot, stabbed, strangled or beaten to death between January and March this year, and average of 94 murders a day.

average of 94 murders a day.
Allowing for the different size of populations, in 1998. Colombia's murder rate was more than eight times higher than that of the US and more than 50 times higher than that of England and Wales. Reuter, Bogotá

# Beer drinkers win the right to know their poison

By Richard Tomkins in New York

Beer drinkers in the US will be able to calculate the size of their hangovers in advance - or better still, avoid them altogether - following a change in labelling laws ordered by the

Supreme Court. The court has ruled that the alcoholic content of beer brands can be written on the bottle or can, overturning a 60-year ban that prevented people from knowing the strength of the

would entice people to buy their beers by boosting their strength.

However not all its effects were beneficial. Drinkers intent on getting inebriated ran the risk of staying sober unless they were well informed about which beer to choose. More seriously, people thinking they were drinking a low-alcohol beer could find themselves unexpectedly drunk.

Perversely, the ban was also at odds brew they were drinking. with US laws governing the sale of
The federal law was introduced in wine and distilled spirits, which

1935 after the repeal of Prohibition require alcohol content to be disbecause of concerns that brewers played if it exceeds 12 per cent. As in many other countries, beer in

played if it exceeds 12 per cent. the US typically has an alcohol content ranging between 3 per cent and 5. per cent. But newer "ice" beers, which taste deceptively light, have an . alcohol content of 5 per cent to 6 per cent, and some malt beers can be even stronger.

The ban on listing beers' alcohol content was successfully challenged in a lower court by Adolph Coors, the third biggest US brewer, three years

This week the Supreme Court upheld the lower court's decision, saying the ban violated the brewer's constitutional right to free speech.

Justice Clarence Thomas said curbing competition based on alcohol content could reduce alcoholism and advance public health and safety, but the beer labelling law failed to achieve that purpose because of contradictions in the regulations. For example, in many states, alcohol content is allowed to appear in beer advertisements.

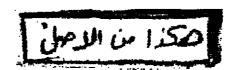
Justice Thomas added that brewers

employed other methods of signalling the alcohol content of their beers, such as using the words "malt biquor"

to describe strong beer and "low alcohol" to denote weak ales.

Coors halled the ruling yesterday as
"a victory for American consumers,
common sense and free speech."

But the National Council on Alcoholism and Drug Danardous feetend holism and Drug Dependence feared the lifting of the han could be damagisting unless it were accompanied by new rules preventing brewers from using alcohol content as a marketing tool



# N Korea, US 'break off talks'

North Korea and the US appeared to have broken off talks yesterday without reaching agreement on how to implement a crucial nuclear accord, Pyongyang's senior negotiator said. Mr Kim Jong-u said they had been unable to reach an agreement. Asked if the talks had broken off, he said: "The session is broken off." It was not immediately apparent if negotiators would meet again. The talks had tried to resolve an impasse over who would provide North Korea with modern nuclear reactors that produce less plutonium, a key ingredient in

The issue was at the heart of an accord reached last October in which Pyongyang agreed to freeze its nuclear programme. South Korea, backed by the US, had insisted Seoul play the leading role in building the new reactors, but Pyongyang refused to let its arch-rival restructure its nuclear industry. Pyongyang has threatened to restart its nuclear programme if no agreement was reached by today. Reuter, Berlin

#### Colombo security tightened

Security was tightened in Colombo yesterday and government troops on maximum alert in the island's embattled north-east killed one Tamil rebel in the first exchange of fire since the truce collapsed, officials said. Security forces stepped up checks on vehicles entering and leaving the capital amid fears the separatist Liberation Tigers of Tamil Eelam (LTTE) may revert to their bombing campaign in the city.

The LTTE blew up two naval gunboats in the north-eastern port of Trincomalee, killing 12 sailors and losing four of their own men, shortly after announcing it was ending a three-month-old truce and withdrawing from peace talks. President Chandrika Kumaratunga appealed for calm. The state-owned Daily News urged vigilance. Security forces were given shoot to kill orders. Mrs Kumaratunga cancelled all concessions made in the four rounds of peace talks. AFP,

#### Japan hints at sect crackdown

Japanese authorities hinted yesterday at a crackdown on fringe religious groups and introduction of wiretapping. Police have failed to turn up more clues to Wednesday's gas attack on the Yokohama railway system, as calls grew for steps to end the terror the Japanese have lived with for a month. Police frustration led to retraction of an assessment that world war I phosgene gas was used in the attack in Yokohama, where more than 500 people needed hospital treatment. Examination of victims showed phosgene, or mustard gas, was not involved, leaving police with witness descriptions · describing the fumes as either ammonia or hydrochloric acid

Justice Minister Isao Maeda said laws may be brought in to deal with terrorism in Japan. "We will start considering telephone tapping and decoy operations, not allowed under current laws," Mr Maeda told a parliamentary panel. Education Minister Kaoru Yosano said he might order Aum Shinri Kyo (Supreme Truth Sect) to dishand if it was behind the Tokyo and Yokohama attacks. *Reuter, Tokyo* 



One of six Moslems suspected of links with radicals responsible for bombing the World Trade Centre in New York, leaves a Manila court under heavy guard. The six, who face explosives charges, were arrested in a Manila apartment

# China lagging in inflation war

China will be hard-pressed to meet its inflation target this year because of rising food prices, local governments raising charges and a foreign exchange glut, official media said yesterday. "It will remain a tough task to fulfil the goal of keeping the whole-year consumer price index below 15 per cent," the China Securities daily said. Beijing has targeted inflation at 15 per cent this year, against 24.1 per cent last

Key price indexes are slowing but are still high, the paper noted. Official figures show the March consumer price index rose 21.3 per cent against a year earlier, but down 6.4 percentage points against October's record 27.7 per cent. Inflation was slowing in cities but rising in rural areas. Shanghai's Business News daily said another key factor fuelling inflation was heavy selling of US dollars by Chinese and foreign-funded enterprises needing domestic currency.

Foreign exchange reserves by the end of March bit a record \$58bn (£36.2bn), up \$6.4bn from the end of 1994, leading financial experts to believe the surplus will continue to pose a threat to curbing inflation. Reuter, Shanghai

# UK business boost in Vietnam

British businesses in Vietnam have become the first foreign investors to be allowed to set up a chamber of commerce there. About 60 companies had signed up for membership of the group, sanctioned by Hanoi earlier this week. Mr John Brinsden, Resident Director (Indochina) for Standard Chartered Bank, said.

The organisation, to be known as the Vietnam British
Business Group, will be based in Ho Chi Minh City, where the
bulk of the country's foreign investment is focused. It will
operate under the official Vietnam Chamber of Commerce and
Industry as Vietnamees law does not not contain a Industry as Vietnamese law does not yet contain provisions for fully independent foreign chambers of commerce. Mr Brinsden said the group would offer advisory services to visiting and resident British businesses. Members included British Petroleum, Castrol, the textile maker Coats Tootal, Inchcape, and Freshfields the lawyers. Foreign Staff

# Ramos orders 'neutral autopsy'

Philippines President Fidel Ramos yesterday ordered Philippines President Floei Ramos yesterday ordered arrangements with Singapore for a "neutral autopsy" on a murdered Philippine maid, so it could finally be determined if a woman could have killed her. Singaporean and Philippine experts failed to agree after jointly examining the exhumed experts failed to agree on Wednesday in an effect to resolve remains of Delia Maga on Wednesday, in an effort to resolve a row that has split the two countries.

Mr Ramos hoped the post-mortem on Ms Maga's remains, the fourth since she was killed in 1991, would "lead to the truth", Relations soured last month after Singapore hanged another Philippines maid, Flor Contemplacion, who had confessed to killing Ms Maga and a Singaporean boy in Ms Maga's care. Many Filipinos believe Contemplacion was framed; a Manila inquiry suggested Ms Maga was killed by a man. Reuter, Manila

# Cambodia commerce law

Cambodian lawmakers yesterday approved key parts of the country's first law on commerce, aiming to strengthen the rules for foreign and local investors. Some 18 articles in the 60-article bill have been passed, covering who could be granted trader status and registering a company. Once the bill is passed, specific legislation will follow. Reuter, Phnom Penh

Stay-at-home investors drive the yen's rise The foreign assets of Japan's giant financial institutions have been falling fast, writes Gerard Baker

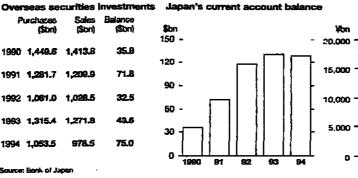
eeking an explanation for the yen's accelerated rise against the dollar in recent months, Japanese officials and politicians like to

point to the cupidity of cur-

The yen has been pushed towards unsustainable heights, they say, on a wave of self-serving speculation in the foreign exchange markets. But that neat explanation ignores the role of the big Japanes investors, far more powerful than mere speculators, who have been the real driving force behind the yen's vertiginous progress.
The country's leading invest-

ing institutions command vast funds derived from Japan's famously large savings surplus and it is their reluctance to invest those funds in foreign currency assets that has been primarily responsible for the ven's rise. That reluctance has been sharpened in the last few months by a heightened sense of caution, and as those institutions complete their asset allocations for the current financial year, there is little sign of them preparing to

change tack.
Of those powerful investors none is bigger than the life disposal total assets of about Y150.000hn (£1.145bn), equivaJapan remains reluctant to invest abroad



lent to nearly a third of Japan's gross domestic product. Only a small proportion of that is re-invested each year. but the companies' decisions on where they invest it move

The life insurers were the principal force behind the explosion of Japan's overseas assets in the 1980s. They led the recycling of Japan's enormous current account surpluses with the rest of the excess supply of Japanese yen that surplus produced into foreign currency-denominated assets. They alone accounted for nearly 60 per cent of Japan's capital outflows in the 1980s, much of which was

poured into US Treasury bonds and US equities.

But as the yen rose sharply towards the end of the 1980s the insurers began to retrench, and for the last five years they have been in full retreat. Having doubled in the two years before 1989, their foreign assets fell by nearly 20 per cent in the next four. Over that time the proportion of their total assets held in foreign currency dropped from 15.3 per cent to 8.3 per cent and is still falling. Hopes that the recent extra

upward twist in the yen's value might now encourage them to return to foreign currency markets are likely to be dashed. Nippon Life, the largest company, has already com-

pleted its asset allocations for the current financial year.

According to a company spokesman, it aims to reduce its unhedged holdings of foreign securities and loans to just over 4 per cent of its total assets, from 7.6 per cent last year. The spokesman said yesterday: "We cannot buy into foreign currency assets in the aggressive way we did in the past - the market is too vola-tile."

According to the Japan Institute of Life Insurance, the other insurers are sure to follow suit. "The share of foreign securities will fall again this year," said the institute's spokesman, Mr Nobuharu Ushijima. "Japanese companies are

very cautious and mindful of what has happened to their

investments in the past." But life insurers are not alone. Most categories of financial institution are retreating from foreign markets and for another good reason. The col-lapse of the Japanese stock market in the last few years. compounded by falling property prices, has also wiped out a large proportion of the domestic assets of many institutions. Chastened by those losses, they are turning away from the riskier overseas securities, and looking instead for

bonds and cash. In spite of this caution, the country still managed to

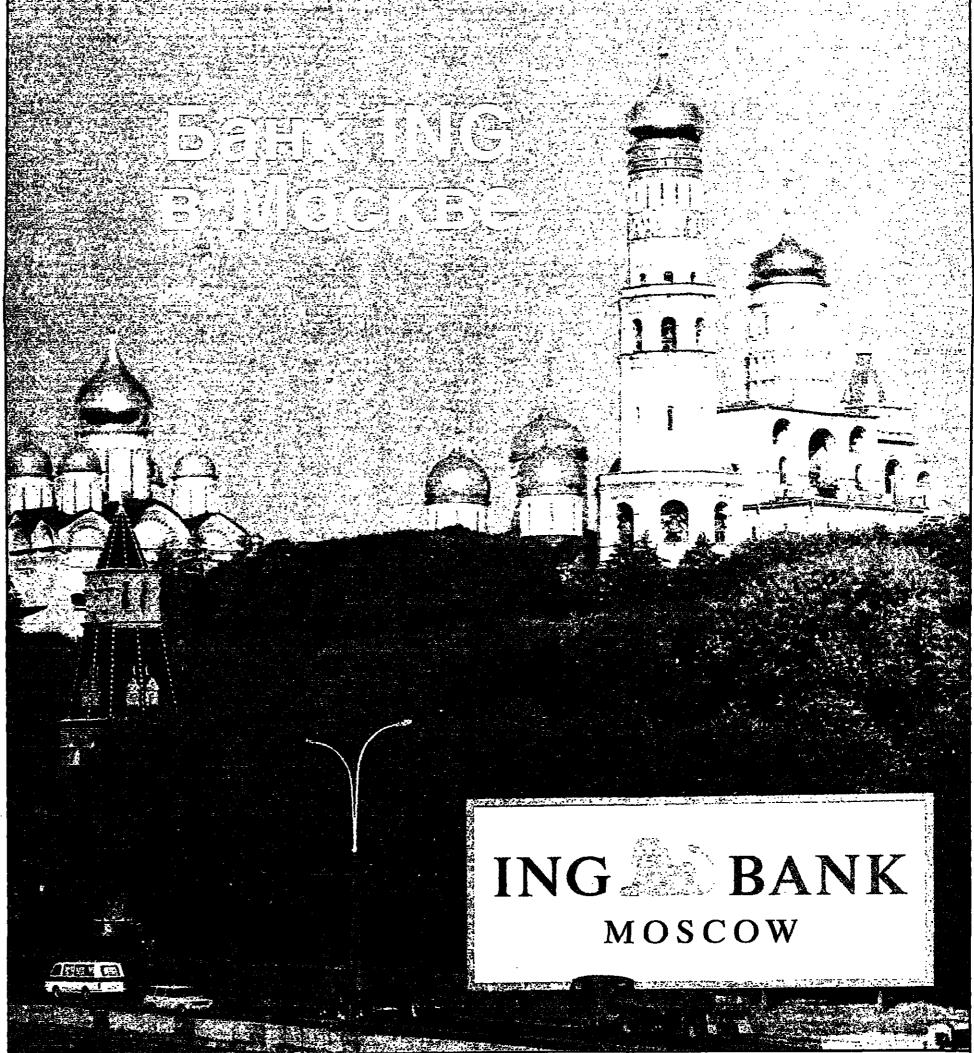
the safe havens of Japanese

record a sharp increase in overseas assets last year. There was a net purchase by Japanese companies of \$75bn of foreign stocks and bonds in 1994, the largest figures since the 1980s, fuelling hopes that investors might be returning

But the apparent movement was largely illusory. At least \$64bn of that figure came from purchases by Japanese inves-tors of Euro-yen bonds, which count as overseas assets in the balance of payments figures. but which carry no currency risk for the Japanese investors

And that trend seems likely to continue. Japanese investors will buy more yen bonds as a means of recycling the country's continuing current account surplus, a route which offers low but currency-riskfree rewards. Meanwhile they continue to shun dollars

Without a shift in the investment strategy of these giant institutions, most observers in Tokyo see no early reversal of the yen's gains. In fact some think the opposite is true. "Many institutional investors have no plans to re-enter the market until the yen hits the 50 level." says a very senior figure at one of the country's largest banks, with only half a



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Netherlands. For more information on the services our Moscow office can provide, please telephone: 7.502.2245035 or fax: 7.502.2245037.

# **Developing nations** face sharp drop in cash from investors

By Robert Chote in Washington

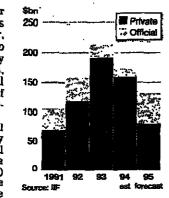
The flow of private sector capital into Latin America is expected to dry up this year, following the blow dealt to investors' confidence by Mexico's economic crisis, according to an influential international organisation of banks and financial institu-

The Institute of International Finance predicted yesterday that net private sector capital inflows to Latin America would total just \$1.3bn (£810m) this year, compared with more than \$60bn in 1994 and more than \$75bn in 1993. Investors are also expected to be nervous. of committing funds to Asia and the Pacific, with inflows to those regions forecast to fall by a quarter this year to just over

Total capital inflows to developing countries are expected to drop to a four-year low of \$133bn this year, down from \$174bn in 1994, the IIF concludes. Flows from private sector sources are expected to halve. Inflows from governments and international institutions are likely to take up only a little of the slack. despite more than trebling to more than \$50bn.

Mr Charles Dallara, managing director of the institute, said the prospect of sharply lower capital inflows pointed to the need for an "early warning system" to spot Mexicanstyle problems in future. He said new strategies were needed to avoid crises and to strengthen capital flows to emerging markets.

In a letter to finance ministers attending next week's Capital flows into major



World Bank, Mr Dallara urged greater transparency and dia ogue between private financial institutions and official bodies such as the IMF. He said the IMF should regularly monitor developments in emerging economies even when they did not need IMF assistance.

Developing countries should also provide better data on subjects such as overseas liabili-ties, monetary flows and budget deficits, the IIF argued. Private institutions should

make adequate disclosure a condition for underwriting financial transactions. The HF also added that the IMF should elaborate adjustment programmes for the industrialised countries and that these countries should make more use of policy targets.

Mr Dallara said it was important that developing countries did not interpret big capital inflows as "a permanent vote of confidence when they in fact may be just a temporary burst

The IIF also predicted that meetings of the IMF and the the composition of inflows to

# Kazakh skin cream rises to the top

A local cosmetics company is proving a challenge to western brands, writes Steve Levine

In Alma Ata a local line of shampoo and cosmetics A has risen from its modest beginnings to challenge the dominance of western brands. Without any of the sophisticated packaging and marketing techniques on which western brands so heavily depend, Urker Cosmetics' products attracted \$2m sales last year -10 per cent of Kazakhstan's shampoo market and about 6 per cent of skin care

When Mr Mohammed Bashir, a 41-year-old Razakh lawyer and Urker's proprietor, embarked on his enterprise four years ago, he went into a local chemist shop and asked the chemist whether she would mix up a few batches of cosmetics sold by local street hawkers if he brought her some ingredients.

She jotted down a list and began taking five buckets of face cream – lemon, ginseng, camomile, honey and herbal – to Mr Bashir's apartment every

Mr Bashir, his wife and sis ter spent hours pouring the liquid into 25,000 32g plastic bottles. His brother-in-law, Mr Bazarbek Ahishev, rounded up a sales staff of 12 teenage girls. He gave each girl a table and a chair, and deposited them in busy markets and on street

KAZAKHSTAN ... UZBEKISTAN KYRGYZSTAN : Kazakhstan's president, would

"In 10 days we sold out everything, and we bought more of the ingredients," said Mr Abishev. Assembly line women still

screw the tops on Urker shampoos and affix labels to Much of this primitiveness

will soon end. Urker is about to shift from a small rented plant to a new \$3.5m cosmetics factory in suburban Alma Ata. As well as increasing production, Mr Bashir has applied for a \$3.5m loan from the European Bank for Reconstruction and Development to finance packaging equipment to enable Urker to compete even more effectively with western

Mr Nursultan Nazarbayev,

surely welcome the entrepreneurial efforts of such companies to help turn round the country's economy, hard hit since the collapse of the Soviet Union Mr Nazarbayev has been struggling to encourage the development of kazakhstan's market economy. He has called a referendum on April 29 to extend his presidential mandate until the end of the century and strengthen his hand

to effect change. Mr Bashir has other believers. They include Mr Zvi Eires, a vice president with Chanel who has taken leave of absence to be an adviser to Urker under a US government-financed consultant programme. Mr Eires reckons Kazakhstan's hair and

vorika.

Nazarbayev: encouraging

skin care markets are worth \$70m-\$130m a year in sales, and there is room for expansion into a \$50m-\$100m annual detergent and soap market.
"This is the first true packaged consumer products mar-

world. Mr Eires said of Urker, and there is every chance it could grow quite Until now, Kazakhstan's main attraction to foreign

investors has been its immense deposits of oil and natural gas. Almost no money has been made yet in these sectors, however, because Kazakhstan and Russia are wrangling over terms for using Russian pipelines. Other foreign traders have made a brisk trade in rettes, wine, beer and

Mr Bashir's enterprise signals that a locally financed manufacturing sector is already evolving in the ex-Soviet nation of 20m people, a traditionally nomadic land the size of western Europe. Other family businesses are thriving in ready-made garments, including one called Mother and Son.

Western, Chinese and other Asian brands dominate Central Asia's market. Mr Bashir's sales have come by focusing on creams and shampoos in which fairly uncomplicated technology produces quality products, and selling them at half the price of his imported competition. By this route, Mr Bashir has become the dominant local

The going has not been easy: keting in this part of the Local officials are not often sympathetic and crime syndicates have tried to pressure Mr Bashir for a share of the business.

"Maybe if I had it to do over again," Mr Bashir says, "I would think twice." Even so, Mr Bashir has advice for those who do decide to enter Kazakhstan's wild market: "Don't give up when 🥊 you face the first difficulties." he says. "We face difficulties every day."

# Tajik president in offer to Moslem rebels

Talikistan's President Emomali Rakhmonov said vesterday he was ready to meet the leader of the Islamic rebels who have peacekeepers in the south of the former Soviet republic, AFP reports from Moscow.

Mr Rakhmonov was prepared to meet Mr Said Abdullah Nuri, president of the Movement of Islamic Rebirth in Tajikistan "anywhere, any time," Tajikistan's information

Mr Nuri is based at Talogan in northern Afghanistan. having fled across the border after the neo-communist Mr Rakhmonov ousted their Islamic-democratic government in December 1992 with Russian

Russian aircraft last week bombed Talogan, 60km south of the Tajik border during a week of violent border clashes that killed at least 200 rebels and 41 troops from the Commonwealth of Independent

Tajikistan also announced a unilateral and unlimited extension frequently-violated ceasefire ement between the rebels and the government which expires on April 26.

The ragged ceasefire, signed in Tehran last September, was high on the agenda of talks between rebel and government delegations, which were due to resume in Moscow yesterday after rebels walked out of talks

Turadzhonzadeh, a rebel leader, said his delegation had agreed to resume talks with the Russian and Talik governments and would be adding a series of points to the

Wednesday Mr

Chief among these are the demands that Tajik forces pull back from the autonomous eastern region of · Gorno-Badakhshan accordance with the Tehran control

the Kalaikhumb Khorog road in the region; and that opposition forces are allowed

The rebel delegation walked out on Wednesday after Mr Andrei Kozyrev, the Russian foreign minister said that Russia would not tolerate the death of its servicemen at the border and would use all in necessary means to keep

#### **BUSINESSES FOR SALE**

developing countries would change this year. Equity

investment is expected to become proportionately more

important - although its cash

value will still decline -

because of the rising cost of

fixed interest finance and more

limited access to bond mar-

kets. The immediate aftermath

of the Mexican debacle meant

that share issues all but dried

up in the first quarter of the

Investors pulling out of

bonds could result in a \$21bn

outflow of funds from Latin

America this year, the IIF said.

As a result, non-bank creditors

to the developing countries as

a whole could receive net

repayments in 1995, after

pumping in nearly \$50bn more than they took out last year.

America is forecast to fall by

more than half this year to less

than 2 per cent, as attempts to correct balance of payments

deficit in Mexico and Argen-

tina contribute to pushing

those countries into recession

The current account deficit for

Latin America as a whole

should almost halve to \$23bn,

as investor nervousness makes

it increasingly difficult for

countries to finance big short-

falls between their imports and

Pacific region is forecast to be roughly stable at 8.5 per cent

this year, while output in cen-

tral and eastern Europe should

fall by 0.3 per cent, much

improved on the 3.4 per cent

decline seen in 1994. Within

this aggregate figure, a 5 per

cent fall in output in Russia is

expected to be offset by growth

in eastern European countries

outside the former Soviet

Economic growth in the Asia

Economic growth in Latin

#### GREEK EXPORTS S.A.

(Special Liquidator of GENIKI PROMITHEFTIKI (KATASKEVAI) **ELECTRICAL AND TELECOMMUNICATIONS MATERIALS & PLASTICS** INDUSTRY S.A. by virtue of Decision No. 3089/1993 of the Athens Court of Appeal)

GENIKI PROMITHEFTIKI (KATASKEVAI) ELECTRICAL AND TELECOMMUNICATIONS MATERIALS & PLASTICS INDUSTRY S.A. NOW UNDER SPECIAL LIQUIDATION

GREEK EXPORTS S.A., established in Athens at 17 Panepistimous Street and legally represented, in its capacity as special liquidator of GENIKI PROMITHEFTIKI (KATASKEVAI) S.A. in accordance with Decision No. 3089/1993 of the Athens Court of Appeal and following the written instructions dated 27.2 1995 from ETBA S.A.

a Third Public Auction for the Highest Bidder with sealed, binding offers, for the purchase (either as a whole or each of the eleven sepa rate entities indicated below of GEMRI PROMITHEFTIKI (KATASKEVAI) S.A. (established in Athens at 25 Stournari Street) within the framework of article 46a of Law 1892-90, as supplemented by article 14 of Law 2000-91 and complemented by article 53 of Law

Brief information on the company and its activity GENIKI PROMITHEFTIKI (KATASKEVAI) S.A. was founded in 1974 (Govt. Gazette No. 1770/31.8.74) and was engaged in the trans-

inguous examples. The company's manufacturing installations are simuled at Omophyta in Bocotta. The factory was built on a self-owned plot of land 18,286 sq.metres in area and is installed in a three-stoney building totalling 490 sq.m. on area. The company's assets for sale consist of eleven appearants of the assets which can be sold either as a whole or each separately. First entity: Plot of land, buildings, environmental works, electro-mechanical installations.

Third entity: Plate shop machinery.

Found entity: Plastics department machinery.

Fifth entity: Electronic materials "A" section machinery: telephone materials and pay phone materials "T" section: electronic materials.

These are referred to in details in the Offering Memorandum and in annex CL

TERMS OF THE AUCTION

dates. Persons having astignized offers within the time limit are also entitled to attend.

Each interested investor can submit ruber one offer for all the elements of the company's assets or separate offers for the purchase of one or more cutilities. The offers must state clearly whether they concern the total assets or separate entitles, the offered price and manner of payment (in cash or on credit, the number of instalments and when they are to full due, etc.) If there is no mention a) of the manner of payment (in cash and b) whether the instalments shall be ar interest or not, it shall be considered respectively that a) the payment shall be in cash and b) the instalments shall be ar interest at the rate in force, at the time of submission of the offer, for interest-bearing Greek state boads of one year's duration. Offers must not contain terms upon which their bindingness may depend or which may be vague with respect to the amount and manner of payment of the offered price or to any other essential matter concerning the sale. The liquidator and the creditor have the right, at their incontrovertible discretion, to reject offers which contain terms and exceptions, regardless of whether they are higher than other offers.

On peculty of invalidity, offers must be companied by a layer of measures from a head, lengthy operating in Greece of indefinite.

Great mousand dractimas).

Enfective of guarantees: In the event that the pany to whom the masers for sale have been adjudicated fails in his obligation to appear and sign the relative contract within twenty days of being invited to do so by the Liquidator, and abide by the obligations contained in the present amounteement, then the amount of the guarantee stated above is forfeited to the Liquidator to cover expenses of all kinds, time spent and any real or paper loss suffered by himself and by the creditors with no obligation on his part to provide evidence of such toos or consider that the amount has been forfeited as a penalty clause, and collect it from the guarantee bank.

Estate of listers of guarantee: Letters of guarantee submitted for participation in the anction shall be returned immediately after adjudication, except for the letter of guarantee of the highest hidder to whom it shall be returned on signature of the final contract.

The highest hidder is the one where sufference in the latest shall be returned on signature of the final contract.

The highest bidder is the one whose offer was judged by the liquidating company and deemed by the majority creditors to be the most

The Company's assets and all the separate fixed and circulating searts that make them up, such as immovables, movables, claims, rights, etc. whether they are to be sold as a whole or as separate cultiles, shall be transferred 'as is and where is' and, more specifically, in their actual and legal condition and wherever they are on the date of signature of the final couract, regardless of whether the

lator, the Company under liquidation and its shareholders and creditors are not liable for any legal or actual faults or any incomplete or baccurate description of the assets for sale in the Offering Memorandum.

sion in general regarding the procedure and execution of the anction. The submission of a binding offer does not imply any right in the adjudication of the sale and, in general, participants do not acquire any right, claim or domand from the present annous participation in the auction, against the liquidating company or the creditors for any cause or reason.

All costs and expenses of every nature for participation in the sucrious and for the transfer of ownership, as well as all the following the participation in the sucrious and for the transfer of ownership, as well as all the following the participation in the sucrious and for the transfer of ownership, as well as all the following the participation of the sucrious and for the transfer of ownership, as well as all the following the participation in the sucrious and for the transfer of ownership, as well as all the following the participation in the sucrious and for the transfer of ownership.

13) All costs and expenses of every nature for participation in the section and for the transfer of ownership, as well as all taxes, duties, dues, state fees or third party fees that may be impused (beyond the exemptions foreseen by law) relating to participation in the anction and to the sale contract, anything following the sale, transcriptions and any other acts, are borne exclusively and alone by the interested buyers and the highest bidder respectively.

14) Participation in the auction implies acceptance by the prospective buyer of all the above terms of the present announcement.

15) The present announcement has been drafted in Grock and in English in translation, in any event, the Greek text shall provail.

GREEK EXPORTS S.A. 17 Panepastimion Street (1st floor), Athens, Greece, Tel. 430-1-324.3[LI - 115 Pax: +30-1-323.9185 or to the compony's new address at Vassakots Constantinon and I Eratosthepous Streets, Athens.
 ETBA S.A. (Holdings Dept.) 87 Syngron Ave. (4th Floor) Athens, Greece, Tel. +30-1-959.4611 and 929.4613

ANNOUNCEMENT
OF A THIRD PUBLIC AUCTION FOR THE HIGHEST BIDDER FOR THE SALE OF THE ASSETS OF

ANNOUNCES

ufacture of electrological materials of all kinds for low, medium and high voltage as well as all kinds of teleco

"E 'section; R & D' section.

Sinth enlity; Various machinery, welding section machinery, zinc coating equipment (hot dip and spraying).

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Eight enlity; Other mechanical equipment (tools, moulds, utensils, production instruments and other electrical equipment).

Ninth enlity; Furniture and other equipment (furniture, utensils, office machines, computers, and telecommunications equipment).

Tenth enlity; Stocks (finished and semi-finished, raw and mutiliary materials, consumable materials, sporte parts and packin Note; exempted from these stocks are "TADIRAN" wireless materials which can be used only by the Greek Army.

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Eleventh entity: An apartment 115.80 sq.m. in area on the first floor of the building on the corner of 25 Stournari and Botassi Streets is

1) Interested parties are invited to receive from the Liquidator the Confidential Offering Memorandum and the draft Letter of Guarantee in order to submit a sealed, binding offer to the Atheas notary public assigned to the auction, Mrs. Advisari-Dimitra Economopoulou-Zafiropoulou. (Fifth floor. 18 Vodeourestiou Street, Atheas, 7el. +30-1.361,8249 and Fax +30-1.363,6978 up to 1.400 hours as

Offers must be submitted in person or by a legally anthorised representative. Offers submitted beyond the specified time limit and those not accompanied by a letter of guarantee will not be accepted or considered.

The offers will be opened before the above-mentioned notary at 1280 hours on Thursday, 18 May 1995 with the liquidator in attendance. Persons having automated offers within the time limit are also entitled to attend.

On penalty of invalidity, offers must be accompanied by a least of guarantee from a bank legally operating in Greece, of indefinite duration, to the amount of eighty million directman (Drs. 80.081), (0.00) if they concern the total assets. If the offer concerns separate enti-

duration, to the amount of eighty million drachmas [Drs. 80,000,010] if they concern the total assets, it me over conceans separate contest, then the amounts of the fetter of guarantee are as follows.

First enjoy: Drs. 56,000,000 (Fifty-sis million drachmas). Second enjoy: Drs. 1,100,000 (One million one hundred thousand drachmas). Diriel entity: Drs. 2,400,000 (One million four hundred thousand drachmas). Fourth entity: Drs. 1,100,000 (One million one hundred thousand drachmas). Sixth entity: Drs. 2,400,000 (Two million four hundred thousand drachmas). Second entity: Drs. 2,700,000 (Two million seven hundred thousand drachmas). Second entity: Drs. 2,700,000 (Two million seven hundred thousand drachmas). Second entity: Drs. 2,300,000 (One million three hundred thousand drachmas). Second drachmas. Enth entity: Drs. 2,300,000 (One million three hundred thousand drachmas). Second drachmas. Enth entity: Drs. 2,300,000 (Three million two hundred thousand drachmas).

11) Interested buyers must, on their own responsibility and due care, and by their own means and at their own expense, inspect the object of the sale and form their own judgement and declare in their bids that they are fully aware of the actual and legal condition of the 12) The Liquidation company and the Creditors bear no responsibility or obligation towards participants in the auction, both with regard to the traination of the bids, the selection of the highest bidder, the decision, if my, to cancel or repeat the auction and my three decisions.

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# Nigerian **\$4.3bn** gas project hit by US ban

Partners in a proposed liquefied natural gas plant in Nigeria are trying to selfproject after difficulties in raising international credit, Reuter reports from Lagos. What they are thinking of

doing is to see if they can shareholder-finance the project. This is the option we have been working on," a senior official of Nigeria LNG said. Construction of the LNG olant in south-eastern Nigeria

is expected to begin in the next three months with the gas due to be delivered to foreign buyers in from 1999. The proposed \$4.3bn plant will produce 7.2bn cubic

metres of LNG a year. Nigeria LNG had sought to raise \$2bn from western credit agencies but recently dropped the plan after a major prospecvide credit to Nigeria because of a US government ban. "The shareholders came to

the conclusion that seeking export credit financing may delay the project, because American Exim bank cannot participate because of the US decertification of Nigeria." the Nigeria LNG official said. In April last year, Nigeria

became the only African country to have been "decertified" by the US, a measure which blocks economic aid and which Washington takes when it is dissatisfied with a government's anti-narcotics effort.

State-owned Nigerian National Petroleum Corporation holds 49 per cent of the shares in Nigeria LNG. Other partners include Shell Gas the technical leader - with 24 per cent, Cleag, a unit of France's Eli Aquitaine, with 15 per cent, Agrp of Italy 10 per cent and International Finance Corporation 2 per

Nigeria LNG signed a deal with a four-company consortium in December for the building of the plant at Finima, Bonny Island, Rivers State, where most of Nigeria's crude oil is pumped. The group - TSKJ - com-prises Technip of France.

Snamprogetti of Italy, M.W. Kellogg, part of Dresser Industries of the US and Japan Gasoline Company. The Nigeria LNG official said construction of the project has to start this year for

the 1999 supply target to be

Failure to meet the supply target date could jeopardise long-term contracts that have been signed with buyers in the US, Italy, Spain and France.

INTERNATIONAL NEWS DIGEST

# Egypt lambasts nuclear Israel



sign the nuclear Non-Proliferation Treaty, saying it was a cause for serious "imbalance" in the Middle East. Speaking at the United Nations conference to review the treaty. Mr Amr Moussa, the Egyptian foreign minister, (left) strongly opposed the indefinite extension of the pact sought. by most of the nuclear powers. He supported a suggestion by Syria that members consider suspending the conference "for a reasonable time" because of

the policy differences that have emerged. Mr Moussa said the existence of a nuclear programme "on our eastern border" and outside the international safeguards system created an extremely dangerous situation, "Persistent ambiguities" concerning the Israeli programme could lead to a Middle East arms race and convey to the NPT signatories in the region that their accession had not provided the security expected. "Is it logical, politically correct or even responsible for the

states of the region to agree to support the indefinite extension of the treaty when a state within this region is benefiting from an agreement allowing it to maintain a nuclear programme that would threaten their security and stability?" Mr Moussa He insisted that despite its imperfections Egypt still

supported the treaty, and that his remarks were not intended to seek confrontation with Israel. Michael Littlejohns, New

# Mugabe picks businessman ...

President Robert Mugabe yesterday named new ministers of finance, and of trade and industry, ending many months of uncertainty in Zimbabwe about two important economic portfolios which have been held by interim appointees. Announcing his new cabinet in the wake of the ruling Zanu party's overwhelming election victory this month, Mr Mugabe appointed a prominent businessman, Mr Ariston Chambati, as finance minister. He replaces Dr Bernard Chidzero, who had been ill and unable to run the ministry for more than two

Mr Herbert Mrerwa, a former diplomat and minister of tourism, was named as industry and commerce inmister. The position had been vacant since the death of the previous minister, Mr Chris Ushewokunze, in a car accident 15 months ago. It was at President Mugabe's personal request that Mr Chambati, 60, formerly a senior official in the now disbanded. Zapu party of Mr Joshua Nkomo, and for more than 10 years the chief executive of one of Zimbabwe largest corporations, stood for parliament.

Both Zimbabwe's business community and the country's donors are likely to welcome the appointment of someone with considerable experience of the private sector. They are also likely to be hoping that economic management, criticised by local economists for its drift and uncertainty during Dr. Chidzero's absence, will now end. Michael Holman, Africa

# Pilgrims slip sanctions net

Egypt sent an aircraft yesterday to pick up pilgrims from Libya, which was already celebrating its own sanctions-busting move to ferry the Moslem faithful to Mecca holy sites. An EgyptAir airliner left Cairo for Tripoli after the United Nations authorised Egyptian flights to take Libyan Moslems to Saudi Arabia on the annual has pilgrimage. The authorisation was needed because of a UN ban on flights from Libya for refusing to surrender two suspects wanted in the west following the bombing of a Pan Am airliner over Lockerble, Scotland, in 1988. The authorisation did not cover a Libyan flight on Wednesday to Saudi Arabia's Red Sea port of Jeddah with 150 pilgrims on board. Reuter, Dubca

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# HK steps up flights | Call for targets grows louder in Japan dispute with Qantas

and Simon Holberton in Hong Kong

An aviation row loomed yesterday between Australia and Hong Kong, after the colony's government threatened to restrict traffic carried by Qantas, the Australian carrier, out of Hong Kong from July 1 in a dispute over "fifth freedom" air rights.

In apparent retaliation, Australia said it would only approve services to Australia by Cathay Pacific, the Hong Kong carrier, until June 30.

The dispute comes at a sensitive time for Qantas. The Australian government wants to sell its remaining 75 per cent stake in the carrier for about A\$2bn (\$1.5bn), and has set end-August as a completion

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"Fifth freedom" rights are those which allow an airline to carry passengers between destinations outside its home

Cathay has been unhappy about the amount of intra-Asian traffic picked up by Qantas in Hong Kong and flown to Singapore and Bangkok, although the two carriers disagree on the number of pas-

believes Qantas uses its fifth freedom rights to offer services to European destinations.

The Hong Kong government said it would restrict Qantas' fifth freedom rights to 50 per cent of traffic on its Hong Kong-Singapore and Hong Kong-Bangkok services, if agreement could not be reached within two months. This would in effect end Qantas's lucrative Hong Kong routes as few passengers from Australia fly on to Singapore

or Bangkok. Mr Andrew Pyne, a senior Hong Kong official, said Qantas operated services out of Hong Kong which were incompatible with the aviation agreement between the two countries. Most of the passengers it carried to Singapore and Bang-kok originated in Hong Kong and not in Australia, he said. Qantas, in which British Airways holds a 25 per cent stake,

reacted angrily to the Hong Kong announcement, saying any suggestion that the Australian carrier's services through Hong Kong to Bangkok and Singapore represented a threat to Cathay Pacific was "unrealistic".

Mr Laurie Brereton, the fed-

sengers involved. Cathay also eral transport minister who went to Hong Kong last month in an attempt to negotiate a solution, said the bilateral aviation agreement did not allow Hong Kong to impose the 50 per cent quota.

"The Australian government remains utterly convinced Qantas is operating within the letter and spirit of the air ser-vices agreement," he said. While the government is prepared to consider holding further discussions with Hong Kong on this issue it is not helpful to go into talks with such a threat over the airline.' Mr James Strong, Qantas' chief executive, said the carrier's market share of intra-Asian routes was only about 5-6 per cent. He said Qantas operated only 1,600 seats a week compared with Cathay's 9,000-10,000. "The irony of the

tralians to key Qantas destinations," he said. Qantas, which has restructured in recent years, is awaiting a ruling from the Trade Practices Commission, the Australian competition watchdog, on its plans to dovetail its

current dispute is that Cathay

is a significant carrier of Aus-

anti-targets policy. Australia-Europe services with Yet if the internal pressure for targets builds further, it

The yen's rise is forcing a review of the country's economic options, writes William Dawkins

ment is under unprecedented pressure from political parties and domestic business to set a target to halve the \$129.3bn (£80.5bn) current account surplus over the next five years.

Dismayed by the damage to Japan's export earnings inflicted by the yen's rise, the three coalition members, led by the Liberal Democratic party, are urging the govern-ment for the first time to commit itself to such a goal, a big policy change.

They hope such a step might

curb the yen's 40 per cent rise against the dollar since the start of last year, which has damaged Japanese industry's export competitiveness. Japan's resistance to eco-

nomic targets has been an important sticking point in its habitually tense trade negotia tions with the US over the past Tokyo has always feared

such targets would be used against it if they are not fulfilled and has argued that they amount to managed trade, contrary to Japan's official commitment to a free market econ-

truer to its trade officials' advice than to the LDP's policy switch, is likely to stick to its

The Tokyo government.

intended - with little effect so market.

risks undermining the government's credibility in trade negotiations with the US. Mr Yuli Tsushima member of parliament and author of an

ergency report on the yen drawn up by the LDP, argues: "We have to make it clear that we are really looking for a reduction in the balance of payments surplus, if necessary concrete terms."

Japan's business community is divided over the question of surplus-cutting targets, but the

Coalition parties, led by the LDP, want clear commitment to surplus-cutting

renewed currency strain has made supporters more vocal. The latest is Mr Hiroshi Saito, chairman of Nippon Steel, who believes that such a target should have been included in a government package of deregulation and

public spending last week,

far - to stabilise the currency Mr Saito is far more than the

voice of the steel industry. since he is chairman of the Keidanren business federation's board of councillors, its

main advisory body.
The LDP's policy switch is
thought unlikely to produce a quick change in government policy, because the powerful ministries of finance and international trade and industry are united against the idea. Offi-cially, the Keidanren is in line with them, despite Mr Saito's

When questioned about the currency turmoil by the parlia-mentary budget committee yesterday, Mr Ryutaro Hashimoto, Miti minister, repeated the official line, that targets are "inadvisable" and hard to achieve in a free market economy. Yet the pressure for the gov-

eroment to set itself a surplus-cutting goal is greater than the emerged. in the mid-1980s. when a government advisory committee called for stens to reduce the trade gap, without setting a figure.

The LDP drew up its proposal last week, a rejected offering for the government's economic package. Originally Mr Tsushima's team made three suggestions: for a general policy to increase imports over the next five years, to cut the surplus by half over the same period, and to fix an additional but undefined target for the surplus as a percentage of gross domestic product.

In the end, the coalition par-

ties, the LDP, plus the New Harbinger Party and Social Democratic party, managed to agree only on the second point, to call for the surplus to be halved over five years. Despite the cabinet's deci-

sion to turn down the plan, it

The Keidanren is scarred by memories of the 1991 chip accord with the US

remains LDP policy. "We will exert what influence we can to make the government act on this," says Mr Tsushima.

The bureaucracy's ability to rsuade the government to disregard its own party's advice is only the latest sign of the weakness of political leadership in Japan, says the director of government relations for a large US company. In today's shifting political alliances.

weak grip on policy, he says. The failure of the LDP's plan may also be a sign that the Keidanren is a long way from being converted. The federa-LDP's surplus-cutting target, says Mr Masaya Miyoshi, its director-general. He points out that the Keidanren is still scarred by memories of the 1991 semiconductor accord with the US, which set a target for foreign chips' share of Japa-

The US took that accord as a promise, and vet the Japanese side meant it, and still does. only as goal, says Mr Miyoshi. Understandably, the Keidanren is reluctant to repeat that experience. Its executive board, which sets Keidanren policy, has yet to discuss the LDP's

Not that the Keidanren is closed to the idea. It might, speculates Mr Miyoshi, be possible for the Japanese government to set a goal for the surplus, if it felt convinced that it could do so on its own terms, free from for-

eien influence. Like all early stages of consensus-making in Japan, this could easily fizzle out.

But even if it does, the LDP's conversion to targets is a revealing example of Japan to review its economic

Australian cabinet reverses Technological advances help bring order for 'added value' automotive glass

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# Pilkington wins \$700m contract with GM

By Nikki Tait

In a contentious move, Australia's federal cabinet yesterday decided to reverse a 1992 decision which would have allowed the import of cheaper compact discs into the country, in favour of local pro-

In an effort to placate consumers, the government said it would make the main record companies operating in the country subject to price monitoring and introduce amendments to the Copyright Act to ensure that music is available in Australia within a month of its release overseas. Consumer

CDs in Australia is around 40 per cent higher than in the

decision on CD imports

The question of how to protect the local music industry without angering consumers has bedevilled the federal government for several years. In 1992, cabinet decided to amend copyright law to allow the import of sound recording by overseas, but not Australian, artists. But legislation to implement the decision lapsed

before the 1993 election. Since then, there has been pressure from the local recording industry and Australian artists, who argue that deregulation could erode the domestic groups claim that the cost of music sector, which employs

around 60,000 people. Two justifications offered for yesterday's decision were that CD prices have improved since 1992, and if parallel importing was permitted, pirate recordings could also come in.

The decision - opposed by some Labor government ministers - was attacked by opposition politicians. "By protecting the cosy monopoly enjoyed by multinational recording companies at the expense of consumers, Labor has shown that its recent rhetoric about competition and microeconomic reform is hollow in the extreme," said Senator Richard Alston, opposition communica-tions spokesman.

By lan Hamilton Fazer Pilkington, the UK-based

glassmaker, yesterday announced the largest single order won by the group - a long-term contract worth more than \$700m to supply General Motors with automotive glass products in the US.

Technological developments appear to have played a crucial role in the order won by Libbey-Owens-Ford (LOF), Pilkington's US subsidiary, of which Nippon Sheet Glass of Japan holds 20 per cent. NSG also owns 20 per cent of Triplex, the European counterpart to LOF in the Pilkington group.

The contract is for what Pilkington and GM call "added value automotive glass" for the next generation of GM cars and light trucks. The products are windscreens and side and rear windows featuring technological advances developed by Pilkington scientists in the UK.

Germany and the US. They include a range of EZ-Kool solar control glasses -marketed as Sundim in Europe - which prevent car interiors becoming overheated when the vehicle is parked in the sun. This has greater importance than driver comfort - sunlight and heat degrade plastics and fabrics so trim and interior components wear out sooner,

become brittle or lose their factory-tight fit, causing rattles. Mr Rodney Stansfield, chief executive of LOF, said some new models will be launched in 1998. The contract will be spread over six years.

for 60 years but also sells to nearly every other US vehicle manufacturer. Triplex sells a similar range of products in Europe, while NSG's shareholding in both Pilkington subsidiaries helps sales in Japan and to Japanese car plants. Pilkington said yesterday the

LOF has been a GM supplier

GM order would help speed penetration of automotive markets worldwide by the new generation of glass products.

Pilkington's £2.5bn-a-year turnover, split almost equally between architectural and automotive markets.

Pay back is likely to be accel-

erated by the GM contract, which will also use LOF's Galaxsee solar privacy glass. This allows a vehicle's occupants to see out without being seen from outside and was first made for Chrysler from a formula developed in the UK. Pilkington says it took onethird of the US privacy glass market within a year of the

product's launch in 1993. Production engineering development has also been crucial to the contract; windows

LOF accounts for about \$1bn of will be delivered bent to shape with edges finished in polyurethane or PVC and holes drilled where opening and closing controls are needed. Some rear windows will have radio antennas printed on the glass. All will arrive ready to be fitted by

> Car manufacturers want glass in increasingly demanding shapes. In the Tigra high performance saloon made by Opel, GM's German subsidiary the Sundim glass was sent flat to SIV in Italy - which is owned jointly by Pilkington and Techint, a private Italian-Argentine company - which bent it at about 600 degrees

WORLD TRADE NEWS DIGEST

# World music sales rise 16.5%

Sales of recorded music world-wide grew 16.5 per cent in 1994 to reach a total of \$35.5hm, figures from the International Federation of the Phonographic Industry show.

They demonstrate the growing domination of the compact disc and the eclipse of vinyl records: units sales of CDs rose 25 per cent to a total of 1.74bn while sales of vinyl plunged 53.1 per cent to 40m. Sales of cassette tapes grew 2.6 per cent to 1.38bn. The figures, collected from 64 countries; show that five countries - the US, Japan, Germany France and the UK -account for 70 per cent of the global market with sales totalling \$24.9bn. Sales in the US totalled \$11.8bn or 33 per cent of the world market. The EU accounted for 30 per cent of sales with \$10.6bn and Japanese sales reached \$5.9bn or 17 per cent of world sales.

Ms Tina Poyse, economic research manager for the IFPI said CDs were now consumers' first choice in developing territories as well as mature markets: "These facts, coupled with the progress being made against CD piracy, in China for example, means that the prospects for legitimate CD sales are extremely encouraging". Alan Cane, London

#### VW to boost output in China

Volkswagen, Europe's biggest car producer, plans to meet China's rising demand for cars by almost doubling capacity at its Shanghai joint venture to 300,000 units by 1998. Output at VW's other joint venture at Changchun, northern China, should rise even faster to 360,000 cars from about 29,000 last year. Production of the medium-sized Santana saloon at Shanghai Volkswagen is expected to climb to 160,000 units this year following the introduction yesterday of the new Santana 2000. The Santana is China's best selling car, accounting for about 115,000 units last year.

about 115,000 units last year.

The new car, a joint effort between Volkswagen engineers in Germany, Brazil and China, is being produced at a new factory, the final phase of which was opened yesterday. VW accounted for about 59 per cent of the 249,750 domestically produced cars sold in China last year, or about 40 per cent of the total market including imports. The potentially hage Chinese market is being targeted by many big western car producers. However, the Chinese government is not due to approve any further joint ventures until 1996 and is imposing strict rules on local content. Haig Simonian. Shanahai strict rules on local content. Haig Simonian, Shanghai

#### Contracts and ventures ■ NEC, the Japanese computer manufacturer, yesterday said

it had won its first European order for its SX-4 supercomputer from the National Research Laboratory of Netherlands, a leading aerospace research centre. Reuter, Tokyo

Indocement Tunggal Prakarsa, Indonesia's largest cement. Indocement Tunggal Prakarsa, indonesia's largest cement manufacturer, confirmed yesterday it has signed a deal with Korea Development (Kodeco) of South Korea and Marubeni of Japan to set up a \$488m Joint venture to manufacture cement in South Kalimantan. AP-Dow Jones, Jokaria

A consortium of 11 Malaysian companies led by the Pilgrims Management and Fund Board announced yesterday plans to invest in a \$1.2bn paim plantation project in the plans to invest in a stress pantiplantation project in the southern Philippines. AP-Dom Jones, Kuala Lumpur.

General Motors, the US car manufacturer, announced it will invest a total of \$1.1bn in Argentina as part of an expansion drive in the Mercosur customs union. AP-Doio Jones, Chicago

simulator manufacturer, will supply a C\$17m (\$12.86m) training simulator for South Korea's Wolsong 2 nuclear power station. Robert Giddens. Montreal

station. Robert Giddens. Montreal

Shell Malaysia, a subsidiary of the Anglo-Dutch oil company, and Petronas Dagangan, the domestic marketing arm of Malaysia's state owned oil company Petronas, vesterday signed a 520m ringgit joint venture agreement to own and operate a multi-product pipeline and distribution terminal. AP-Dow Jones, Kuala Lumpur

■ CAE, the Canadian electronics group and leading flight

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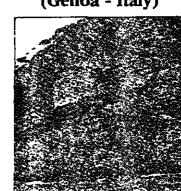
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# Big tourism drive to start in Asia soon

Leisure Industries Correspondent

Britain is to open tourist offices in South Korea and Taiwan in an attempt to capi-talise on the growth of travel from Asia and to shore up its declining market share of the world tourism market.

World tourism is forecast to grow at 4 per cent a year over the next decade while outbound travel in Asia is growing by an annual 15 per cent. Britain is the world's sixth

most popular tourist destination after the US, France, Spain, Italy and Austria. But Britain's share of international tourism has fallen steadily from 6 per cent in 1987 to 4.7 per cent last year. Its revenue from interna-

tional tourism has grown more slowly since 1980 than those of any other west European countries except Greece and Germany. The annual average growth of international tourist earnings in Europe between 1980 and 1992 was 8 per cent. but that of the UK was 5.9 per

The British Tourist Authority, which promotes Britain as a tourist destination abroad, yesterday announced initiatives to reverse the trend,

Malaysia and Thailand. It identified Asia as a "potentially vast" market with a youth market alone worth £4bn (\$6.5bn) in outbound travel Special emphasis will be laid on promoting London as the gateway to Britain and as the base for visitors to Europe.

An attempt is also being made to capture more shortbreak business in mainland Europe. A new tourism office is being opened in Milan to capitalise on the prosperous northern Italian market. Mr Anthony Sell, chief executive of the British Tourist Authority, said the opening of the Channel tunnel should make it easier for tourists to visit

The authority said Russians and affluent people from the Czech Republic, Hungary and Poland will also be targeted through specific operators and publications. The authority will this year publish its first consumer main guide in Russian and Czech. The publication is already available in Polish and Hungarian.

The authority said it expected a record 22m visits to Britain this year, up from 20.6m in 1994. Spending by overseas tourists is expected to be £10.6bn (\$17.2bn) from

# EU rule is invoked against tax law

group, has issued a chal-lenge to the IIK tax author-

ities this week which could, if successful, have repercussions throughout the European Its case is a fundamental

one. Hoechst says that under the Treaty of Rome it has the right to equal treatment with any other company operating in the UK. Where this right is undercut by the tax laws of an EU member state, in this case the UK, Hoechst believes that the European treaty should take precedence.

It is determined to prove the point. It has issued, but has not yet served, two High Court writs on the UK Inland Revenue with respect to aspects of advance corporation tax.

At the moment the tax is levied on dividends paid by the UK subsidiary of Hoechst to its German parent company. A UK company in the same position, with a UK subsidiary. would not have to pay the tax.

Tax experts believe Hoechst's case will rely on Article 7 of the Treaty of Rome, which says: "Within the scope of application of this treaty . . any discrimination on grounds of nationality shall be prohibited."

Not only does Hoechst argue that there is a fundamental clash between this European principle and UK law - it also argues that the payment of advance corporation tax infringes anti-discriminatory clauses in the present tax they formed a fundamental

Hoechst, the German-based A court case being brought by a German chemicals company will test the primacy of the Treaty of Rome, says Jim Kelly

> Germany.
>
> Hoechst will use these two arguments in separate challenges to the Inland Revenue. In the first, the parent company in German claims that it should never have had to pay advanced corporation tax on dividends. In the second action the company's UK arm is claiming back interest lost on

corporation tax. The Revenue, like Hoechst itself, is embarrassed by the publicity over the case and is refusing to discuss its defence

tax paid early through advance

treaty between the UK and part of the local tax system. Ms Joy Svasti-Salee, international tax partner at accountancy firm KPMG, said this could be an important finding even though it involved an individual and not a company. The court ruled that discrimination was justified "to ensure the cohesion of the tax system".

The Revenue may also point to its programme of tax treaty modernisation which has ye to reach the pact established years before the introduction of advanced corporation tax.

'It is the kind of issue that has been discussed for years. Hoechst, to its credit, has decided to test it out'

in public. It has said only that it feels that levying advance corporation tax on Hoechst's UK arm is wholly in line with EU law and the tax treaty between Britain and Germany.

Tax experts believe the Inland Revenue may look to a recent European Court of Justice case for support. In the Buckmann case - brought by a German national against the Belgian tax authorities discriminatory tax laws were deemed to be justified because

Whatever the arguments, a conclusion to the case is unlikely to come swiftly. If the case went through the UK legal system as far as the House of Lords, a timescale of between five and 10 years is thought possible. If it is transferred to the European Court of Justice an outcome is possible late next year. Mr John Whiting, head of tax

at accountancy firm Price Waterhouse, said: "This is one of an intermittent series of cases in which you get European law being used to challenge a local fiscal regime. It is the kind of issue that has been discussed for years. Hoechst, to its credit, has decided to test it out."

If Hoechst is successful in

arguing that the tax treaty is out of date, then all Garman companies with UK subsidiaries could take similar action, said Mr Whiting, If it is successful in establishing the pre-emmence of the Treaty of Rome over the framework of direct taxation in the UK, the

implications are far wider. This could have enormous significance, not only between the UK and Germany, but throughout the European Union," said Mr Whiting He added that while the

pre-eminence of European law in issues of indirect taxation, such as value added tax, had been long established, the Hoechst case was a rare instance of a challenge in the field of direct taxation.

However, he pointed to the judgment given last month by the European Court of Justice in the Schumacker case. The court ruled that the tax laws of EU member states must no longer discriminate against non-nationals who live in one state and commute to work in another.

The court rejected submissions from six member states, including the UK, that discrimination was justified to apply to the tax system Mr Whiting said: "The Schumacker case is very interesting in the way it has shown that European law can affect the way direct taxation can apply. It is undoubtedly a pointer for Hoechst."

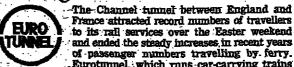
# UK NEWS DIGEST

# Companies drop pact on supply of cruise missiles

GEC and British Aerospace have abandoned a joint bid for an ESCOM competition to supply cruise missiles to the Ministry of Defence, and each company will submit a separate proposal. BAe is teaming up with Matra of France to offer a version of the Apache cruise missile which Matra has developed.

GEC and Bae announced their joint bid at the Farnborough Air Show last September, even though BAe and Matra had been in negotiations to pool their missile businesses for the previous 18 months. Those negotiations are almost complete, but the French government has threatened to withhold approval for the venture unless the UK government awards the cruise missile contract to the Apache made by the new BAc Matra team. The UK government is unlikely to abandon its competition which may attract about 10 bids from Euro-pean and US companies. Mr. Noë: Forgeard, chief executive of Matra Defense, has been highly critical of European countries which have bought US missiles, saying that the US market is not fully open to European competitors. Bernard Gray, Défence Correspondent

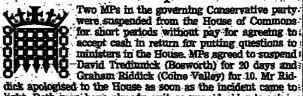
#### Passenger numbers at record



of passenger numbers travelling by ferry.

Eurotunnel, which runs car-carrying trains through the numel to Calais, carried 69,000 passengers over the six days of Easter - from Thursday to Tuesday. The Eurostar high-speed trains which run between London, Paris and Brussels also carried a record number of passengers -56,000 – over the six-day period. Charles Batchelor, Transport

# I wo MPs are suspended



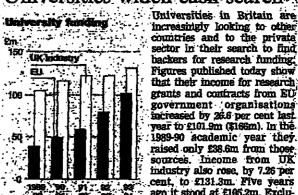
light. Both men have already quit as unpaid aides to ministers. The suspensions came after a report in The Sunday Times that the two had each agreed to accept £1,000 for tabling questions to ministers. The money was offered by Sunday Times reporters posing as businessmen. The suspension was one of the barshest penalties imposed by the Commons for almost half a century. Government and opposition MPs criticised the newspaper for "entrapping" the two MPs.

James Blitz, Westminster

#### Snub to Schengen is cheered

Conservative MPs cheered Mr Michael Howard, home secre tary, when he rejected a plea in the House of Commons for the government to sign the Schengen agreement, which has ended border controls between many European Union states. The plea came from Mr Hugh Dykes, a strongly pro-EU Conservative, who said amid shouts from his own party that Schenger was "an excellent objective". But Mr Howard retorted that. Schengen would "involve the dismantling of our external frontiers." Hugh Clayton

# Universities widen cash search



sector in their search to find backers for research funding. Figures published today show that their income for research grants and contracts from EU government organisations increased by 26.6 per cent last year to £101.9m (\$166m). In the 1989-90 academic year they raised only £38.6m from those sources. Income from UK industry also rose, by 7.26 per cent, to £131.3m. Five years ago it stood at £105.2m. Excluding London, which is federal

Cambridge was the most suc cessful university at raising funds. Total recurrent income for British universities rose by 9 per cent to £5.67hm, although this did not keep pace with the continuing swift expansion in numbers of undergraduate students. John Authers

#### Police hurt in port protest

Four police officers including a woman were taken to hospital for treatment for eye injuries when protests against exports of live farm emimals became violent at the port of Brightlingsea in eastern England. Officers and vehicles came under ajhan of objects including bottles, beer cams, come, stones and eggs apparently injected with paint or a pumple chemical. Two coachloads of demonstrators swalled the crowd to more than 500 as seven trucks, four carrying calves and three sheep, packed through the packed streets.

But few protesters tried to helt the resumption of animal

ushed through the packed streets. But few protesters tried to halt the resumption of animal shimments from the much larger port of Dover. It think the police threat to invoke the Public Order Act frightened a lot of people off," said Ms Clare Baumberg of the campaigning group Compassion in World Farming. Stewart Dalby, Dover

# Church is warned of worsening financial crisis

By Andrew Adonis Public Policy Editor

The Church of England could be "transformed out of all recognition" and forced into mass closure of churches by its deep-seated financial crisis, the House of Commons social security committee said yesterday. The Church of England is the UK's largest Protestant Church, and the Queen is its head.

The committee said the crisis had been caused by a decline in the income of the Church Commissioners and the rising cost of clergy pensions. The problems are so serious that pensions payments could swallow up most of the income of the commissioners unless England's 1m regular Anglican churchgoers contribute far more to Sunday collections. The commissioners are responsible for the national assets of the church.

The committee fears that support for parishes in poor areas, particularly inner cities, may be undermined. In 1992 the Church's parishloners gave £87m (\$141m) in covenants and £212m through collections. The Church Commissioners provided

The report follows more than two years of controversy about the recent investment strategy of the commissioners, which led to a loss of about £800m in their asset base between 1989 and 1992. Much of the loss was incurred through a succession of speculative property investments.

Investments included £80m on Ashford Great Park, a proposed minitown development, now worth only a fraction of that figure, and the Metro-Centre shopping complex at Gateshead in north-east England. The development budget for the centre rose from £130m to £272m during construction, forcing the commissioners to buy out their partners at a higher cost than originally envisaged. The 94 Church Commissioners include all 41 According to his evidence to the comdiocesan bishops as well as the prime minister and other leading state officials. But a group of 30 oversees the business, with day-to-day executive responsibility residing in the First Church Estates Commissioner - who between 1983 and 1993 was Sir Douglas Lovelock, a former chairman of

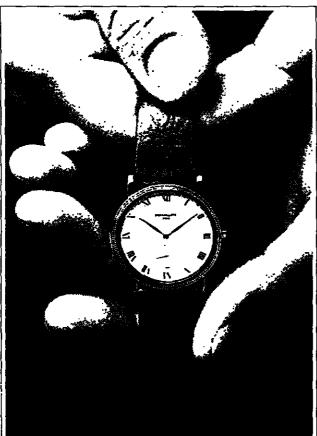
Customs and Excise. Although especially critical of the commissioners' senior staff at the time, the report raises questions: about the effectiveness of the commission's new management and of Dr-George Carey, archbishop of Canterbury, in his response to the crisis.

mittee, Dr Carey learned of the losses only when he read an article in the Financial Times. The MPs' report calls for a dedi-

cated pension fund to be established to meet clergy pension payments, sep-arate from the Commissioners but taking around £800m of its assets. The Commissioners have proposed

a similar scheme, but requiring an asset transfer of more than £1bn :-The Commissioners said yesterday that that they were rebalancing their investment portfolio "in the light of independent strategic advice"

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# Output of cars reaches highest level for 22 years

By John Griffiths in London

Car production in Britain jumped last month to its highest level for 22 years. The March total of 170,530 was 15.5 per cent higher than a year before and raised total car output for the year's first quarter to 421,646 - a 16.3 per cent rise on the same period a year

The industry's performance, driven by exports, puts it on course to exceed the total of 1.47m cars built in 1994 - the best year for production in two decades. The figures reinforce forecasts that in the next four years the UK industry's total annual output will exceed 2m

for the first time. Official figures showed that production for export last month at 87,545 was 52 per cent higher than in March 1994. Pro-duction for the domestic market fell 7.8 per cent last month to 82,985 compared with the previous March.

Commercial vehicle production for the domestic market,

which provides a better indica-tion of business activity in the economy, rose 22.6 per cent to 16,337 last month compared with March 1994. This lifted domestic market output for the first quarter to 36,851, an 11 per cent rise on the 1994 period's

Production for export in the sector actually fell in March, by 8.8 per cent to 10,017 compared with 10,985 in March last year. However, output for export in the first quarter was up 4.2 per cent, at 28,291 from

Mr Roger King, public affairs director of the Society of Motor Manufacturers and Traders. said: "The car figures once again reflect the UK's fine export performance in the face of the inertia being experi-

They were released 24 hours after Ford announced substan-tial investments to increase car engine capacity at Dagenham

Peugeot results, Page 23

# Strike darkens future of a giant

Workers are protesting at the inevitable, says Michael Skapinker



workers were on strike in Kast Kilbride in Scotland yesterday, with another oneday strike due ROYCE next week.

action has been called off at the company's plant at Derby in central England, but a ballot on pay is due there on Monday. Rolls-Royce is one of the UK's leading high-technology companies and one of the world's top three aircraft engine makers. But this week it has given Britain a taste of the fractious industrial relations which the country used

Staff at East Kilbride are proesting against the closure of Rolls-Royce's aero-engine design operation there, with the loss of 600 jobs. Engine

ROLLS Royce have suspended industrial action over pay and proposed changes in working practices, pending a ballot on a new offer

At first sight, the upsurge in industrial strile at Rolls Royce appears odd because it comes at the end rather than at the beginning of a large reduction

Few in Rolls-Royce can also fail to be aware that the group has to compete in a market in which few jobs are safe. Many in the aerospace industry won-der whether Rolls-Royce can survive as an independent company. Its two larger com-petitors, General Electric and Pratt & Whitney, are both part of diversified US industrial groups which are better able to withstand the vagaries of the

aerospace business. Sir Ralph Robins, Rolls-Royce charman, scoffs at Mr Roger Lyons, general secsuggestions that the group retary, of the white collar MSF might be forced into a merger

competitive. Sir Ralph said last month there would be no further site closures, though the group would continue to reduce costs. Rolls-Royce does not consider the East Kilbride jeb losses as a plant closure after the 600 engine design jobs have gone, there will still be

1,000 staff employed in East-

Kilbride in areas such as

engine overbaul: That is no comfort to the workers at East Kilbride whose lobs are to go or to those in Scotland angry at the loss of a high-technology . facility. Rolls Royce says it has offered 120 of those losing jobs work in Derby or Bristol. A further 30 have been officed posts in Dahlewitz. Germany, where Rolls-Royce has a joint venture with BMW.

umon, which represents most

with one of its competitors. It has cut costs and staffing have received firm offers of sharply in an effort to remain redsployment and many do not

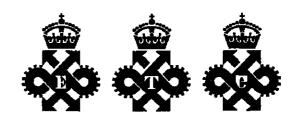
want to leave Scotland The difficulty for Rolls-Royce is that there is likely to be little new engine design work in the next few years. The group has just completed develop ment of the Trent 800 engine for the new-generation Boeing 777. It has won orders from Thai Airways International, Emirates, Cathay Pacific and The group still has ambitions

to take a bigger share of the aircraft engine market. It says it has won about 25 per cent of new engine orders worldwide over the past few years, compared with only 8 per cent a decade ago. Its aim is to reach a third or more, although it Its rivals are sceptical Rolls Royce believes that it can prove them wrong only by lowering its costs and not employ-ing more staff than it needs.



FINANCIAL TIMES FRIDAY APRIL 21 1995

# The Queen's Awards &



# An accolade well worth winning

Stronger than expected recovery in Continental markets and a competitive currency have helped to lift the number of awards to exporters to a record 140, says Andrew Baxter

The "feelgood" factor may remain an elusive quality on Britain's high streets, but 163 UK companies have every reason to feel good - or at least to give themselves a pat on the back - today.

ise missi

They are the winners of the 1995 Queen's Awards for export, technological and environmental achievement. The latest awards take to 3,669 the number granted since the scheme was inaugurated in 1966 out of 39,404 applicants.

The number of awards and applications in each category has ebbed and flowed over the years in a way that invites - but ultimately defies - snap conclusions, as the list is not intended to be an economic indicator. It has, however, become an enduring way of recognising the importance for the UK economy of exports and innovation, and giving credit where it is due.

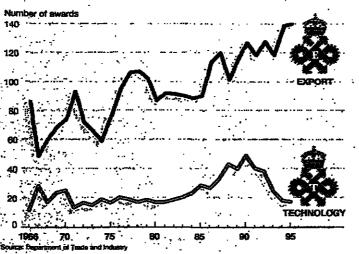
For companies of all sizes, an award remains an accolade well worth applying for. Of this year's winners, 64 per cent had never pre viously won an award. And like Oliver Twist, companies are never reluctant to ask for more: 25 per cent of this year's awards have gone to companies which were existing award ĥolders.

This year's total of winners is two short of 1994, when 165 companies received an award, and 12 short of the record 175 in 1990. The awards for export achievement have risen by one to a record 140, while those for technology achievement have slipped by one to 17. The environmental awards began only in 1993, and after an understandably busy first year that yielded 12 winners, application levels have now settled down: six companies won awards in

1995, down from eight in 1994. The latest export awards underline the much improved environment for UK companies seeking to sell their products and services overseas. A year ago, the North

Regional breakdown of export awards East Midlands South west West Midlands Yorkshire/Hum

Export and technology awards



region looked tempting. But much of western Europe, which accounts for almost two-thirds of UK visible. exports or an average £200m of British goods every day, was still in the

Over the past year, continental from recession, and long-term European markets have recovered

growth prospects in the Asia Pacific from recession more quickly than many analysts had expected, a factor which is reflected in the UR's improved trade figures.

In 1994, the UK's current account deficit fell to its lowest level for nine years - just £371m, according to a revised figure issued this month, compared with a deficit of

£11.8bn in 1993. As recently as £10.4bn, compared with just £1.59bn November, the Treasury had been forecasting a deficit for 1994 of £4bn. The main factor in the improve-

ment was a significant increase in the surplus on "invisible" items such as financial flows, investment income and government transfers. The invisible surplus was a record

in 1993. But there was also a big reduction in the visible trade deficit, from £13.4bn to £10.7bn.

British exporters are benefiting not only from an improvement in continental European market conditions. Exchange rate movements the depreciation of sterling and the

strength of the D-Mark and yen have also transformed the price competitiveness of UK manufactured products relative to those

from other big industrial countries. Last autumn, the Engineering **Employers Federation calculated** that UK manufactured goods prices

were about 3 per cent more competi-

tive than they were on average during the four years from 1990 to 1993, and 9 per cent more competitive than in the second quarter of 1992, the last full quarter before the UK left the European exchange rate

The position relative to individual competitor countries varied considerably, said the EEF. Compared with the second quarter of 1992, UK prices appeared to be 25 per cent lower relative to those in Japan, 11 per cent lower than German prices, and 7 per cent lower relative to US prices. In contrast, UK prices were about 13 per cent higher relative to Italian prices.

Since the autumn, the yen and the D-Mark have further strengthened, but the most recent trade figures suggest the UK will find it hard to match 1994's current account performance this year. January's £1.1bn deficit on visible trade was disappointing, and government statisticians say the latest trends in the value of trade show little change for exports and an increase for imports.

This underlines the fact that there is no room for complacency among exporters, and highlights the importance of continued attempts by industry to improve its competitiveness and address weaknesses, if the standard of entries into the awards scheme is to be maintained in years to come.

Earlier this month the Technology Foresight Programme, a collaboration between government, industry and academia, launched a package of reports setting out research priorities for the next two decades. Perhaps future technological achievement awards will emerge from the programme's agenda. which is also relevant to the UK's export performance.

Food and drink makers, for example, were told they must increase their investment in research and development if they are to remain at the forefront of European industry. Manufacturing industry in general was reminded that, in spite of good performance in a few sectors. it had not performed as well as its counterparts in other industrialised countries. Although export volumes had increased, manufacturing had not regained its earlier share of world markets.

Among its recommendations, the Foresight panel on manufacturing said the government must ensure the UK is a competitive base for a thriving manufacturing industry.

Continued on page 4





# **NEW HOLLAND**

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# THE QUEEN'S AWARDS FOR INDUSTRY 1995

		The Queen's Awards for		Location	Goods and services exported
Company	Location	Goods and services exported	Company		
A					Shoes and sandals
	Rotherham, South Yorkshire	Mechanical seeks	K Shoes King's College London, Univ of London	Kendal, Cumbria London SEI	Shoes and sandans Teaching, research and consultancy Photographic films, papers and chemicals
Rotherham and Bradford Branch of A.E.S. Engineering		Food process plant	Kodak	Hernel Herripstead, Hertfordshire	Spoiodastrac mars 1
APV Baker Limited (FES Division)	Peterborough, Cambridgeshire	•	L	<u> </u>	
Confectionery, Cereel & Snack Division AT&T Global Information Solutions (Scotland)	Dundee, Scotland	Teller and other self-service machines Professional audio mbdng consoles		London Wf	Marketing and design for television channels
Alien and Heath	Penryn, Comwall Milton Keynes, Buckinghamshire	Pre-anodised aluminium coll and sheet Fire detectors	Lembie-Naira & Company Lightning Export	Enfield, Mickilesia	DMP-MCCOLORIC WITHOUT CO.
Ano-Coli Apollo Fire Detectors	Havent, Hampshire Burnley, Lancashire	Melamine edging material	Lloyd Loom Furniture Lloyd's Register of Shipping	Speking, Lincolnshire London ECS	Technical standards and salety to
Armabord Ove Arup Partnership	Landon W1	Consulting engineers Repair and overhaul of gas turbine aero		Worcester, Hereford and Worcester	
Aviall t/a	Prestwick, Ayrshire, Scotland	engines	Longwall AFC Loughborough Sound Images	Laughborough, Laicestershire	Armoured flexible conseyors for computers Electronic sub-assemblies for computers Inks for colour ink jet reinters
Aviali Caledonian Enging Services			Lyson	Stockpart, Cheshire	ERS RA CORRE
<u> </u>		Investment management	M		· · · · · · · · · · · · · · · · · · ·
Baillie Gifford Overseas	Edinburgh, Scotland Thomton Heath, Surrey	Engineering construction	Mackie International	Bellast, Northern Ireland	Machinery for processing natural fibres Music productions and performance rights
Battour Bestly Construction International J Barbour & Sons	South Shields, Tyne and Wear	Oiled cotton clothing Beneficial insects	Carneron Mackintosh	London WC1 London W1	
Biological Crop Protection Microscopy Division of Bio-Rad	Ashford, Kent Hernel Hempstead, Hertfordshire	Confocal laser scarming microscopes and accessories	Merks and Spencer Mesons Overseas	London W3	Diesel generating sets and summer
Microscience	Mildenhail, Suffolk	Oven and Indicator lights and	Mester (2 Meltog	Aylesbury, Buckinghamshire Birstell, West Yorkshire	Hacking and capping macrated paper conversion Machinery for can making, paper conversion and production of filter cores
Boss Industrial Mouldings		plastic enclosures Military aircraft and equipment	•	Tonbridge, Kent	
British Aerospace Defence Military Aircraft Division	Preston, Lancashire	Folding bicycles	The Mezzanine Floor Company Midland Cosmetic Sales	Birmingham, West Midlands	Perfumes and tolletries Provision of export and project finance
Brompton Bicycle	London W4		Samuel Montagu & Co, Export & Project Finance Department	London ECS	Cellular radio telephone equipment
			Motorola Ltd, European Cellular	Swindon, Willishire	
Caledonian Paper	irvine, Ayrshire, Scotland	Lightweight coated paper Acrylic baths, shower trays and sinks	Infrastructure Division (ECID) Motorola, European Cellular Subscriber Divn	Bathgate, West Lothian, Scotland Loughborough, Leicesterahire	Cellular telephones Diesel generating sets
Carron Bathrooms	Fallerk, Stirfingshire, Scotland Fallerk, Stirfingshire, Scotland	Synthetic and stainless steel sink tops Steel cash drawers	Murradisch Industrial Generators		
Carron Phoenix Cash Bases GB	Newhaven, East Sussex Desford, Leicesterahire	Construction and material	<u>N</u>		Total and parameters
Caterpiller (UK)	Basinostoka, Hampshire	handling machinery Computer peripherals	New Holland Ford	Basildon, Essex Newcastle-upon-Tyne, Tyne and Wear	Tractors and components Marine Insurance
Chase Research Chilorule	Besingstote, Hartpstille Leicester, Leicestershire Palsley, Renfrewshire, Scotland	Underwaar and ladies nightwear Scotch whiskey, gin and rum	The North of England Protecting and Indemnity Association		
The Chives and Giersivet Group Jane Churchill	Landon W1	Soft furnishings and wallpapers Communication aids for people with speech	0		
Toby Churchill	Cambridge, Cambridgeshire	dissibilities Fine organic chemicals	Optical Fibres	Deeside, Chwyd, Weles	Optical communication fibres
Ciba Grimsby	Grimsby, South Humberside Birmingham, West Midlands	Machine tools	P		
Cinclinati Milacron UK, Machine Tool Divin Claremont Fabrics	Glossop, Darbyshire Quedgeley, Gloucestershire	Drapery and uphoistery fabrics Medical disposables		Solituil, West Midlends	Shipping and forwarding agents
COBE Laboratories Manufacturing, A Division of COBE Laboratories	-	Polyethylene meterials used in	Pan Liner Agencies Parallax Software	London W1	Computer graphics software Structural glazing systems and high
Cookson Entek	Newcastle-upon-Tyne, Tyne and Wear	car batteries Micro disk components and leadframes	Pikington Architectural Division, Pikington Glass Products	St Helens, Merseyside	tolerance glasses Postal franking machines and business
Copeland & Jenkins	Wellingborough, Northamptonshire Bristol, Avon	Space industry software services	Pitney Bowes	Harlow, Essex	actinment
Cray Systems Space Division Crosrol	Helifax, West Yorkshire Ucldield, East Sussex	Short staple carding machinery Furnishing fabrics and wellpapers	Poteroid (URC)	Dumbarton, Dumbartonshire, Scotland	Photographic films, cameras, instant professional floms and sunglass leases
Crowson Fabrics Cumpins Engine Company - Daventry	Daventry, Northamptonshire	Diesel engines	Precision Disc Castings	Paole, Dorset Landon NW8	Unmachined brake discs Ponsible computers
D			Psion plc	LIERON WHO	
Desistron Microwave	Southend, Essex	RF and microwave components and systems	K .		Body armour, combat helmets and anothery
Dents Manufacturing	Warminster, Wiltshire London WC2	Leather and knitted gloves Scientific information publishing	RBR Armour	Landon SE1	anviorment
Derwent Information Desurvey	Birkenhead, Merseyside	Engineering design services Edible collagen sausage castngs and film	RSR	Cerdiff, South Glamorgan, Wales Mailusik, Co. Antrim, Northern Ireland	Medical diagnostics Mechanical and electrical installations
Devro Diamond Power Speciality	Giasgow, Scotland Dumbarton, Dumbartonshire, Scotland	Heat exchanger cleaning systems Tour operator	Rotary (International)	Mensy Co. Penal, Penal,	the state of the s
Donvand Va Gulliver's Travel Agency	London EC1	TOTA OPERATOR	<u> </u>		Printing rollers
<u>E</u>			Sandon Flexographic Printing Rollers	Runcom, Cheshire Swindon, Wiltshire	Gelatin classics Gelatin classics Visual displays for use in research and
A. C. Egerton	Orpington, Kent Luton, Bectlordshire	External telecommunications line equipment Vacuum cleaners	R P Scherer SEOS Displays	Burgess Hill, West Sussex	todoino simulators
Electrolux (Floor Care), a division of Emaco EMI Music Publishing - United Kingdom	Landon WC2	Music publishing Surgical sutures and wound repair products	Severn-Lamb	Alcester, Warwickshire	Steam locomotives, funicular railways, monoralls and industrial models
Ethicon Euro Iseki	Edinburgh, Scotland Stratford-upon-Avon, Warwickshire	Small dismeter remote control turnelling systems	Shield Diagnostics	Dundes, Scotland	In-vitro medical diagnostic products Fixed wing 2 seater training aircraft
Euro isaki EuroTalk	Londan SW6	Language learning CDs for computers	Silnasby Aviation	Kirkbymoorside, North Yorkshire Nottingham, Nottinghamshire	and the same of th
f			Paul Smith Smith & Nephew Medical	Hull, North Humberside Pencoed, Mid Glamorgan, Wales	Casting and bendaging products Televisions and monitors
Fart Violiners	London SW1	Fine and rare wines	Sony Manufacturing Company Specialist Refractory Services	Pencoed, and Guarturgali, Wales Riddings, Derbyshire	Retractory model meterials for precision casting of aluminium and jewallery
W. Fein and Sons	Bradford, West Yorkshire London W1	Speciality textile fibres Personal organisers		Bridgend, Mid Glamorgan, Wales	Cable madding equipment
Filofax Group Financial Engineering	Londan W1	Magazines, books and directory publishing	Spectrum Technologies Strix Ltd	Ronaldsway, Isle of Man Bedlington, Northumberland	Composents for domestic appliances Perilodin base
Financial Times Group	London SE1	Newspaper publishing & associated activities Fire fighting and fire protection systems	Synpac Chemicals	Beaught Notice Co.	
Fireater Sir Norman Foster and Partners	Great Yarmouth, Norfolk London SW11	Architectural services	<u> </u>	4-98	
Foster Wheeler Energy	Reading, Berkshire Hereford, Hereford and Worcester	Engineering, construction and project mgt Liquid storage tanks	Tadmod Tradermade International	Meldon, Essex Bromley, Kent	Plug-top power supplies and chargers Technical analysis and business into service
Franklin Hodge Industries The International Division of Freemans	London SW99	Catalogue home shopping	TRAK Microwave	Dundee, Scotland Brierley Hill, West Midlands	Famile microwave components Hagge chity woven brake linknes
G			Trimat Trinity College London	London Wi	Graded examinations and diplomas in music, English language and speech subjects
Peter Geeson	Long Eaton, Nottinghamshire	Men's and ladies' knitwear	Edwin Trisk Systems	Sunderland, Tyne and Wear	Intra-red paint curing equipment
Glaco Bakery Division of Golden West Foods	London Wi Hemel Hempstead, Hertfordshire	Pharmaceuticals Fresh and frozen buns	Ü		
Gossard	Leighton Buzzerd, Bedfordshire West Drayton, Middlesex	Ladies' lingerie and foundation garments Plastic push-in tube fittings		Tipton, West Midlends	Bright drawn and turned steel bars
John Guest	West Drayton, Micronisex		UES Bright Bar Ultra Hydraulics	Cheltemham, Gloucestershire	Hydraulic pumps and valves
<u> </u>		0	Mobile Products Division	<del></del>	
E C Harris International	London WC1 Horncestle, Lincolnshire	Quantity surveying and project management Sportswear	<u>v</u>		The state of the second of the
Haven Country Classics J M Heaford	Altrinchem, Cheshire	Printing machinery Taylile testing and quality control equipment	Vita Fibres Limited, Alpha Flock Division	Port Talbot, West Glamorgan, Wales	Flock fibre
James H Heat and Company Heraeus Noblelight	Halifax, West Yorkshire Cambridge, Cambridgeshire	Ougarty layor flash and ultra-violet lamps	W		
Hewlett-Packard	Bracknell, Berkshire	Electronic products for measurement, computation and communications	Walker Eduction	Washington, Tyne and Wear	Industrial and medical filtration equipment
Horton Kirby Paper Miles	Dertford, Kent	Wallpeper High efficiency filters and dryers	Walker Filtration Westwind Air Bearings	Poole, Darset	Air bearing spindles Chewing gums
Dominick Hunter	Birtley, County Durham	ing. and and any and	The Wrigley Company	Plymouth, Devon	A CONTROL OF A CARROLL SANCE OF THE SANCE OF
<u> </u>		-	<u>Y</u>		n en en en en englische Steine Steinen erweiten der Einstein der eine Steine der eine Geschaffen der eine
ICI 'Seffil' Business	Widnes, Cheshire Bristol, Avon	Alumina fibre Journals and books in physics and	Yuasa Bettery (UK)	Ebbw Vale, Gwent, Wales	Lead-acid batteries
IOP Publishing		related subjects	Ž		
The information & Technology Publishing Co International Combustion	Hitchin, Hertfordshire Derby, Derbyshire	Power station boilers and ancillary equipment	Zeneca Pharmaceuticals	Macclesfield, Cheshire	Pharmaceutocals
Interopa Holidays	Landon W2	Tour operator			
				<del></del>	



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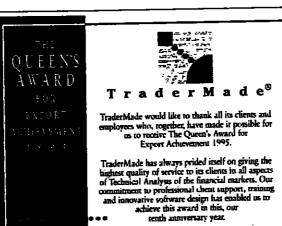
The directors and management would

like to thank all our staff, agents

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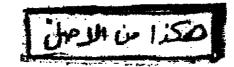
Most people associate the Queen's Awards scheme with exports. Less is known about the Queen's Awards for Technological and Environmental Achievement.

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# Lloyd's Register of Shipping

# Far-flung business

It is almost a quarter of a century since Lloyd's Register of Shipping last won a Queen's Award, but in 1971 the company was honoured for its achievement in industry.

This year, the 235-year-old classification society, whose mission is to "enhance the safety of life and property both at sea and on land", has been recognised for its work in the

export field. Its contribution to the country's invisible export earnings is considerable. About 85 per cent of the group's £146m turnover was last year derived from overseas business. "We are a worldwide organisation," says Lloyd's Register chairman Patrick O'Farrell. "We operate in\_100 countries, have 255 offices around the world, and a 2,000-strong technical staff representing 67 different nationali-

As the world's largest classification society, Lloyd's Register sets and monitors design and construction standards for 21 per cent of the world's shipping fleet in terms of tonnage, and 28 per cent of ships currently under construction.

The group's work is not conducted only on sea-going ves-sels. Forty per cent of its busi-ness involves inspecting and approving industrial sites such as chemical plants, power sta-

engines and agricultural

equipment. It exports to 120

countries, and in recent years

increased sales to North Amer-

ica have helped to offset a fall

in exports to continental

A supplier to the off-high-

way equipment industry,

Gloucester-based Ultra

Hydraulics, also won an

export award. It makes

hydraulic pumps and associ-

ated valves for mobile applica-

tions including grass cutters,

lift trucks, and construction

Ultra's exports have more

than doubled over the past two

years, and the company attri-

butes its success to new prod-

ucts which have differentiated it from big foreign competi-

tors. These include Stealth, a low-noise gear pump.

The UK's traditional

marine applications.

local community.

The award partly reflects a

successful strategy throughout the Cummins group for achiev-

ing big increases in productiv-

ity, delivery, lead time, out-

put, quality and profitability

through investment in train-

ing, equipment and by estab-lishing partnerships with

employees, customers and the

At Derby-based Interna-

tional Combustion, part of

Rolls-Royce, the aero engines

and industrial power group,

an ongoing research and devel-

big stimulant to export success. The company builds

power station boilers and

ancillary equipment, and in

the past decade had made

progress developing technol-

ogy to meet increasingly strin-

Its principal export market is the US, but the Far East,

central and eastern Europe are emerging as new markets.

A newer name in the power equipment industry, Munrad-tech Industrial Generators,

wins an export award for the

second year running. Based at

Loughborough, the company

designs and manufactures die-sel-engined generating sets for

prime and standby power

applications. Since last year's

award, it has extended its mar-

kets to include India, Liberia,

Sierra Leone, New Zealand, Argentina and Venezuela.

The final winner in the se tor is APV Baker's FES divi-

sion, which makes food pro-

cessing plant for the

confectionery, cereal and

snack industries. This is a

timely accolade for APV,

which had a difficult year in 1994 and recently announced a

big group-wide restructuring.

The FES division's food pro-

cess centre played a leading

export contracts, it says. These

for breakfast cereals in

gent pollution controls.

ent programme has been a

strength in

making equip-

ment for power

generation are

illustrated by

three more

winners from

heavy engineering. Cum-

mins Engine

Europe.

tions and oil refineries, and off-

# Foreign markets fuel growth

Heavy equipment producers

The UK's heavy equipment manufacturing arm for Ford industry may be a fraction of and Fiat tractors. Medium to and Fiat tractors. Medium to what it once was, but the high horse power tractors export awards illustrate that account for 80 per cent of outwhat remains is in good shape put, with the balance coming and in a strong position to from components, diesel continue its export-led growth.

Most of the awards go to household names in the engineering industry, with foreignowned companies such as Catervillar and Cincinnati Milacron taking four of the awards and UK-owned companies winning a further four.

In several cases, the awards are a recognition of the important changes undertaken not only to enable companies to get through the recent recession, but also to secure a lucrative future in the upturn - which many are now enjoying – and beyond.

A case in point is the machine tool division of Cincinnati Milacron UK. The Birmingham company, which reached a low point in 1988, has staged an impressive comeback as a result of its role Milacron's global

"Wolfpack" programme. This involved an extensive new product development programme. and a "focused factory" conunder

making equipment for power generation oping and producing new comviously won four export awards, makes large diesel puter numerically controlled engines mainly for industrial (CNC) machining centres for equipment, generator sets and

Several of the award

winners in the sector

traditional strength in

Illustrate UK's

the world market. The results are now coming through strongly. Output from the Birmingham factory rose 100 per cent last year and is heading for a further big rise this year. More than 80 new employees have been taken on in the past 12 months.

The company's exports have grown substantially faster than the sector average, and have reached 80 per cent of output. The successive launch of the Sabre, Arrow and Lancer range of machines is the foundation of the compa-ny's export achievement, and the Arrow machining centre has even achieved success against Japanese rivals in their own market - notoriously difficult for foreign machine tool builders.

The off-highway equipment industry has produced two winners, both of which have undergone big changes in recent years. At Caterpillar (UK) in Desford, near Leicester, the product range has been completely updated over the past five years and a new strategy developed for increased customer focus.

The company, which won Export Awards in 1966, 1967 and 1976, says achievement of its strategic targets, including a reorganisation of its production methods, has enabled it to operate at record production levels for backhoe loaders, and to add small wheeled loaders to its manufacturing base. These developments have contributed to growth in exports

> Pord is another winner which has been at the sharp end of an industry restructuring. Making agricultural tractors is one of the toughest engineering businesses in Europe, and the company has bad to respond to overcapacity in tional markets - a situation exacerbated in recent years by cutbacks in payments to farmers under the European

shore structures such as dril-

The group is a non-profit. distributing organisation, which means profits are ploughed back into its business, primarily into the education of its technical staff and the improvement of its services. Annually, about £9m is spent on research and develop-

ment and £6m on training.

Mr O'Farrell says the Queen's Award is a recognition of the work Lloyd's Register has done overseas in the past three years or so. "In that time, we have grown significantly," he says.

As an example of its expanding overseas operations, Mr O'Farrell cites the establishment of Lloyd's Register's Ship Emergency Response Service. SERS provides round-the-clock advice and support for vessels which encounter mechanical trouble at sea, collide with other vessels or run aground. Since its inception, more than 400 ships have signed up for SERS, including all 27 oil tankers and product carriers in the fleet run by Vela International, a Saudi Aramco subsidiary.

Other recent overseas developments have included new contracts to provide classification services in Saudi Arabia and to serve several US and Dutch cruise ship companies.

The group has a big share of the cruise market, and its most notable recent certification was of the German-built cruise ship Oriana, which the Queen

named a few weeks ago. Lloyd's Register's furtherflung operations include the foothold it gained in 1993 in Vietnam, where it signed a technical co-operation agree-ment to assist with design approval and surveys of all offshore development in Vietnamese waters.

More recently, the group formed a joint venture with two of its largest competitors the American Bureau of Ship-

ping and Det Norske Veritas of nese government and industry Norway - to rid the world's oceans of substandard ship-The presentation is aimed at helping China develop its infraping. The venture plans eight structure and introduce qualinitiatives designed to tackle ity assurance and environmenunscrupulous fleet operators, tal protection standards in the including suspending all veschemical, oil and power genersels that are overdue for their special renewal or annual surveys, and withholding classification from vessels until the requirements placed by previ-

ous societies have been met. Lloyd's Register plans to expand further its work overseas. Mr O'Farrell says that later this year he will be leading a delegation to Beijing to make a presentation to Chiation industries. The group also has its sights on other places in the Far East,

notably Burma and Indonesia, and on Latin America. Eastern Europe is another region it has been exploring, holding seminars in the former Soviet Union, Romania, Hungary and the Czech Republic.

Postal franking machines

# Complexity par for the course

straightforward business for Pitney Bowes, the franking machine and production mail company.

Pitney, whose exports in the ear ending December 1993 accounted for just under 42 per cent of its sales, has a sea of regulations to wade through before it can do business in another country. Postal regulations vary enormously between countries and to sell a product that collects money, as with a franking machine, requires an operating licence. Security, naturally, is a big issue in mailing equipment and stipula-tions can be exhaustive.

"It can be a very involved process and take a long time to complete. The picture is different in each country. While one part may be quick, another may be slow." says Len Fletcher, managing director of the UK division of the Connecticut-based parent company.

Research into the markets needs to be comprehensive and even when the framework of regulations have been addressed, there may still be unexpected hurdles. A piece of equipment intended for Germany had to be modified Patrick Harverson | because while complying with



Len Fletcher: 'the picture is very

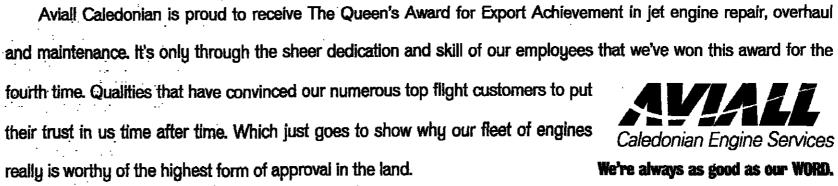
noise regulations in the UK, it

exceeded German ones. That, though has been the least of Pitney's unexpected hitches in Germany. Reunification of course meant a largescale operation to change addresses on the franking machines.

But complexities must be par for the course in mail equipment exporting and an active exports programme is a large part of Pitney's development strategy in spite of the fact that the company enjoys a domestic market share of 49.5 per cent.

Continued on page

# 1995



THE QUEEN'S AWARD FOR EXPORT ACHIEVEMENT

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The company was acquired

over the past three years. Basildon-based New Holland

role in winning important manufacturing, recession and structural decline in its tradiinclude sales of more than 20 complete process lines for snack production to the Far East, South America and Europe, and a £4m process line Union's Common Agricultural

by Flat in 1991 from Ford Motor, and is now the UK

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# Complex course

Continued from page 3 China's 55,000 post offices are currently undergoing a transformation using equipment made at Pitney's Harlow base after the company clinched the \$20m deal last year. Machinery will be distributed by its Chinese partner Zhongyu, a postal code and information company

established under the govern-

ment's postal system. Last year's contract may have been large but the potential in China is still huge as the modernisation of its postal service proceeds. Mr Fletcher believes. And the Far East in general is high on Pitney's export agenda. Closer to home, and in common with most exporters, Pitney is making hay in the developing eastern European markets, especially in Russia. Poland and the Czech and Slovak nations.

Pitney markets itself worldwide on two main selling points - its technological developments and its established reputation in the industry. Incorporated in 1922, it introduced the first franking machine to Britain which was bought by Prudential Insurance for its London head office. It has installed more than 1.5m machines worldwide and has 220.000 customers in Europe.

Its position has been further bolstered in recent years by international standards awards. In 1993 the French Post Office awarded the company the ISO 9002 quality

assurance standard, the first time such an award had been made to a postage meter manufacturer. This year's Queen's Award for export achievement is Pithey's second after last

winning recognition in 1988. Technology is moving fast in postal production with more machines capable of a wider range of tasks. Computerised models can now provide monitoring and organisation of postal use along with the payment facility. Tracking the movement of mail throughout a company is now easier.

Its future customers, Mr Fletcher thinks, are likely to come from two main sources those who want to upgrade electronic machines to computerised ones and expand their functions, and the small user who may have considered franking machines the preserve of large companies.

The small business and even home users could be more enticed by the idea of using franking machines as the interfacing with personal computers develops. Market research suggests growing interest among home users and this may be an area Pitney will seek to tap worldwide.

"There is still a lot of room for expansion. While we have nearly half of the market share in the UK we have only one per cent of the market in France," says Mr Fletcher.

Christine Buckley

ompanies which make cleaner, leaner products and operate without damaging their natural surroundings are among this year's winners of the Queen's Awards for environmental achievement.

ICI Autocolor, a division of Imperial Chemical Industries in Slough, receives one for developing a water-borne paint for car bodywork which can be used in repair shops where expensive spraying equipment is not available.

The Aquabase product was developed to meet growing demand for "glamour" car paints: those with a metallic sheen. These paints use large quantities of solvents and usually have to be applied at high temperatures to get them to dry. Aquabase is a water paint which can be dried using a simple air blowing system. Because it contains relatively small amounts of solvent it is also friendlier to the atmo-

Chris Wall, the international marketing manager, says that, with the car paint market increasingly dominated by environmental considerations, the company tried to develop a product which would enable its customers to be both green and profitable. "Environmental compliance is a key part of our work," he says. Development of Aquabase

began in 1985, and the first

University and funded by Concommercial sale was made in 1992. Sales are now growing oco. Vortoil's parent. strongly, with about 1,200 Environmental concerns systems in use around the play a key role in shaping the market, says David Watts, the world. Although other suppli-

David Lascelles looks at three environmentally friendly developments

# Cleaner and leaner

#### The Queen's Awards for Environmental Achievement

BP Exploration Operating Company Devon Valley Industries ICI Autocolor United Glass Limited Vortoil Separation Systems Limited

ers are entering the market, Mr Wall believes ICI is still the

Cleanliness of another kind

led to development of the prod-

uct which gained an award for

Vortoil Separation Systems in

Gloucester: a hydrocyclone for

separating oil from water. The

machine, shaped like an ice

cream cone, spins water at

very high speeds and achieves

It also has the virtue of com-

pactness: it is much smaller than the settling tanks nor-

mally used for this work. This

makes it attractive to offshore

oil production platforms which

have to separate large amounts of water from the oil which

comes up from the wells. The

technology was developed by

the mechanical engineering

department of Southampton

efficient levels of separation.

Slough, Berkshire Edinburgh, Scotlan St. Albens, Hertfordshire

Onshore development of Wytch Farm official Coloured papers for decorative Industries Aquabase waterborne basecoat for car repair



United Distillers' Ivor Lewis with United Glass's Bob Coakley: the partnership led to a joint award

managing director. But the hydrocyclone's small dimensions also meet "the crying need" to compress the size of equipment for use at sea.

Apart from the North Sea, the product is being used by oil platforms offshore in the Bay of Bombay.

A partnership between

tillers won a joint award for their work in developing lightweight glass bottles for spirits.

United Glass and United Dis-

per cent less than ordinary bottles, but have the same strength and other performance characteristics. The new product is an extension to the larger bottle design of a technology which has been in existence for some years for small beer bottles. United Glass invested almost £10m on developing the new product, according to Bob Coakley, UG's

managing director. As with the other winners. the partners stress the part played by environmental pressures in spurring technological advances. The packaging industry is in the thick of the environmental debate as many countries try to cut back on packaging waste.

But apart from taking weight out of British dustbins, the breakthrough will reduce resource use. UG estimates the introduction of the new technology produces an average energy saving of 22 per cent and raw material savings of 20 per cent. An increase of 8 per cent in the number of bottles. on each load, with a relative reduction in delivery frequen-

cies, also saves money.

Another winner in the cate gory is Devon Valley Industries, which is based in Exeter, for its work in replacing heavy metal pigments with non-haz-ardous organic alternatives in the manufacture of decorative laminate papers. Apart from resulting in greener products, this breakthrough eliminates heavy metals from the waste and discharges of the produc-

# Worth winning

Continued from page 1

Industry and academia were urged to work more closely together while the DTI and trade associations should help industry to implement best practices in manufacturing.

Effective schemes to promote exports will also continue to play an important part in deciding future award winners. The schemes run or supported by the Department of Trade and Industry range from the grandiose - such as the North America Now campaign launched in 1993 - to the small

For example, the department is chipping in £30,000 to help pay for the first Chinese representative of the Machine Tool Technologies Association. A

started work collecting market intelligence and leads for 12 UK machine tool builders in a pilot project that could be repeated in other markets and industries if it goes well.

One of the scheme's participants. Cincinnati Milacron IIK features in the Queen's Awards this year, which as ever encompasses products and services that vary from the humdrum to the esoteric, and winners that range from multinational household names to tiny companies with a handful of employees. Of the 163 winners, 38 are companies with less than 50 employees.

The esoteric include Kentbased Biological Crop Protection, which breeds and sells "beneficial insects" that feed cies that damage crops; or Severn-Lamb, based at Stratford-upon-Avon, whose c ful "themed" locomot



struction, Glaxo. its Saffil alumina ...

Service companies took 19 per cent of the export awards, down slightly from 20 per cent in 1994 but up from 17 per cent Again, the range was enor-

mous, from travel and shipping agencies to Trinity College, London for its 100-year-old examining body in music, English language and speech

n trying to extract about 95,000 barrels of oil each day from the Wytch Farm onshore oilfield in Dorset. ch Petroleum was faced with big n. Poole has the largest natural

in Europe and is exceptionally d. The oilfield – situated in ssified as being of outstanding seauty – contains sites of speentific interest and includes National Trust, Special Protec-Areas and Heritage coastline.

A proposal to build an artificial island off the oilfield to tap the offshore extension of the field had triggered a storm of protest along the south coast. New technology, in the form of horizontal drilling from a land base to a point more than 5km offshore, solved BP's problem.

"Extended reach" drilling was the method employed at the oilfield - the UK's largest. Seven of the wells are vertical for only about the first 100 metres after which they run at angles of up to 90 degrees with the longest well being 6.8km and, at its deepest BP's Wytch Farm onshore oilfield

# Nature a factor from day one

point, one mile below the surface. Farm, says that, unlike many oilfields which contain off in reservoirs at a depth of 2-3 miles, the Sherwood reservoir being tapped by the Wytch Farm extended reach drilling is at a depth of only one mile, providing little natural pressure to force the oil to the surface. This meant pumps had to be placed in the walls to push out the oil.

It is estimated that the Sherwood reservoir contains recoverable reserves of 270m barrels of oil. Together with the Bridgort reservoir of 30m barrels of oil. this makes Wytch Farm the largest

oushop officed transmission formage
To extract large submits of oil each
day from an area of transmission actual
beauty without cousing extensive disruption to the environment is a consid-

"We have had to think about the "We have had by think about the environment from day one," said Mr. Marshall. "We believe in communication. If you keep people informed, there are no surprises. People become could dear that you will deliver your promises." He prepared the local community for each story of the officely's development. In 1998, when the company was considering the passibility of construct ing a 30-acre artificial island in Poole Bay, visits were arranged to see its existing wellsite operations on Furzey Island in Poole Bay, demonstrating the careful landscaping, noise control and other-anti-pollution measures in place

By 1991 plans for the artificial island had been abandonned and replaced by the far less using the plan for extended reach drilling from a small onshore location on the Coathorn peninsula. This also enabled the first oil moducnt by BP in such a uniquely st

instepher Pri

Brand

Mari



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We would like to thank all our European customers for their long lasting support and business. We also wish to thank all our staff whose valuable contributions and commitment have made it possible to win this award.

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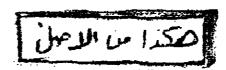
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حكذا من الملحل

Daniel Green looks at the pharmaceuticals sector

# Trade at all levels

The UK's pharmaceuticals industry has long been one of its best exporters. In 1993, the latest full year for which data is available, the UK recorded a trade surplus in the sector of £1.7bn, a 26 per cent rise over

This should not be surprising, since the UK drugs industry compares with the best in the world. Glaxo is now the largest drugs company in the world as a result of a £9.1bn takeover this year of Well-come. Others such as Smith-Kline Beecham and Zeneca are leaders in their respective fields of broad-based healthcare supplies and cancer.

But this year's winners of Queen's Awards for Exports are not restricted to the big companies. Glaxo has once more won an award. But so has Shield Diagnostics, whose f9m market capitalisation is less than a two-thousandth of

Both large and small companies have helped push medicinal and pharmaceutical products, as a category, to third in the UK league table of exporting industries behind power generating machinery and petroleum and petroleum products, according to government statistics collated by the Association of the British Pharmaceutical Industry.

Most of this trade takes place with the rest of western Europe to which £1.95bn of goods are sold and from which

£1.69bn are imported. There are bigger surpluses with Asia and Oceania and with North America, where the UK exports £460m and £351m respectively more than it

Early indications of tradeperformance in 1994 suggest a sharp fall in the rate of growth in the trade surplus. In the first half of 1994, it was £848m, up just one per cent on 1993. Nevertheless the sector has won a series of Queen's awards for export achievement this

Zeneca Pharmaceuticals, the drugs arm of the biosciences company Zeneca demerged from ICI in 1993, wins for the second year in succession.

panies, it has huge overseas marketing and sales operations to sell the products made in the UK. It has 8,000 staff outside the UK compared with

only 5,000 in its home country. They helped lift pharmace ticals exports to £920m in 1994, a 20 per cent increase on 1993, with the product made at the company's plants in Maccles-field, Cheshire, and Severnside, near Bristol in Avon.

The best sellers include Zoladex for cancer and Diprivan, an anaesthetic, which had exports up to 38 per cent higher than in 1993. Among its export markets, Italy led the way in Europe.

But the biggest growth came Glaxo's exports as a proportion of the goods manufactured in the UK

rose from 57 per cent in 1994 to 67 per cent last year

from Japan, where exports rose 15 per cent and the US, up 26

Tom McKillop, Zeneca Pharmaceuticals' chief executive, said that the export growth was "particularly significant considering the pressure on the healthcare industry world-

Glazo's exports in the year to June 1994, its financial year, passed £1bn for the first time. Exports as a proportion of the goods manufactured in the UK rose from 57 per cent in 1994 to

67 per cent last year.
The company own the world's biggest selling drug, Zantac, an ulcer treatment, and a portfolio of fast growing new products such as Imigran for migraine. Since taking over Wellcome, it also has a dominant position in the anti viral market, thanks to the drug Zovirax for herpes and shin-

Shield Diagnostics has a long way to go before it reaches the heights attained by Zeneca and

But the Dundee-based company, founded only in 1987, has

pushed exports up four-fold between 1991 and 1994. Last year, total sales were worth £2.2m, of which £1.4m-worth

were sent overseas. The company makes diagnostic tests for diseases, a crucial part of any treatment. Speed and accuracy can shorten the span of an illness or even save lives by pointing to the treat-ment for a doctor to prescribe.

Shield specialises in diseases of the immune system such as psoriasis, the skin disorder, but also sells diagnostic tests for ulcers and other products. These tests have been big sellers in North America, which accounts for 40 per cent of the company's exports, and Hungary, where the company has been assisting in a programme of developing auto-immune disease tests.

Healthcare sales are not nec essarily about high technology. Smith and Nephew Medical, part of Smith and Nephew, specialises in treating wounds, sprains and broken bones. Its product range includes relatively modest support products such as bandages and plaster of Paris casts, through

to high technology wound nagement and polypropylene casting which has the advantage of being more transparent to X-rays. Smith and Nephew Medical has concentrated on selling products made at its Hull site

into the world's biggest three markets, the US, Japan and Germany. In these markets, sales have growth by 57 per cent in two years. Smith and Nephew Medical's overall export sales - to 120 countries - have grown 63 per cent over the same period to £43m. Chris O'Donnell

group director Medical products at Smith and Nephew

Medical, said that part of the

divisions' success was "in establishing strong local sales and marketing organisations throughout the world." Further progress for export oriented companies seems likely because the world's medicines regulators are becoming more internationally-minded

and keener on the rapid

The global approach

overseas projects as prestigious as designing Hong Kong's latest airport, remo-delling the Reichstag in Ber-lin, and designing stations for the new metro system in Bilbao, it should come as no surprise when it wins a Queen's Award for export achieve-

Sir Norman Foster and Partners is one of the best-known architectural practices in the world, thanks to a series of high-profile, widely-acclaimed buildings the firm has designed across the globe. They include probably Sir Norman Foster's most famous work, the stunning \$500m Hongkong and Shanghai Bank headquarters in Hong Kong, as well as the Century Tower in Tokyo, the Torre de Collser-ola communications tower in Barcelona and the Carré d'Art gallery and culture centre in

Nimes, France. This is not to say that the London-based architectural practice ignores the UK. Sir Norman Foster's signature of sleek modern buildings encased in steel-and-glass is evident in such highly regarded works as Stansted Airport and the Willis Faber building in Ipswich (which recently earned a listing for its merits). And among the grandst of its current projects is the redesign for the British Museum in London, a job that is sure to attract plenty of attention – and controversy – such is the vigorous debate about architecture in the coun-

But it is for its achievements

man Foster & Partners has been recognised with an

Established in 1963, the partnership employs 270 people worldwide, with 150 ba in the high-tech head office overlooking the Thames at Battersea. The remainder work at offices in Berlin, Frankfurt. Düsseldorf, Hong Kong and Tokyo, and between them they generate millions of

Sir Norman Foster and Partners

The Hongkong and Shanghai Bank building in the mid-1980s 'was the turning point for us'

pounds in revenues. In the current financial year, which ends this month, the firm's turnover will total more than

In spite of the string of important foreign projects it has designed, it is only fairly recently that the practice has built up a significant presence

Less than five years ago, only about a quarter of the partnership's projects were outside the UK. Since then, the situation has been reversed. Today, only 15 to 20 cent of its work is done within the UK. David Nelson, one of the

practice's partners, says that the firm's diversification into more overseas work dates back to the Hongkong and Shanghai Bank building in the mid-1980s.

"That project was the turning point for us," he says.

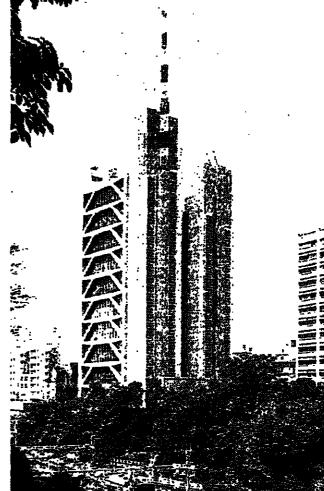
outside the UK, and its contri-bution to exports, that Sir Nor-Kong, the partners realised the firm's potential to develop business outside the UK.

The decision actively to seek work in the Far East - particularly Japan, where a Tokyo office was set up in 1987 - as well as in continental Europe and the US proved fortuitous. As sharp downturn hit UK businesses in the early 1990s, overseas contracts helped the firm weather the storm. Mr Nelson says: "When the recession hit in the UK we were well positioned, having been through the learning curve in those countries."

Although the firm adopts a similar approach to design in all its work, whether it is in the UK or overseas, it has learned to adapt to the demands of each project whenever working in a foreign country. "We've discovered working abroad that you have to be very sensitive to the cultural climate you're working in," says Mr Nelson.

During work on the design of the Hongkong Bank build-ing, for example, a feng-shui doctor - a practitioner of the Chinese art of divining energy within a room or building was present, and his advice influenced the situation of features such as the bank's entrance and escalators.

Today, cultural climates are as diverse as those of Japan, France, Spain, the US and Saudi Arabia, countries where the partnership is working on major projects. In spite of the popular conception of architects working on designs for huge skyscrapers, the firm's of the skills employed at Sir



Century tower, Tokyo

projects range from the vast masterplans to regenerate and expand whole cities - to the intimate - interior design, furniture, product design, corporate graphics and exhibitions. Mr Nelson says the Queen's Award is not just a reflection

but a tribute to the architectural skills in the UK as a whole. "There is a huge amount of talent in this country that the rest of the world

Patrick Harverson

# Christopher Price on Lambie-Naim's TV motifs

# **Branding flair wins** work in Europe

The expertise which designed brand identities for Britain's leading television channels is winning increasing acclaim from European stations and has been recognised with a Queeus Award for Lambie-Nairu, the London-based pro-

duction group. Founded in 1976, the company has been responsible for some of UK television's most watched moments – including the exploding Channel 4 logo, the varied and entertaining BBC 2 motifs and Cariton Television's series of local Londoners, all of which preceded broadcast programmes.

Overseas customers include Tele 5 in Germany, TSI in Switzerland and Showtime in

Lambie-Nairn is also renowned for its innovative commercials and was responsible for the award-winning animated Smarties advertisements. Work in this field has involved assignments with Ogilvy and Mather in the US, J Walter Thompson in France and with TBWA in Germany. It was the launch of the

Channel 4 brand and logo in 1982 which brought the group to the forefront of the design world and the watching television public. The deregulation of British television that followed encouraged all broadcasting groups to revamp their corporate images in order to reinforce their standing in an increasingly competitive

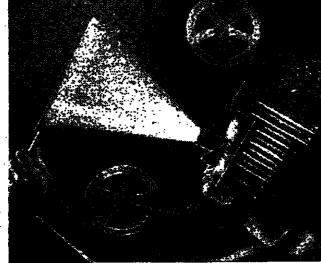
developed brand packages for BBC 1, BBC2, Anglia, Cariton. Bravo and Wire TV in the UK. The group turned over 25m last year, with profits of

£162,000. Exports have grown substantially in recent years, increasing from £55,000 in 1992 to £1.1m in 1993. Martin Lambie-Nairn, founder and chairman, said

that the group was increasingly targeting the overseas market.
There are only so many television companies in this

country and we see enormous

potential in the foreign television market, much of which is just beginning to open up." He added that the theme that ran throughout the Proup's business was one of creative excellence combined with commercial effectiveness. Sarah Davies, managing



The Arté brand identity: the company is known for innovative designs

had begun exploring foreign markets in response to the maturing UK market for identity branding.

"Around 50 per cent of our business now comes from abroad," she says.

While much of this interest remains in Europe, Lambie-Nairn is increasingly looking at south-east Asia as a target for expansion. However, the

The company is increasingly looking at south-east Asia as a target for expansion

Eambie-Nairn subsequently US is proving a harder nut to developed brand packages for crack. "US TV companies tend to have a follow-my-leader attitude to design and conservatism in branding," comments Mr Lambie-Nairn. But the market remains one that the group was determined to

make inroads into. While overseas markets will remain important, the group also wants to expand into corporate identity work. "We see this as a very important area and we are already talking to some potential clients," says Mr Lambie Nairn.

The creative process begins with Lambie-Nairn assigning a project team to the client to assess its needs. Initial research will be commissioned into the opinions of viewers, advertisers and commentators. Rival station operations are also included in the study, which culminates in an overall director, said that the group assessment by the project of New York.

team and the formulation of a branding strategy. The creation of of logos typography styling, corporate lours, music and sequencing are the next step which Lam bie Nairn compares with the branding involved in any major corporate identity study. The actual production of the identity follows, with the group undertaking all pro-

For Cariton, when it replaced Thames Television in 1992 as the weekday London broadcaster, the problem of brand identity was particularly acute. The task was made more difficult by the fact that viewers carried a strong allegiance to Thames and even more so to London Weekend Television, the weekend franchise holder.

duction and post-production

Lambie Nairn's solution was to relate Londoners to the station by using over 100 members of the public in live action sequences before all Carlton-produced programmes. They were chosen to reflect the richness and variety of the region. The result was a rapid recognition of Carlton by viewers as the leading London station, according to Lambie

Nairn market research. Lambie-Nairn has won numerous awards, including a Gold Award and three Silver Awards from Design and Art Direction. It has also won a Bafta for television graphics and a silver medal at the Inter-national Film and TV Festival

# It seems PVPTVOT choosing Motorola.





A high accolade indeed. Our European Cellular Infrastructure and Subscriber divisions have each won The Queen's Award for Export Achievement 1995. These two awards reflect the dramatic expansion of the worldwide cellular market. It all began in the mid-80s when Motorola started exporting cellular telephones around the world. In 1989 the European Cellular Infrastructure Division was established at Swindon to produce mobile telephone network equipment,

followed by the Cellular Subscriber Division based at Easter Inch. Scotland, in 1992. That's where we produce mobile phones, including the world renowned MicroTAC. Suddenly everyone was talking - we had established, and still maintain today, our position as a world leader in the cellular industry. And although these awards are for mass production, we still uphold our commitment to quality without compromise. That's why the world chooses Motorola.



(A). Moreous and MicroTAC are regulated Trade Marks of Misoroids Inc

anovations from pneumatic slippers and seed-planters to a Hollywood best-seller win awards for technological achievement this year. The 17 Winners from across industry represent large and small businesses in mainly export-driven markets.

Sectors range from manufacturing and multimedia to agriculture and medical equipment. Several companies in media and communications are named for developing systems that improve product perfor-

Snell & Wilcox wins the award for its system that enables US films to be converted to European video without loss of quality. The comdeveloped and manufactures its digital electronic film transfer system, Deft, in the UK.

The system converts American video originally shot on film to a European standard. Buyers include the producers of Hollywood blockbusters filmed for television, such as NYPD Blue, and the producers of movies converted for home

Deft, which sells for £500,000, was launched in 1990 in response to an outcry among European television broadcasters when US soaps, such as Dallas and Dynasty, suddenly lost picture quality. Hollywood producers had slashed costs by editing their films on video instead of on a copy of the orig-

Frame speed differences between the two meant quality suffered. The pictures suffered further in the transfer from the American NTSC video format to the European Pal standard. Some European broadcasters threatened to cancel their Hol-

lywood imports. Deft was in response to that," says Joe Zaller, marketing manager at Snell & Wilcox. "It enables producers to keep film quality by shooting on film, and to make the cost savings too by editing on

It is the third Queen's Award for the company, which has grown rapidly in the past six to seven years. Exports, which account for about 90 per cent of turnover, are mainly to Hollywood film producers. Deft. which is also used by advertising agencies for the conversion of television commercials, last year won an Emmy award in

A further innovation in video images, by Quantel, is listed. The company's Henry ware.

#### The Queen's Awards for Technological Achievement

St. Albans, Hertfordshire

Abinadon, Oxfordshire

Slough, Berkshire

Petersfield, Hempshirt

London SE10

Gloucester, Gloucestershire

Milton Keynes, Buckinghamshire

Wotton-under-Edge, Gloucestershir

Peterborough, Cembridgeshire Whitwick, Leicestershire Applied Vision Ltd Blackhawk Automo Ashford, Kent Borden (UK) Ltd an Resins Group Accrington, Lancashire emes Dewhurst Limited

† **\*** 

McKechnie Vehicle Compo Extrusion Operation MediSense Inc

Messier-Dowty Ltd Novamedix Limited

ABT live service insertion and sealing systems Plasma sputtered ophthalmic coatings "Shark" Computerised Measuring System

> Dewtex - a technique for manufacturing nonwoven "laid" reinforcement scrim products RF frequency synthesis using fractional-N Revolutionary method of assembling and

Technological innovation in blood glucose

Large landing geer structures A-V Impulse-System - technological Innovation in blood circulation enhancer The "Henry" Concurrent Editing System
Test systems for GSM and DCS 1800 base

Submarine telecommunications systems employing erbium-doped fibre amplifie Bectronic film transfer equipment Multiline pneumatic seed planter Jet Prop Underwater Excavation Systems

Sheila Jones looks at some of the 17 technology innovations honoured

# **Deft response to Hollywood**

Concurrent Editing System is the first to enable the layering and manipulation of images one integrated digital system. Quantel, a division of Carlton Communications, also produces the innovative on-line television editing systems, Hal and Painthox

In telecommunications, Marconi Instruments and Racal Instruments are named. Marconi wins the award for developing an electronic technique to improve the efficiency of communication systems such as mobile telephones. Called fractional-N synthesis, it enables the radio frequency signals that are fundamental to any communication system, to be controlled very precisely.

Mr Peter Smith, managing director of Marconi Instruments, says: "Without this technology we would not have attained our dominant worldwide position in RF signal generators, mobile radio test sets and particularly microwave test sets.

Racal Instruments wins the award for its digital radio test set, the 6111. The system, in operation worldwide, is used to test base transceiver stations for the global system for mobile communications. It speeds up and simplifies testing, and is controlled through

Mr David Whitehead, managing director, says the award reflected the "vital part" played by test instrumentation in high-growth, leading edge communications technologies.

The 611 has been instrumental in the rapid expansion of digital cellular communications systems around the world by enabling the timely production and successful installation of the digital communications infrastructure.

Several engineering innova-

problem of tube shrinkage on heating by using infrared radiation. The process is also cleaner and swifter than earlier methods of inserting and attaching tubes.

Blackhawk Automotive is selected for its innovation in the vehicles sector. Its ultrasonic sound system measures chassis damage more clearly and accurately than mechanical methods.

In addition to electronic and engineering innovations, the awards pick out an agricultural breakthrough

tions win awards including two companies for developments in pipe systems. ABT Industries is listed for its system that allows the insertion of a new polyethylene pipe into steel pipes connecting domestic gas meters to the main sunply. The unique feature is its electronic sensor which detects when the new pipe has reached the gas main and ensures the connection between old and

new pipes up to the main. McKechnie Vehicle Components gains the award for developing a method for forming and assembling plastic tubes for fuel lines and similar components in vehicles. Its ture is listed for its latest Airbus landing gear that sets an aircraft gently on the ground using a two-level shock absorber damping valve. Its controlled articulation system lengthens the main landing gear for landing and take-off, and shortens it so that the gear can be installed into restricted

In addition to electronic and engineering innovations, the awards for technological achievement pick out an agricultural breakthrough: Stanhay Webb's Singulaire multilpneumatic seed planter. The device selects and plants single vegetable seeds that

would normally need to be placed in pellets for precision planting. The planter operates on a tractor driven fan and airflow system. It can select and plant up to three lines of seeds at a rate of 14,400 seeds per minute, saving growers the cost of seed coating and productivity because moisture

reaches the seed more quickly. Stanhay Webb, a manage ment buy-out, specialises in seed drills. The company says that turnover, which held steady through the recession. "exploded in the past 24 months" reaching £4.5m this year. Singulaire accounts for just over half of the company's sales and exports account for about two-thirds.

A commitment to R&D and innovation has been "vital" to the company, according to Mike Heywood, a Stanhay director. The company is constantly customising to the requirements of different crops and different customers.

Development of the Singulaire started at Stanhay's Suffolk factory in 1983. "Our concept at the time was to develop a seed drill which could do what no other drill in the world was capable of doing planting raw seed accurately in one, two or three lines." says Mr Heywood.

Twelve years later, the product is proving to be a world beater, selling in 30 countries.

Recognition for two medical companies

# Innovation impresses the judges

medical health sector has produced two winners among the awards for technological achievement: Novamedix. based in Andover, Hampshire, and Medisense, based in Abingdon, Oxfordshire.

Novamedix wins the award for its confirment designed to improve blood circulation. Medisense is named for its blood glucose monitoring system. The two companies have secured large export orders, particularly in the US, and growing global sales. Both innovations took about 10

years to develop. Medisense, which last year completed an initial public offering on the Nasdaq stock

exchange in the US, speci-

cal diagnostic

eaulument for diabetes sufferers. Its glucose monitoring system is designed to speed up and simplify glucose testing.

The system – built on the

company's innovative biosensmall disposable strip, or electrode, which requires a small drop of blood for reading, and an electronic meter about the size of a credit card. A reading of blood glucose is produced within 30 seconds, compared to the several minutes needed with other systems. People with insulin-dependent diabetes may need to monitor their blood glucose levels four times

The main innovative feature is the coupling of a biological and chemical reaction on to an electronic device by a screen printing process.

The company launched its first product in 1987 and bas since developed blood glucose monitoring systems based on its original biosensor technol-

Novamedix has produced a slipper with an inflatable pad. which acts on the sole of the foot to stimulate blood circulation. The pad rapidly inflates with air from a bedside control to simulate walking. The action empties the veins in the

back to the heart. The product reduces the risk

of thrombosis, or blood clots. It is designed for anybody unable to walk, such as knee and hip replacement patients immobilised by surgery. Its development followed a discovery in 1983 about the nature of the flow of blood from the foot by Dr Roger Fox. a vascular surgeon, and Michael Gardner. A powerful flow is produced as the vetus are compressed when the arch of the foot flattens during walking. Novamedix bought natents to the discovery in

1988 and went on to develop the A-V Impulse System. The device accounts for most

Both Novamedix and Medisense stress the importance of investing in R&D

> of Novamedix's sales, says Ian Brown, marketing and sales. director. It is patented all over the world and on sale to health care professionals in 32 countries. Mr Brown says the company's turnover has virtu-

ally doubled since 1992. Deep vein thrombosis [blood clots] remains one of the biggest killers associated with hospital treatment in patients over 40 years old. Novamedix's aim has been to target this problem, giving patients a better chance of life using new technology," he says. The company is pursuing two alleged patent infringements of the product in the US, which it hopes will be

decided by the end of the year. Both Novamedix and Medisense stress the importance of investing in research and development to maintain a

competitive edge. Mr Brown, of Novamedix, believes the government could do more to encourage innovation. "It would be nice to get more incentive for R&D. There is very little from the government. We have had to do it privately and have made sacrifices. Not everyone is going to do that. We needed support when we weren't making the

The highly competitive sole of the foot, pumping blood product - it wasn't there, although the banks were very supportive."

Stove Scott, director of development at Medisense, says investment in R&D is essential in this market because it is so competitive". About £25m was invested in producing the company's glucose monitoring system, which was developed with assistance from the University of Oxford and Cranfield Institute of tech-

Medisense, which has sales in more than 50 countries, launched its latest product in the Netherlands, Belgium, Austria and Scandinavia, in October last year. The company manufactures in Abing-

don, with about 94 per cent made for the export mar-

sales have reached £130m a year. Mr Scott believes the glucose monitoring market is potentially worth \$1.5bn a yea The Queen's Award reflects

the innovative technology used in the development of home-use blood glucose measuring devices by Medisense since 1981, the company says. "This novel technology has enabled Medisense to market the easiest, smallest and fastest blood glucose sensor for people with diabetes, freeing the diabetic patient to test almost anywhere and offering a lifestyle not dictated by their

Mr Scott describes the award as an important motivating tool. "I think people ought to be thanked for what they have done. It is a great technological development." Future: innovation and growth lies in the market for home diagno-

As the control of diseases "moves out of the doctor's surgery", testing systems need to be more efficient and simpler to use. "They have to be robust because you have little opportunity to assist these people," he says.

Sheila Jones

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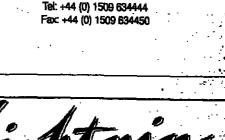
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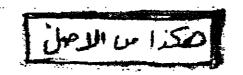
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Chris Tighe on Edwin Trisk Systems

# Paint curing leader

second accolade in a few weeks for Robert Kilsby, managing director of Edwin Trisk Systems. Last month he became the latest North-East Businessman of the Year.

Both awards mark his achievement in not only turn-ing around a company which was failing to realise its poten-tial, but establishing it within two years into a world leader in its field, exporting to more

than 40 countries worldwide. Edwin Trisk makes paint curing equipment for the automotive refinish industry. Its products slash the time needed for a resprayed vehicle section to dry, allowing body shops to greatly increase throughput.

Ninety per cent of output from Trisk's Sunderland, Tyne and Wear, plant is exported. Its top markets are the US and Japan, followed by France, the Netherlands and, in fifth place, the UK. In the year ending April 30, pretax profit will be about £1m on turnover of

Kilsby, who joined the company in 1992, identified a need for firmer financial controls. Net profits at Trisk, which was

founded in 1988, were a disappointing £50,000 in 1992, and in subsequent months losses were made.

In October 1992, Kilsby led a management buy-out, with support from 3i and Baron-smead, which continue to have stakes in the company. The sale price was not disclosed. As chief executive, Kilsby combined imposition of strict

cost controls with a new mar-In each country, Trisk sells its products to a

selected importer

ket led approach and empowerment of managers. "The managers needed to be released to do the job they were meant to do," he says. In each country. Trisk sells

its products to a selected

importer, which then sells

them on, mostly via distributors, to body shops. Kilsby met the main importers and discovered disenchantment over what they perceived as lack of support from Trisk in adapting the product to make it compatible with dif-

ferent countries' electrical

systems. He tackled this prob-lem, realising its impact on potential sales. Cost-control was enhanced

by economies of scale as more overseas markets were developed. His policy is to pay employees well and to foster loyalty as well as attention to quality. In three years, the workforce has more than dou-

Trisk estimates that it now has nearly 30 per cent of the world market in infra-red automotive paint curing equipment. In the coming year, it aims to add another 10 countries, including parts of Latin America, to its export list.

But its key 1995 goal is to launch, at October's Auto Equipe refinish industry event in Paris, a new range of noninfra red automotive curing products, currently under In this way, it can capitalise

Three years from now, Kilsby expects turnover to be £10m. "We are looking for 33 per cent year on year growth in net profit," he adds.

on its extensive international

sales network.

"We've looked at everybody's equipment worldwide, and to be successful we've had to be better than them - I wish more companies in the UK would do that." Diversity of northern winners

The way northern England's industry has reconstructed itself in two recessions over 15 years is illustrated tellingly by the spread of the Queen's exporting awards. Yorkshire, Humberside,

Cumbria, the north-east and north-west England used to be dominated by industries such as coal, steel, engineering, textiles, and shipbuilding. These have declined or disappeared. While inward investment by foreign car companies has expanded the automotive sec-

tor, the main characteristic of the industrial base is diversity, with a myriad of often relatively small companies selling specialised products in niche and often global - markets. The result is that of 27 northern export award winners, no two are alike. Products range

from polythene components for car batteries from Cookson Entek in Newcastle-upon-Tyne, to sandals made by K Shoes in Cumbria, to melamine edging strip from Armabord in Burnley, Lancashire, to flexible mechanical seals made by AES Engineering in Rotherham and Bradford.

Some big players are among the winners, even if only as a small division of the parent company. One such is ICI Chemical and Polymers in

business employs only 65 peo-ple. The award - the company's second - follows Saffil winning 60 per cent of the world market for high alumina libre products.

Saffil's main property is high performance insulation. Its main market is in fibre-reinforced metal for pistons and engine blocks - it helps them run cooler and last longer - components of automotive catalytic converters and as filters to cool the exploding gases that fill car airbags in an accident.

More than 80 per cent of the Widnes output of billions of fibres now goes to the US, Japan and Europe, sold in bulk in bags or as mat or milled form. Products made from the material last year found their way into 7.5m US car airbags and 2.5m European vehicle exhaust systems.

Top of the northern export league must be Zeneca Pharmaceuticals, twice finalists in the annual awards organised by the FT Exporter, NatWest and the Institute of Export. Zeneca's Queen's Award for export is the second in successive years and the twelfth it has won overall - 10 were as ICI Pharmaceuticals.

One of the best examples of a Chemical and Polymers in somewhat smaller business Widnes, Cheshire. Its Saffil dominating a world market cent in 1991.

niche is Crosrol, a Halifax manufacturer of textile machinery. It is the world's biggest producer of carding machines - they align textile fibres - outside China.

lan Hamilton Fazey looks at the fruits of a region's reconstruction

Crosrol's performance has been phoenix-like: it was reduced from 1,000 employees and £16m annual turnover to £5m of sales and 180 jobs in the recession of the early 1980s. But it maintained its engineer-

> Merseyside's two winners include Desurvey

ing R&D and designed a new carding machine that took last year's sales to nearly £50m. more than 95 per cent exported. There are now more than 550 jobs.

Another global niche marketeer is Strix, the Isle of Man's only winner. Strix says its products are used 500m times a day around the world: they are the high precision temperature switches used to make thermostats in electric kettles and other everyday household electrical products. The award follows export sales reaching 65 per cent of production, compared with 35 per

John Heaford, a mechanical

and design engineer, formed J.M.Heaford in 1983, operating in the cellar of his bome in same period. Altrincham, near Manchester Airport. He developed a proof-

ing machine for rotogravure and flexographic printing which enables printing plates to be tested and adjusted before being set up properly for big runs in the packaging industry. This saves wastage and cost,

The export award is the company's second. The first was in 1987, when turnover was about 11m a year. It is now about 55m and exports - which account for 85 per cent of the output - have doubled in the past three years. Main markets are in Europe, the Americas, and the Pacific Rim, with recent new sales in China and India.

A company which has grown throughout the recession is Claremont Fabrics of Glossop. the Derbyshire town at the foot of the Snake Pass through the Pennines, which links Man-chester and Sheffield. Despite the downturn in drapery, furnishing and contract markets, it has plugged away offering high-quality, designer-led fabrics in 40 countries.

David Tucker, managing director, says annual turnover grew from £4m in 1990 to nearly £17m last year, with exports sales up from less than £500,000 to about £4m in the

Merseyside's two winners include Desurvey, which also won one in 1993. The company is an engineering design consultancy selling to the offshore and petrochemical industries in Scandinavia, other parts of

Europe and the Middle East. The other is Pilkington Architectural of St Helens. Its product, a curtain walling sys-tem called Planar, allows panoramic use of glass cladding on buildings without the need for mullions or glazing bars. The award follows a £3m contract for glazing a convention centre

in Baltimore. Two household names for clothing have been recognised - J.Barbour & Sons of South Shields, Tyne and Wear and K Shoes of Kendal in Cumbria, part of the Somerset-based Clarks Shoes group. Barbour's oiled cotton coats and jackets have become de rigueuer in Germany, while K Shoes's award follows marketing suc-

cess for its Springers sandals. Sandal production in Kendal is running at 50,000 pairs a week to meet rising worldwide demand, with the US and Canada taking over half the exported output. Exports of all K Shoes has nearly doubled



Trinity's examinations have reached Outer Mongolia

Trinity College

# **Exams board** passes the test

Latin America has

By classification London-based does much work with multinainvisibles. But the overseas trade which has helped the company more than double its turnover in three years is certainly not inaudible. Trinity College is exporting the testing of English language skills.

100 mm

Trinity, whose main foreign business is the examination of spoken English, is believed to be the first examinations board to have won a Queen's award. The international examina-

tions board of music and language skills which grew out of Trinity College of Music, the London conservatoire, three years ago now examines more than 150,000 candidates in 52 countries

around the world. Englishlanguage exam- become a fertile ground or she will be

area with the number of candidates doubling since it began functioning as a separate entity. Two factors have contributed to the increase in the size of

Trinity's international classroom - a more business-like approach to its marketing and the strengthening of the economies of many Latin American countries stimulating enthusiasm for language learning to further business development. John Davey, a former headmaster and now chief execu-

tive of the examinations board. says: "Although the English examinations have been in existence for about 30 years they have largely lain dormant. The recent growth in their popularity has been partly due to aggressive marketing, but aggressive in the sense of pro-active. We have been travelling as much as possible and trying to become active in new areas."

Giving academia a lesson in commerciality has made for a rise in turnover from £1.8m in 1992 to approximately £4m now, of which exports account for about 50 per cent.

Spain and Spanish-speaking countries are a major part of Trinity's export trade. Spain is the flagship of its European work and there, Mr Davey says, the examination board is involved in education at all levels from young children to

executives. Trinity's clients vary from country to country, comprising early education; private schools whose pupils are looking to polish their English in order to further their career development; and corporate cli-

Spain is a good market for whole range and Trinity looking to train their executives in international busines

The countries of Latin Amer ica have become a fertile ground for language education as they have sought to develop their economies and foster increased trade links abroad.

One of the aces in Trinity's hand is its unique form of language examination. Its appraisining board's musical and sound-based teaching heritage, are entirely oral.

This method has the advantages of being suitable to assess all ages easily - if a

child has sufficient language knowledge he able to take an

for language education oral language l examination whereas a written one may be too advanced - and of being entirely exportable.

Other examinations which are assessed by written submission can encounter difficulties with maintaining the security of the papers and answers as they are sent in and out of a

country. Trinity's a ried out on a one-to-one examiner/candidate basis and is therefore as transportable a

commodity as its staff. This advantage has facili-tated its entrée into a number of new markets as Trinity has been able to dispatch quickly an examiner out to meet demand as opposed to having to arrange the administration of written tests.

Trinity's staff travel relentlessly. While being UK-based, they can spend as much as nine months of the year on the road, or in the air en route to

examinations. The board's travelling credentials are its membership of the Association of British ESOL (English for Speakers of Other Languages) Examining Boards which is supported by the British Council, the organisation which represents British language-teaching abroad. Its examinations are also becoming increasingly used by industries and universities as a standard of English language

ability. As a global institution it is becoming ever more estab-lished and far-reaching in its

As Trinity learned of its export award, its first examiner to Outer Mongolia had just reached his destination.

Christine Buckley

StMichael

# MARKS



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igh technology companies are once again well represented among this year's Queen's Awards for Export Achievement.

Those winning awards range from EuroTalk, an electronic publisher, and modest-sized specialist software services companies such as Parallax Software and Cray Systems Space Division, to the UK subsidiaries of multinationals including AT&T, Hewlett-Packard, Motorola and Sony.

Among this year's award winners Psion, which won a Queens Award for Technology last year and an export award in 1990, has made its name designing, manufacturing and supplying hand-held portable computers and data communications devices.

Its exports have increased four-fold over the past three years and sales outside the UK accounted for 48 per cent of the London-based group's £61.3m turn-

Continued strong sales of its Series 3a hand-held computers and peripheral devices helped Psion report record sales and pre-tax profits of £6.55m in 1994.

Last year the group's international sales increased by 50 per cent to £29.1m reflecting a particularly strong performance in continental Europe, especially in France, Switzerland, Holland, Bel-gium and Austria. In addition new distribution channels were established in

Meanwhile Basingstoke-based Chase Research, a leading designer and manufacturer of computer connectivity products for local and wide area networks. has won its second export award following similar success in 1992.

The company, founded in 1986, has seen its exports rise from 76 per cent of sales to 85 per cent over the past three years during which total sales grew by over 85 per cent to £10.6m.

Chase Research operates subsidiaries in Stuttgart, Germany and Nashville in Paul Taylor on technology companies recognised for their exports

# Sector produces range of winners

the US and has more than 50 distributors around the world.

Jim Mockler, managing director, said: The only way to be and remain competitive in the networking market is to be a global player. Chase has maintained its year-on-year growth through

Loughborough Sound Images, which was set up in 1983 and won a previous export award in 1991, designs and manufacturers electronic sub-assemblies for

The company's exports, which go to markets in all western industrialised countries and to North America through a distribution and licence agreement with a Canadian company. have more than doubled in the past three years. Growth markets in recent years have included Australia. Israel, Japan and Korea.

More down to earth, Fulham-based EuroTalk, a small electronic publisher which started trading in 1990, produces a range of language learning CD Roms which are designed to entertain as well as instruct. Most feature cartoon characters and 70 per cent are for learning

Export earnings have more than trebled over the past three years and nearly 90 per cent of the company's output is exported to 29 countries worldwide. The group's biggest overseas markets are Japan, France, Germany and Italy.

Parallax Software, based in Soho, London's film centre, was established five years ago and sells computer graphics software for use in motion picture film and television special effects and computer animation productions.

Its main markets are in the US, continental Europe, Japan, Canada, Switzerland and Australia. Two years ago it established a subsidiary in the US with offices in New York and Los Angeles and its software has been used in over 50 Hollywood films in the last three vears including Jurassic park, Schindler's List and Forrest Gump.

lthough AT&T is known as a USbased telecommunications leader, AT&T Global Information Solutions (Scotland) designs and manufacturers automatic teller machines and other self service terminals. The company, which has won previous export awards under earlier ownership, has seen its exports more than double in the past three years. Exports go to more than 100 countries including markets in North, Central and South America, Europe, the Far East, Africa and the Indian sub-continent.

Hewlett-Packard, another US multinational, set up its operations in the UK

staff. Last year the company posted pretax profits of £66.8m on turnover of £1.31bn including exports of £445m, up

from £216m three years earlier. Among the main contributors to export growth have been high-speed opto-electronic components from Ipswich, part of HP's Fiber Optic Components Operation, information storage products from the Computer Peripherals operations in Bristol and electronic products from the group's South Queensferry-based Scottish divisions.

Scotland also played a part in the Motorola group's two export awards this year. Reflecting sustained growth in worldwide sales and its leadership in the cellular telephone industry. Motorola European Cellular Subscriber Division's manufacturing facility at Easter Inch, West Lothian won one award while the European Cellular Infrastructure Division's Swindon plant won the

Sony Manufacturing Company, which is based in Mid-Glamorgan and manufactures colour televisions, graphic display monitors and associated components, gained its fourth export award. The company, part of the Japanese electronics and entertainment group, has been trading in the UK since 1973 and had won earlier awards in 1980, 1987 and 1990.

On a much smaller scale SEOS Displays which was established 11 years ago, designs and manufacturers visual display units for research and training simulators. The company, which is based in Burgess Hill, West Sussex, has increased its exports three-fold in the

Exports go to the US, Japan, Australasia, Europe, the Pacific Rim and Asia. The company claims that product quality and reliability, competitive pricing and careful market research are among the factors which have contributed to in 1961 and employs 5,000 permanent its successful export performance.

Cray Systems Space Division

# Maintaining growth

Cray Systems Space Division, a subsidiary of British electronics company Cray Group, designs software for the space industry. Its client list includes major operators such as the European Space Agency but in comparison with most of its rivals, this £8m operation is tiny. And in a market that is experiencing a general downturn in growth, Cray has almost doubled its space revenues, a growth pattern which it is confident of maintaining

for the next three years. Cray specialises in software systems for the control and monitoring of satellites. It also makes simulators to train the people who operate the control systems, and it makes software for planning satellite systems - increasingly important given that today's satellites can be sent thousands of different commands.

The company's revenue – of which more than 95 per cent is risen from £4.34m to £8.018m in the three years from 1991-1994, an increase of 85 per cent. During the same period. the European space industry as a whole experienced a decrease in revenues of 4 per cent. Cray's clients include satellite operators in Holland, Italy, Germany, Spain and Portugal.

A future direction for the and flood forecasting. company is in satellite remote sensing, also known as satellite image processing. Its first win in this field was a £4.5m contract with the Western European Union (WEU) for a remote sensing system in the WEU's satellite centre near

tor, working with a number of

European partners Recently, Cray set up the Matra Marconi, and Daimler Dundee Centre for Coastal Zone Research in collaboration with Dundee University. The centre will investigate the use of satellite remote sensing for environmental issues such as water quality, coastal zone erosion, shipping and fish of a smaller company is that it shoal movement monitoring,

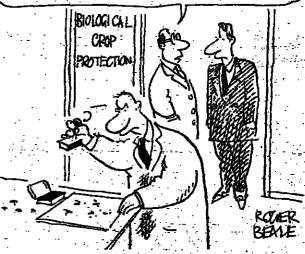
Satellite remote sensing is a growth area, with environmental issues especially driving it. Today, the European market is estimated to be worth between 100-200m Ecu. By the next century, it is projected to increase to a value of several billion Ecu. But it is Cray was the prime contrac-also being targeted by the large, established players in the space industry, such as

> Managing director Bill Black believes that Cray will win contracts against such competition, because it is more responsive to their castomers' needs: "The advantage can be more flexible."

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**Biological Crop Protection** 

# **Predators fight** the pests

the services of Biological Crop Protection. The Kent-based destroy the offending bugs. company, which has won a . Queen's Award for export, breeds and sells beneficial insects for the control of plant

Its 10 greenhouse products known as biological control agents - are used by professional horticulturists and gardeners as an alternative to chemical pesticides. Each beneficial insects in two acres of glass houses in Wye.

than 90 per cent of the tomatoes, cucum-

bers and sweet peppers grown commercially in the UK are now protected by such natu-

ral predators. Several UK supermarkets, including J. Sainsbury, Tesco and Marks and Spencer, are asking their agricultural suppliers to use these products to protect their

Since 1988, the company has been exporting its specially packaged insects and parasites to northern Europe, Poland and the US. More than 70 per cent of the insects are sold outside the UK.

The company, which currently makes sales of about £2m. was founded in 1987 by Phil Walker. a horticultural control specialist. Dr John Dale, an entymologist, and Robin Penna, a plant patholo-

The first insects they cultivated were encarsia formosa, a parasite which feeds off the greenhouse white fly, and phytoseiulus, a predator of the red spider mite. Since then the company has also discovered the natural enemies of leaf miners, thrips and aphids. The market for BCP's prod-

ucts has grown as pests become increasingly resistant to chemical insecticides. To cultivate the insects, the company first breeds the pests. Once the pests reach a critical

mass, the predators are introduced and allowed to breed. After the predators are bred, BCP packages them in special tubes which are shipped to the customers. In some cases, the farmer must sprinkle the insects on the plants, and in

When God smote the other cases the customer Egyptians with a plague of receives a card on where paralocusts, they could have used sites nest. When the parasites -emerge, they lay eggs, which

Mr Jupe said that timing was important. The basic rule is that you need to apply them when the pest levels are initially very low because it is really a numbers game. If you leave it too late it is not economic to put in the amount of predators you would need to manage the pests."

He said the difficulty for the vest and package millions of pests when they were still in . small numbers and applying the predators to the right

The company's latest discov-

with red spider Pests have become mites will help increasingly resistant to alleviate this chemical insecticides

flying midge which eats red spider mites, will identify the pest for the BCP is the UK market leader in natural pest predator pro-

duction. Its European competitors are Koppert, a Dutch com-pany, and Ciba, the chemicals Mr Jupe said all three companies were looking for the natural enemy of the tobacco

white fly, which is different from the greenhouse white fly which BCP is already able to combat. The company says it would also like to find insects which can protect ornamental crops such as flowers, and field crops. Mr Jupe says that the

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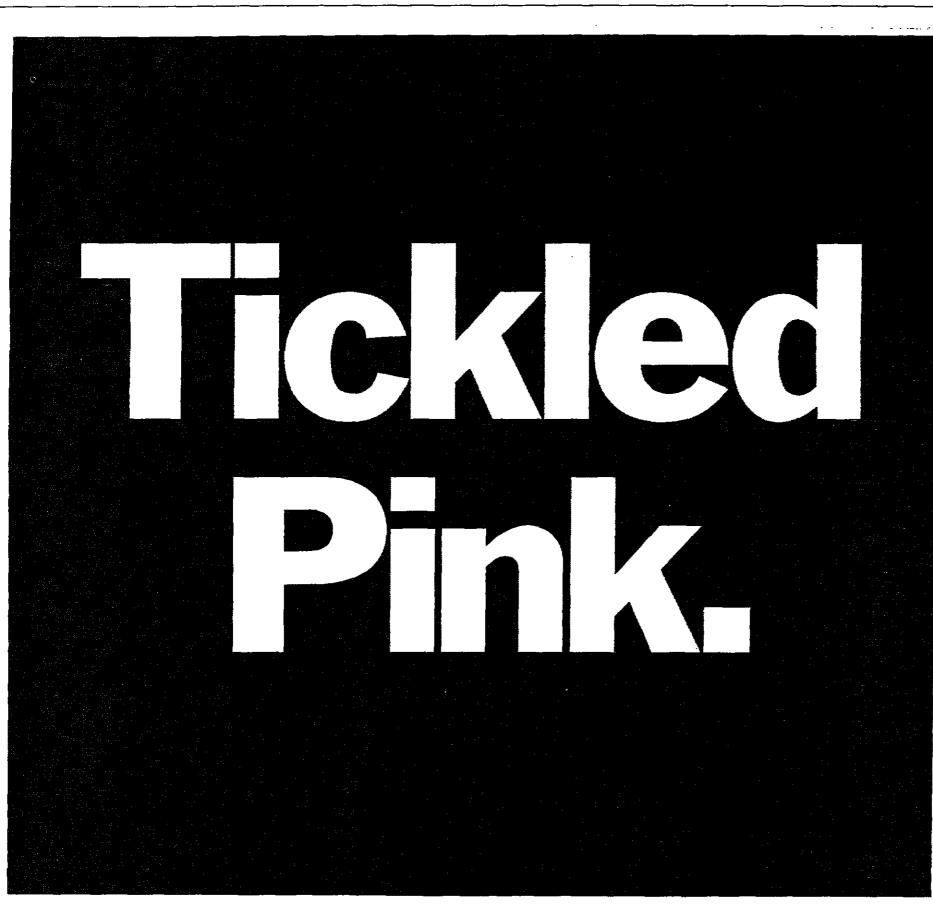
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that many more variables exist in fields than in an enclosed greenhouse. With a protected environment you have temperature and humidity control and glass boundaries. But once you get out into the field, you have to deal with the weather and the problem of the predators escap-

complication with field crops is

ing elsewhere," he said. As far as expanding overseas goes, the company says it wants to introduce its products in Spain, where there is a high dependency on chemical pesticides. "We have a lot of work to do to persuade them that biological control agents work," he says. "But if we can get into Spain we are talking about a very large market."





The Francial Times is delighted to have was the Queen's Award for Export,



No FT, no comment.

# THE QUEEN'S AWARDS FOR INDUSTRY 1995

Gossard's exports of its Ultrabra

# Prize for taking the plunge

principal weapon in

the bra wars

At the fashion end of the bra market cleavage remains "in". Glamorous, feminine styling has rebuffed the challenge of grunge - with its accent on the scruffy - and strengthened the position of Gossard, a leading plunge bra maker.

The success of the company's Ultrabra, launched in January last year and promoted as "the ultimate cleavage", has played a big part in winning the award. Gossard, based in Leighton Buzzard and with about 1,500 employees, exports half its turnover and increased many and Italy didn't use to its sales abroad by 115 per cent Uitrabra is Gossard's

in 1994-95. It helped increase pre-tax profits at its parent com-

. . . .

pany, Courtaulds Textiles, the UK's largest underwear pro- in these markets Gossard was ducer, by 22 per cent to £47.3m

Although by no means its only product, Ultrabra is Gossard's principal weapon in the bra wars between companies scrapping over a £417m market in the UK. Last year 45m bras were sold in Britain. Women increasingly buy differentshaped bras according to the dress occasion and have more bras in their wardrobe than they used to.

Gossard's products, says Laura Cannon, the company's marketing director, occupy the niche of "very accessible fashion brand" - the cotton Ultrabra retails at £17.99. In the UK brand name market Gossard is pitted against Charnos, another British company, Triumph of Germany and Warners of the US. The Ultrabra's direct plunge bra competitor is the Wonderbra, the licence for which is held by Playtex, a division of the US cakes-to-cor-

sets group, Sara Lee. For 25 years until the end of 1993 the licence was held by Gossard. "When we lost Wonderbra we could have lost 40 per cent of turnover," says Ms Cannon, "But Ultrabra overnight replaced it and since then has more than made up

not the Underground.

Gossard's success in 50 countries overseas has been the result of a concerted exportdriven marketing policy, with an eye especially to the main European markets of Italy, Germany and France where the challenge has been correctly to anticipate fashion trends. In 1993 Gossard set up distributor in Japan. sales arms in Italy and France. Barbour is just one of sevalongside one already in place

in Germany so it could control

the market through advertis-

ing, public relations and its

own sales force. "France, Ger-

able to sell its products at

prices below that of competi-

tors. This is by virtue of its

cost-efficient manufacturing

base in the UK where brand

names hold only 35 per cent of

a tough market dominated by

retail own-label. In Italy and

France customers will pay

higher prices for brand names

which make up 90 per cent of

sales. This gives Gossard

plenty of scope but success

depends on a sophisticated

understanding of fashion

Ms Cannon says Gossard,

which set up in 1922 making

parachutes and rubber din-

ghies for the RAF in the sec-

ond world war, has always

faced up to a challenge. It sur-

vived the arrival of tights,

switching from corsets to bras.

and met the demand for more

generous fittings as women

accent will remain on glamour

and cleavage. "Cleavage came

in after a period of power-

act like men. Cleavage trans-

forms how they feel. It gives

them confidence in their wom-

anliness and is a signal to go

out and have fun."

ssing and women trying to

She is convinced that the

became fuller in the bosom.

trends

. care about cleavage," says

Ms Cannon.

"Its success

wasn't God-

given, we made

it happen.

the knitwear manufacturer:

ew garments are more quintessentially British than the Barbour waxed jacket. Beloved gear of the hunting, shooting and fishing set, the jacket is often sported by British office workers who like to imagine they are battl-ing through the undergrowth.

It is surprising to discover, therefore, that nearly twothirds of J Barbour & Sons' £62m sales in 1994 were overseas. The South Shields-based company exports to 35 comtries, with sales particularly strong in Europe and the US; a recent development has been the appointment of a leading

eral British clothing companies to win a Queen's Award for Export Achievement this year – in Barbour's case it is the company's third award in five years. The list also includes: Paul Smith, designers, wholesalers and retailers of clothing, in particular for men: Peter Geeson of England,

Diane Summers finds British fashions are popular abroad

# From classics to the offbeat

Haven Country Classics cloth-

The latter inhabits the same waxed, outdoor niche as Bar-bour. Haven's particular expertise is in a line of widebrimmed waxed cotton hats which started life in 1988 as prototypes manufactured in a garage. From £250 initial capital and a turnover in its first year of £103,000, the Lincolnshire-based company is expecting a turnover this year of £6.2m, 80 per cent of which

Distributors have been appointed in France, Spain and Portugal and sales improved in Italy. Export sales have been developed in Japan, South Korea and Taiwan, as well as in eastern Europe, and the sales team is now target-

will be export sales.

America and China On a rather larger scale, and

a long way from the waxed practicalities of country gear, the Paul Smith clothing company finds itself a recipient of Queen's Award for the first

> Barbour is just one of several British clothing companies to win an award

time. The company, which is particularly known for its men's clothing, describes its designs as relying on a "simplicity of style, characterised by wit and humour. Styles are essentially practical but provide excitement in offbeat fabrics and colours."

Annual worldwide turnover is £85m, with exports now

Main markets are in Europe, director, says the company, North America and Japan. The formed five years ago, has capitalised on the trend towards lighter clothing which has strong emphasis on simple design has led to particular success in Japan, where a developed because of increased heating in offices, homes and cars. The luxury garments manufacturing licensing agreement with a local comstart in price at about £45 and go up to about £270. As much as 85 per cent of the company's £2.5m turnover

pany has given Paul Smith access to 147 retail outlets. business in over 25 countries. Customers include Harrods. Burberrys, and Selfridges in Peter Geeson of England eschews fashion in its specithe UK; Barneys, and Bergdorf alised knitwear, preferring to produce enduring classic lines for this high-quality niche market. The company's specialisation is very lightweight knitwear using precious fibres

Goodman in the US; and Isetan and Mitsakoshi in Japan In a similar luxury market, Dents Manufacturing, the glove makers, hopes soon that 100 per cent of its sales will be overseas, where, says John

can be attributed either

directly or indirectly to export

Roberts, managing director. customers show greater willingness to pay for quality and service. The gloves the company produces are not the kind you pop in to buy when the weather takes a turn for the worse, says Mr Roberts, but are high-quality fashion accessories.

The Wiltshire based company has been a model of adaptability. A dictionary of etiquette, published at the end of the nineteenth century, stipulated that "gloves should be worn by a lady when out walking or driving, at tea dances, balls, dinner parties, the opera or theatre. Men should wear gloves in the street, or at a ball, when paying a call, driv-

ing, riding and in church." When etiquette no longer dictated the everyday wearing of gloves, Dents developed its military business; then with the end of the Cold War, it has had to make the change from producing gloves for the Ministry of Defence to exporting fine leather and knitted dress and sports gloves.

Jenny Luesby asks why an important sector has so few stars

such as silk and cashmere.

# Only four for chemicals

seas sales have grown more rapidly than those of nearly every other sector. Its trade surplus more than doubled between 1989 and 1993. And it has repeatedly outperformed the chemical industries of other European to give it a 97 per cent alumina con-reduced emissions tent, it is exceptionally heat resistant. ICI first started producing the fibre

Yet the industry's impressive overseas sales would seem to be built on few exceptional achievements - to judge by the number of awards for chemical exporters. Excluding the pharmaceuticals sec

be chemical industry has been

at the forefront of the export

race in recent years. Its over-

tor, and a single supplier of chemical intermediates for pharmaceuticals, the industry won just four of the 140 export awards. But each of these captured an aspect of the changes driving the industry's growth. Two of the awards went to business

units within large UK chemical groups - which have restructured themselves as alliances of autonomous business units. Their switch away from centralised administrations has been motivated by the desire to direct more resources into products that have a natural market lead, and the belief that greater local involvement will see businesses driven harder.

The awards for ICTs Saffil business and the Alpha Flock division of British Vita suggest that this formula is working.

Saffil has a pronounced market position, producing a fibre which has more compact engines, as a way of John Simkins few competitors. Formed in solution, achieving greater efficiency and

20 years ago, as a high-temperature insulation material in the wake of the first energy crisis. But it has been the development of new applications, in

ble since 1992, to reach &m last year. The fastest sales growth has been for filters in car airbags, mainly in the US, but also in Japan and Europe. When an airbag goes off, an electric charge ignites sodium azide, which acts as a propellent, at around 2,000 degrees, for the nitrogen that fills the bag. The filter is needed to collect the sodium and cool down the gas.

This application, alone, is set to generate plenty of future growth, says Derek Whitney, Saffil's business manager. "There will be more airbags, at the side, the rear, and even on the front of cars, to soften the impact if they run someone over. The next step will be to put them in trains and

cars, that have seen export sales dou-

Elsewhere in the car, the arrival of the catalytic converter has generated new demand for high-temperature insulation, as has the trend towards

For British Vita, local commitment to expanding the business has brought a near doubling of export sales between 1991 and 1994, to £5m. Alpha Flock makes fibres that can be applied to textiles or plastics. Made

they are precision cut to exact lengths and then electrostatically charged so that they can be applied to a base. Known as flock, they are widely used on flocked wallpaper, as motifs on T-shirts, and to form raised patterns on furnishing fabrics and perfume boxes. They are also used to reinforce textiles that suffer heavy wear, Typical, says Rod Sellers, Brit-

from nylon, polyester and viscose.

ased in South Wales, Alpha Flock employs 80 people and has enjoyed steady if unremarkable growth for years. The secret of its recent take-off in

ish Vita's chief executive, are the

fibres that edge the sun roofs in cars.

exports, has been "a very active export sales manager and one or two good agents", who have managed to communicate the merits of ouite a technical product, says Mr Sellers.

The third winner is the UK subsidiary of Ciba, the Swiss chemicals and

pharmaceuticals group. It produces between 60 and 100 intermediate ingredients, such as the bacteria stoppers in mouth washes and toothpastes, for use in cosmetics, crop protection and pharmaceuticals.

Its sales stood at £74.5m last year, over 95 per cent of which were exports. Nearly all of its sales are to its parent company, and its growth has been steady rather than spectacular, driven by Ciba's overall strength.

But it is the fourth of the winners which typifies the small and mediumsized businesses that industry analysts point to as the really astonishing achievers of recent years. Lyson makes inks and adhesives for

ink jet printers. Set up by chemists, in 1989, it has never borrowed money, relying instead on the directors' own resources for funding. In its first year, its turnover was £100.000. Last year. its exports topped £1m, and represented two-thirds of its sales.

The key to Lyson's success, says O.P. Hassell, its chairman, lies in its mix of technical expertise and business drive. "Our technical skill lies in the hundreds of formulas needed to make inks that both work well in the inkjet, and then adhere and dry on a whole range of materials - from proof

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Cereals and Snacks division has been rewarded with a

This is the first time this division has received the accolade, acknowledging the winning of major contracts in markets as diverse as continental Europe, China, Africa, India, the Middle East, and

managers around the world to take advantage of market

both export and technology, since the mid 1980s.

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opportunities, and of investment in research and development

prints to the bottom of beer cans," he

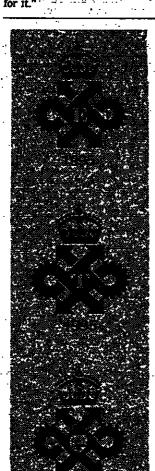
savs. On the sales side, Lyson has managed to secure exclusive supply arrangements with the makers of many of the hundreds of types of inkjet equipment. And where it has not, "attacks the after-market through

local distributors", says Mr Hassell.
"With 35 employees, we are small enough for everyone to make a visible contribution," says Mr Hassell. And with a high value added product that needs to meet strict safety and pack-aging standards but is rarely bulky, Lyson's is an "ideal international business", he says.

But it remains a conundrum that there were just four awards in the sector. Chemicals account for 14 per cent of the UK's exports. In speciality chemicals, it is common for companies to sell more than 70 per cent of their products overseas, and recent vears have seen a remarkable take-off in new products, and in the imaginative marketing of old but exclusive

"These awards are not a reflection of the strong increase which we have seen in chemical exports," says David Culnen, a director of the Chemical Industries Association.

"Chemical exports have grown very strongly and some of the most interesting success stories have been among smaller and medium-sized companies. It would have been nice to have seen a few more awards for some of these companies, so that their achievement could be recognised."



The Financial Times congratulates the winners of the 1995 Queen's Awards for Export, Technology and Environmental Achievement.

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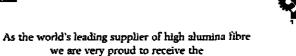
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ainer Herold likes to tease visitors to Buxtehude, near Hamburg, about how surprised he was to hear English spoken at Claudius Peters, the venerable German cement plant contractor which he joined in 1986.

"It all happened in such a rush, I thought I was going to run part of Deutsche Babcock," says the former Siemens executive with a twinkle in his eye. In fact, Claudius Peters had been part of the unrelated Babcock International of the UK since 1974.

It would, perhaps, have been understandable if Herold really had thought he was joining a German-owned company. Claudius Peters was, after all, one of the few German engineering businesses to be UK-owned.

Since then, virtually every-thing has changed for Herold. Claudius Peters, and its UK parent company. Babcock International was taken over in 1987 by FKI Electricals, only to be resurrected two years later in a demerger

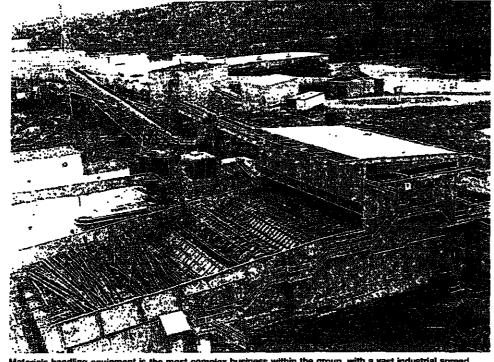
Claudius Peters has become part of a new global division, Babcock Materials Handling (BMH), which has been built around it over the past two years and is targeted at playing an important role in Babcock International's future

The story of the changes turns some of the common perceptions about differences between UK and German attitudes to investment on their

Having been kept on a very tight leash financially in the FKI Babcock era, the materials handling business has now been given the time to develop a long-term strategy. Both the UK parent and the German subsidiary are putting long-term business building ahead of traditional Anglo-Saxon short-termism.

Selling materials handling equipment for cement plants. ports, power stations and elsewhere is one of those worthy. Andrew Baxter on what one company's expansion plans reveal about British and German attitudes to investment

Looking for the right mix



low-profile engineering businesses that seldom quickens the pulse. The biggest contracts are worth only about DM30m (£14m) so rarely reach

the headlines. Yet, says John Parker, Babcock's chairman, materials handling is the most complex business within the group. because of its vast industrial

and geographic spread. It is

hard to get all parts of the division performing well simulta-

"Margins are changing all the time." he says. "At the moment, they are under pressure in cement, are recovering on the wood side, and are fairly strong in marine."

materials. From this unpromising mix, Also, each country's need for Parker and Herold, BMH's managing director, are concement plants, pulp and paper plants and steel works follows

different patterns as they

develop towards industrialisa-

tion. And there is an almost

bewildering variety of pro-cesses to handle materials of

all sorts. The test centre at

database of 12,000 different

Buxtehude, for example, has a

correctly structured Claudius Peters had been los-

vinced that a growth business

can be built, so long as it is

ing money for 15 years when Herold became managing director and company doctor. His immediate priority was to return it to the black, achieved by closing the head office at Hamburg in 1988, sacking 250 people, and moving the headquarters to the Claudius Peters factory at Buxtehude. "The question then was how should

we grow," says Herold. Having won approval in 1989 from the newly independent UK parent to check acquisi-tions, he started negotiating with Consilium of Sweden, which was eventually acquired in 1992. This expanded Bab-cock's materials handling range, and also took it into

wood processing equipment.

Meanwhile Herold and his
colleagues, including technical director Klaus Stange, had taken part in market research, which predicted a big decline in European and near Asian business, and an offsetting rise in the far east, including China. As further "bolt-on" acquisitions were made, Herold concluded in 1993 that it was time for a fresh start.

Over the past two years, a collection of small to mediumsized component equipment suppliers have been turned into a multinational supplier of complete material handling systems, backed up by cost-cut-

ting and leadership in core technologies. Its slogan "global competence, local presence" means there is both proximity to customers and the ability to handle any type of inquiry

anywhere.

By trading as BMH, the aim is to "leverage" the skills of formerly industry-specific companies across a wider base, and create a vehicle in which acquisitions can be integrated. For example, Consilium's wood expertise could be used for handling biomass - wood developed specially for burning as fuel - in power stations,

says Stange. The local presence is important to counter domestic competitors, but also to take on some of the engineering work and bandle procurement of equipment such as steel fabrication, which customers increasingly want sourced

domestically This trend has had big implications for BMH's manufacturing strategy. In the yard at Buxtehude are castings from Turkey, underlining a signifi-cant shift in recent years to sourcing from cheaper locations. The division manufac-tures only 16 per cent of its

The workforce accepts the need for change and knows there is more to come

turnover, compared with 20 per cent two years ago, and the target is 10 per cent by 1995-96.
It is easy to set out a strategy such as BMH's, says Her-

old, but not so easy to manage it. Some 200 jobs have been cut since 1993, and 60 new jobs added. The German manufacturing workforce accepted the need for change, and knows there is more to come. But some staff were unwilling to accept the need for reducing employment in Buxtehude and building it up in east Asia. Several staff have moved location. and many more have changed job description.

The creation of BMH began a few months before Parker joined Babcock in the autumn of 1993, but gets his strong backing because of the need for a long-term approach if the division is to succeed, especially in Asia.

Initiatives such as the opening of sales and engineering offices in Beiling and Singapore last year have had an impact on profits in the short term, but are seen as a vital investment for future growth. However, the UK parent

company's patience is not infinite. With most of the ingredients in place for long-term development of the business, Parker says he will be pushing for higher margins from BMH Margins in materials han-

dling are always tight, and an operating margin of 10 per cent (operating profit as a percentage of sales) could be difficult to achieve. But City forecasts suggest it will make steady progress increasing the margin from just 3.5 per cent in the first half of the current year to 7-8 per cent by 1997.

Heart attack alert

Carol Cooper reports on a portable detection system



300,000 UK suffer a heart attack (myocardial infarct), of whom more HEALTH CHECK than 160,000

will die. International comparisons are discouraging. Death rates are much lower in Japan, France and many other countries. It is now known that

thrombolytic drugs like anistreplase (also called "clotbusters") can reduce mortality if given within 90 minutes or so from the onset of a myocardial infarct, but therein lies a problem. The average Briton with symptoms of a heart attack waits three and a half hours before seeking medical help and some, notably women, delay much longer, usually because they are unsure of the significance of their chest pain. Around 25 per cent die before reaching

nospital With this in mind, Cardiac Alert has set up a new service. An annual subscription of £500 gives those at risk the benefit of a battery-powered unit which can take an

ectrocardiogram (ECG) at any time and transmit it down a telephone line for instant interpretation by a cardiologist.

When patients enrol with Cardiac Alert, they have a onsultation with a cardiologist, along with a baseline ECG which is used for comparison purposes. The patient's GP is also contacted for medical details.

Since the ECG unit is portable, it can be taken to work, and allows the subscriber unlimited use of the service. Any symptoms can be interpreted in the light of an ECG taken at the time. If the ECG is abnormal, the nationt can be directed speedily to their GP or to hospital.

This is probably the most important function of Cardiac Alert. Similar services in the US, Israel and eisewhere have proven their worth in cutting delays in for example, the average delay was reduced from hours to just 44 minutes which is well within the optimum time for thrombolytic drugs.

Typical symptoms of a heart attack are severe crushing pains in the middle of the chest (often radiating

into the left arm or into the jaw) along with sweating and shortness of breath. However, many have nondescript chest pain reminiscent of indigestion.

One might expect an instant-ECG service to help with vague symptoms, thereby avoiding unnecessary consultations, and enabling many to lead a more normal life, but this is far from certain. Some doctors believe over-reliance on this technology could increase neurotic tendencies, which a few cardiac patients already have in abundance.

There is another more serious objection. Cardiac Alert claims that patients can be speedily reassured if their ECG is normal. However, a normal ECG can mislead. ECG changes may take several hours to develop after myocardial infarction. and in around 5 per cent of patients there are no change: at all. A normal ECG does not, therefore, rule out a beart attack.

There is a partial solution to this dilemma. Although it is not the function of Cardiac Alert to provide telephone consultations, it points out that subscribers can speak to a nurse or doctor when sending in their ECG readings, and staff would advise anyone with highly suspicious symptoms to seek medical help even in the presence of a normal ECG.

The service cannot offer much for the 10 per cent or so of people who have a silent myocardial infarct with no chest symptoms

Cardiac Alert is not a DIY service. It works with the subscriber's GP and can make abnormal tracings available to the hospital as well. Some family doctors have subscribed to it using portable ECG equipment to send readings for argent interpretation. Although many GPs use their own ECG machines and fax the tracings to hospital, using an ordinary telephone has dvantages on house calls.

Used wisely, the service could be an important part of the armamentarium in the fight against cardiac deaths. naive to believe in the infallibility of any medical test, especially the ECG.

Cardiac Alert is at 99 Kings Road, London SW3 4PA, Tel 0171 353 8585.

The author is a London general practitioner.



i o i n

Spain on business without absorbing something of the local culture. But first things first. A nation who entertained the world to Expo and the Olympics within the space of a year, is uniquely equipped to provide the organisational flair a conference needs. Including the kind of multi-lingual assistance pictured here, in premises recently applated or purpose body. And, when all the reclinological and human help available has made your

day run like clockwork, it's time to unwind.

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# A free spirit in harmony

electronics - few of the world's outstanding musicians have explored such a wide variety of styles as Yo-Yo Ma, the Chinese American cellist. Others may have emulated him in private, but it is a rare spirit who dares to experiment in public. Ma promises to do just that over the coming month in Britain.

He starts in traditional mode next Monday and Tuesday when he takes part in Manchester's Fauré festival and gives a BBC masterclass. The full diversity of his repertoire is reserved for a week of concerts at London's Barbican Centre starting on May 10. These include a marathon recital of Bach's cello suites, a new concerto by American composer Leon Kirchner, an evening of bluegrass with musi-cians from Nashville, and an exploration of modern and historical playing styles with the London Classical Players. On top of all that come the Elgar concerto and a childrens's concert.

Too many performers of Ma's stature are content to coast to popularity in safe, standard repertoire, rather than challenging listeners and themselves with something unfamiliar. Ma has shown himself to be totally open to experiment, without lapsing into gimmickry or losing the respect of colleagues. His adventures have included masterclasses in China, concerts with Stephane Grappelli and the world premiere of a Tod Machover electronic work. But his most celebrated exploit was to spend time with Africa's !Kung bushmen in the Kalahari Desert in 1991, studying their language (spoken with clicks of the tongue) and learning how they make music. A documentary film about the proj-

ect was screened on Channel 4 last year. It is all part of what Ma calls being a "full-service retail musician". He says the Kalahari taught him that there was a time when performers, composers and improvisers were all one person. "I'm not trying Paris a year later. He studied with Pablo

aroque to bluegrass. Elgar to to become a jazz musician or anything else - I just want to be able to hear harmonies. scales and time-periods better, and to be free enough to do something with it. I'd love to have the skills of a musician of 300 years ago - where if you gave me a bass line, I would give you a tune. So if I can actually do a bit of improvisation, it helps me to understand Bach chorales better. are skills a classical musician should have, in the same way that a jazz musician would be better equipped if he or she were able to read music."

Long before he began experimenting in public, Ma was renowned for his free spirit in performance - a spirit based on an impeccable technique, playing with complete abandon but without abandoning anything at all. Ma describes his approach as "a disciplined kind of spontaneity". His recent adventures have encouraged him to take this approach a step further in the classical repertoire: he has started improvising the cadenzas in concertos by Haydn, Boccherini and other pre-Romantic composers - a challenge that would have most instrumental virtuosi running for the stage door.

"It is only in the last couple of years that I've had the courage to say I'm not going to decide in advance what I'm going to do. It's nice to have the freedom to say OK, I'm going to listen for this rhythm, or for this inner voice, or for the bass line and even if it's only for ten measures, let's see what happens. Yes, it may be advis-able to warn colleagues beforehand, but you can also play jokes, put in a few tithits so that it becomes a lively situation. Not for the sake of doing it, but because it's an organic part of music-making."

Ma says his ability to feel at ease with variety stems from his hybrid cultural background. He was born in France and raised in the US in a traditional Chinese family. He started playing the cello at the age of four, and gave his first recital in



A musician at ease with variety: the cellist Yo-Yo Ma, in Manchester next week and the Barbican in May

Casals, and later went to Harvard. Now aged 39, he lives with his wife and two children in a Boston suburb. He seems unspoiled by the trappings of success: his sunny charm is evident on and off the platform. He plays the 1712 Davidoff Stradivarius with which Jacqueline du Pré made her famous Elgar recording.

Recalling his unusual childhood, he says it was confusing to discover that every culture had a different set of values. "How do you make all those values come together into one way of looking at things? Is one way better than the other? It took me a long time to make all these things work in harmony. But in some ways it was write it? Why should I care about it? a good preparation for a musician, because

pieces from different places and periods." But how does he get inside each piece and make it so powerfully his own? He describes his approach as a form of codebreaking. "A piece of music is coded mate-rial, a reflection of life-observations, something that gets to a very primal part of us.

you have to be the advocate for so many

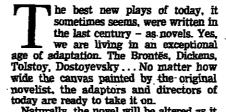
stand it and give it to someone else, so that it goes on living. Why did someone

"You have to dig deep to get to these points. The world never needs another musician – you have to create a place for yourself by touching someone whenever you play, so that they will want to hear more of what you do. That's essentially your only job - to communicate some thing that another person can identify with, remember and tell other people

You have got to break the code, under-

#### Theatre/Alastair Macaulay

# The Mill on the Floss



Naturally, the novel will be altered as it takes to the stage; and sometimes these alterations will be exceptionally revealing. Such a case is the Shared Experience award-winning staging of George Eliot's The Mill on the Floss, new last year and now re-surfacing - half re-cast - for a major tour. It fiercely maintains the narrative impetus of the story, but at the same time it forces latent levels of meaning to the surface - and obliges us to re-think and re-value central aspects of this dear old novel.

What becomes the core of The Mill on the Floss here is repression. In Helen Edmundson's adaptation and Nancy Meckler's and Polly Teale's staging, Maggie Tulliver, as she grows up. (a) is as rebellious a child as the young Jane Eyre (and as attached to the river Floss as Cathy and Heathcliff to the moors), (b) chokes her restless spirit and austerely learns the virtues of resignation more zealously than the heroines of Persuasion or Villette, and (c) is overwhelmed by sexual love more hopelessly than Emily in David Copper-

The masterstroke of the production is that Maggies A, B, and C are played by separate actresses, and that Maggies A and B keep on appearing as vital, but conflicting, impulses in the life of Maggie C. No, this use of alter egos is not new back in the 1940s and '50s, Martha Graham

was applying it heroically in her dance dramas about Emily Dickinson, Joan of Arc and others - but seldom on the British stage has it ever had this force.

Long before a second Maggie has appeared, however, this production has gripped us; and the grip, a tight and angry one, never relaxes for a minute. The story begins with the childish Maggie's tormented vision of a drowned witch, and this vision recurs until at the tragic climax. Maggle has become that drowned witch. A drowned witch: perfect metaphor for Maggie's conflicting sense of a woman's irrepressible anti-social impulse and the nunitive social forces that will repress it. The drowning that is the novel's climax has often been felt to be its failure - a narrative cop-out - but Edmundson, illuminatingly, has turned it into its true resolution.

The unrelenting rage of this production has its drawbacks. It is deliberately overwrought, so that Maggie A is often too manic and so that Maggie B's resignation is striking but not involving. Everyone in the cast of eight plays two or three roles apiece, and a few of the small roles are overdone. Some of the extensive physical gestures are crude, and some repetitious. (The way Maggie clutches her head as if it will burst is not so much leitmotif, more like a leaden cosh.) But these and other flaws make no difference. The ensemble intensity, the pulsating momentum, the darting attention to detail, the breathtaking strokes of poetry - all these are irresistible.

Maggies A, B, and C are Anne-Marie Duff, Catherine Cusack (both new), and Helen Schlesinger. The cast also includes Jonathan Cake and Simon Cox (both new), Simeon Andrews, Michael Matus, and Clara Salaman; the movement is by Liz Ranken, the design by Bunny Christie, and the lighting by Chris Davey. It is tribute to them all, however, that one wants not to describe individual contributions as to recall multiple moments.

"Oh!" cries Aunt Pullet to her husband. as if suddenly shocked by a major event, "I think I'm ready to take off my bonnet now." Phillip Wakem, deformed and romantic, sings "Caro mio ben" in a hauntingly dolorous high tenor as he walks around the riverbanks: where he meets Maggie in a landscape composed of ... books, people and books. Maggie A rests her head on his shoulder, but it is Maggie B, two yards away, he is addressing as he asks for a kiss. Near the end, the inspiration of music and the downward course of the river Floss become so linked that the piano around which Maggie and Stephen Guest have repeatedly met becomes the boat they take on the river, and in one breathtaking kiss he sweeps her head and shoulders from atop the piano above him into his arms.

This thrilling production makes one impatient not only to read George Eliot's novel afresh but also to re-enter the 19th century, in so many works of which the vigour of a child's mind, the power of the natural world, the forces of society, and the tide of sexual desire are brought together in an extraordinary nexus. Yet the truth is that here we do read the book afresh, and we do re-enter the last century. with new eyes and ears and connections in our minds.

At the Lyric Hammersmith until May 13; then on tour to Germany, May 15-27.

Marc Chagall: exhibition that

distinctive style; to Sep 17

OPERA/BALLET

Apr 21, 24, 27

THEATRE

CONCERTS

4800

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charts the development of Chagall's

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Iphigénie en Tauride: by Gluck.

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plays in English; 6.30pm; to Apr 23

England. The first in a season of

■ WASHINGTON

Kennedy Center Tel: (202) 467

satirical look at present-day

produced by Achim Freyer, 7.30pm;

Conducted by Graeme Jenkins,

# Lovers on the Fringe

another turn around the boards in Stratford, in London two small but sparkling productions dwell on lovers who are not so much star-crossed as just cross. Beatrice and Benedick cross swords in Hysterica Passio's production of Much Ado About Nothing at the tiny Southwark Playhouse, while Eugenia and Fulgenzio slug it out in The Gate's production of Goldoni's The Lovers.

James Menzies-Kitchin, directing Hysterica Passio's debut production, uses the intimate, traverse stage of Southwark Playhouse to good effect in his Much Ado: his staging is fast, fluent and feverish, the constant movement emphasising the reckless feel to the play. What the production catches so well is the ludicrous haste with which liaisons are made and broken in the play, and the terrifying way people change their minds - from hate to love, from love to hate, from trust to suspicion and back, in an instant.

While the prince's bastard brother sets the deception in motion, it is all too clear here that the explosions are waiting to happen. The underlying tension between the sexes is brought to a head when Claudio (a moody Sean Kempton) renounces Hero on their wedding day – here the men flounce out while the women draw together to cradle the devastated maiden.

The production is also well paced - the change of gear from the ghastly wedding showdown to the intimacy and sincerity of Beatrice and Benedick's confession of love is skilfully handled - and it is crowned by fine performances from the eading couple. Emily Best makes a fiery, intelligent, mischievous Beatrice and Will Keen a crisp, funny Benedick. The comic sub-plot is delightfully handled, with the inept constable and company played as a sort of crazed neighbourhood watch of handhag-waving housewives led by a wonderfully funny Sophie Bevan as Dogberry.

If Beatrice and Benedick's skirmishes

are the verbal equivalent of arm-wrestling, those of Eugenia and Fulgenzio in The Lovers are closer to a heavyweight championship fight. Here is a couple that has turned the lovers' tiff into a way of life. Within seconds of their meeting, honeyed words always turn to yenom. So when Eugenia discovers that her man is playing host to a woman, we can expect a brawl of spectacular proportions.

Goldoni's comedy attacks social pretensions and romantic convention but it is a less sophisticated play than Shakespeare's, and the danger with the squabbling lovers is that they not only frustrate everyone on stage, but also become extremely tiresome for the audience. Rox-ana Silbert's witty production makes a virtue of this: her frenzied staging has a brittle cartoon quality so that when the lovers embark on yet another fight, the rest of the cast express everyone's rage by simply falling on the floor in despair.

The production rattles along at a breathless pace and the characters literally bounce in and out of the action by way of two tiny trampolines on either side of the stage. The whole thing (translated by Laurence Boswell) is delightfully daft, fresh and fast, and the two lovers, Nicola Walker's petulant Eugenia and David Sant's monstachioed Fulgenzio, are enjoyably awful. There is a price to be paid for this effervescent style - it trons out any subtleties that might reside in the text and it also encourages upstaging. But it is very enjoyable.

Sarah Hemming

Much Ado About Nothing runs to April 22 at Southwark Playhouse (0171-620-3494); The Lovers runs to April 29 at The Gate Theatre (0171-229-0706).

#### Mehta to go to Munich

Zubin Mehta has been appointed music director of the Bavarian State Opera on a five-year contract starting in 1998. The state government has also extended Peter Jonas's contract as intendant until 2003. The controversial ex-director of English National Opera joined the Munich company two years ago with a mandate to modernise its productions and public relations.

(463m)



# INTERNATIONAL

# ■ BERLIN

Deutsche Oper Tel: (030) 34384-01 CONCERTS Gala Concert: with Lucia Aliberti, Alfredo Kraus and the choir and orchestra of the Deutsche Oper Barlin. Marcello Viotti conducts a variety of operatic pieces; 7.30pm;

GALLERIES Altes Museum Tet (030) 203 55.0 Munch and Germany: exhibition of early works by Norwegian artist Edvard Munch and German artists that were influenced by him; to Apr

OPERA/BALLET Deutsche Oper Tel: (030) 34384-01 Carmen, Flamenco: guest performance by the Ballet Teatro Espanol di Rafaei Aguilar, 8pm; Apr 21, 22

 Lohengrin: by Wagner. Conducted by Hollreiser/Thielemann, produced by Gotz Frederich; Sprn;

Apr 23
The Masked Ball, by Verdi. Conducted by Rafael Frühbeck de Burgos/Sebastian Lang-Lessing. produced by Götz Friedrich;

7.30pm; Apr 26

#### FRANKFURT CONCERTS

Alte Oper Tel: (069) 1340 400 Evening of Songs: with soprano Margaret Price and planist Thomas Dewey in a programme that includes Wolf and Strauss; 8pm; Apr 26 Radio Symphony Orchestra
 Frankfurt: Andrew Litton conducts Eigar, Walton and Britten/Dowland; 8pm; Apr 27 Viennese Mozart Academy: with clarinetist Peter Schmidi. Yehudi

8pm; Apr 25 OPERA/BALLET . . . . . Alte Oper Tel: (069) 1340 400 Graffin Mariza: by Kálmán. Premiere of the Budapest Opera Theatre production; 8pm; to Apr 22

Menuhin conducts Part and Mozart

# LONDON

CONCERTS Barbican Tel: (0171) 638 8891 English Chamber Orchestra: with soprano Barbara Hendricks. Hubert Soudant conducts Pergolesi's "Stabat Mater" and Faure's "Requiem"; 8pm; Apr 27

 The orchestra of the Royal Opera House: with soprano Angela Gheorghiu. Christian Thielemann conducts Wagner, Mozart and Strauss: 7.30om; Apr 24 Queen Elizabeth Half Tel: (0171)

928 8800 Orff and Poulenc: ian Humpheries conducts the National Westminster Cheir and the Westminster Philharmonic Orchastra to play Orff's "Carmina Burana" and Poulenc's "Giona"; 7.45pm; Apr 28 The London Philhermonic: with

the Hilliard Ensemble and the London Philharmonic Choir. Roger Nomington conducts Part: 7.30pm; Apr 23

Royal Festival Hall Tel: (0171) 928 8800 Lazar Berman: pianist plays

Beethoven, Chopin, Janaček and Liszt; 3.45pm; Apr 23 Royal Philharmonic Orchestra: Yurl Temirkanov conducts Shostakovich's "Symphony No.1" and Tchaikovsky's "Symphony No.5"; 7.30pm; Apr 22

● The London Philhermonic: Franz Welser-Möst conducts Part, Sibelius,

GALLERIES Hayward Tel; (0171) 261 0127 Yves Klein; more than 110 works conveying the full range of his output from paintings and sculpture to installations, events, architectural

Martin and Shostakovich; 7.30pm;

schemes to stage and film scenarios; to Apr 23 National Portrait Tel: (0171) 306 Richard Avedon: large scale

photographic portraits and fashionshots; to Jun 11 Whitechapel Gallery Tel: (0171) 522 Kika Smith: works from the past

three years by the artist; to Apr 23 New Art from Cuba: works by contemporary artists from Cuba: to Apr 23 OPERA/BALLET

English National Opera Tel: (0171) 632 8300 Don Glovanni: a new production of Mozart's opera. House debuts for director Guy Joosten and conductor Markus Stenz; 7pm; Apr 22, 27 Royal Opera House Tel: (0171) 304 4000

 Peter Grimes: by Britten. Directed by Elijah Moshinsky and conducted by Edward Downes; 7.30pm; Apr 22 THEATRE

Donmar Warehouse Tel: (0171) 369 1732 Our Boys: written and directed by Jonathan Lewis. An exploration of military institutions through life in

a military hospital; 8pm; to May 13 (not Sun) Royal Court Tel: (0171) 730 1745/

 Simpatico: by Sam Shepard, directed by James Macdonald. First major play by Shepard in nearly 10 years; 7.30pm; to May 13 (not Sun)

#### NEW YORK CONCERTS

Alice Tully Hall Tel: (212) 875 5050 Briggite Fassbaender: mezzo-soorano with planist Jean-Yves Thibaudet plays Mahler, Reimann, Liszt, Mihaud and Weill; 8pm; Apr 23 (2.30pm)

 New York Philharmonic: with conductor/hamsichordist Leonard Slatkin and mezzo-soprano Frederica von Stade plays Poulenc, Debussy, Argento and Copland; 8pm; Apr 21 (2.30pm) Carnegie Hafi Tel: (212) 247 7800

 London Symphony Orchestra: with violinist Anne-Sophie Mutter and soprano Laura Aikin. Pierre Boulez conducts Ravel, Webern. Berg and Boulez; 8pm; Apr 22 London Symphony Orchestra: with soprano Maria Ewing. Pierre Boulez conducts Boulez, Messiaen and Stravinsky; 3pm; Apr 23 London Symphony Orchestra: with soprano Jessye Norman. Pierre Boulez conducts Ravel, Berg and his own "Notations I-IV"; 8pm; Apr 24

#### **GALLERIES** Guggenheim Soho Tel: (212) 423

 Antoni Tápies: 55 of the Spanish artist's most important works dating from 1946 to 1991; to Apr 23 Museum of Modern Art Tel: (212)

 Kandinsky: Compositions: exhibition featuring approximately 40 works including seven of the surviving "Composition" paintings; to Apr 25

OPERA/BALLET Metropolitan Tel: (212) 362 6000 Parsifal: by Wagner. Produced by Otto Schenk, conducted by James Levine; 6.45pm; Apr 22 (12.00pm) The Ghosts of Versail Congliano. Produced by Colin Graham, conducted by James Levine; 8pm; Apr 21

#### PARIS

**CONCERTS** Châtelet Tel: (1) 40 28 28 40 Daniel Barenboim: planist and conductor with the orchestra of the Deutsche Oper Berlin in a programme that includes Beethoven; 8pm; Apr 26 Orchestra of the Deutsche Oper

Berlin: with planist Elena Bashkirova, soprano Alessandra Marc and mezzo-soprano Uta Priew. Daniel Barenboim conducts Beethoven's "9th Symphony"; 8pm; Apr 21 Salle Pleyel Tel: (1) 45 63 88 73 Radio France Philharmonic Orchestra: with soprano Birgit Remmert, and bass Bryn Terfel. Richard Hickox conducts Mendelssohn; 8.30pm; Apr 21 GALLERIES Musée d'Art Moderne, Ville de Paris Tel: (1) 47 23 61 27

 Murray Perahla: pianist plays Handel, Schumann and Chopin; 7pm; Apr 26 National Symphony Orchestra: with conductor/violinist iona Brown plays Mozart, Bach, Barber and Handel; 8.30pm; Apr 21, 22, 25

National Symphony Orchestra: with pianist Tzimon Barto. Zdenek Macai conducts Ott, Grieg and Brahms: 8.30pm; Apr 27 St. Luke's Orchestra: with pianist Elizabeth Mann, André Previn conducts Prokofiev, Mozart and

Beethoven; 3pm; Apr 23 GALL FRIES National Gallery Tel: (202) 737 4215 The Glory of Venice: exhibition presented by the National Gallery of Art and the Royal Academy of Arts, London containing works by 18th century Venetian artists; to Apr 23

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17.30 Financial Times Business Tonight

Midnight Financial Times Business Judy Dempsey on the German government's move to Berlin

# Farewell to the Rhine

his time last year, the town of Bonn was plastered with posters urging the German government not to move its seat to Berlin, the capital of a united Germany. Members of the Bundesrat, the upper house of parliament, were among those who had resolved to stay in Bonn on the banks of the

"We bought houses here. We send our children to school here. Our life is here. Why should we move?" asks Ms Barbara Hilger, a government official whose resentment is typical of those who oppose the move to Berlin.

"The Rhineland is largely Catholic, and over there in Berlin and the east, they are mostly Protestants," she says. I am not saying there will be a cultural or religious problem. It's just that, well, it's about history. Berlin symbolises for me part of our less glorious past: centralised Prussia, the Third Reich, Hitler. You know what I mean

But most of the posters protesting against the move have now disappeared. And last week the Bundesrat unexpectedly decided to consider moving to Berlin along with the the government and the Bundestag, the lower house, in 1998. The opposition Social Demoesrat want to keep an eye on Germany's bureaucrats and politicians in Berlin; a vote

will be taken in May. Even the ordinary Rhinelanders - who were unenthusias-tic about the original decision four years ago to transplant the government following the breach of the Berlin wall and the reunification of east and west Germany - have largely resigned themselves to the

Much of the credit goes to Mr Klaus Töpfer, who as construction minister is responsible for organising the Umzug or move. In meetings at schools and factories since he was appointed six months ago, the 56-year-old Mr Töpfer has made it his mission to convince Bonn's inhabitants that there will be life after the move and that the transfer of government will not mean a revival of Prussian domination over the rest of Germany.

Mr Töpfer believes that the delay in moving the govern-



At ease: Bonn enjoys a slower pace of life than Berlin

liners since reunification. Berliners sometimes felt that the

officials in Bonn did not under-

the communist east with the

for the Umzug," says Mr Töp-

fer. "It will prove that we can

overcome the problems of

reunification. We have got rid

gan to have misgivings about

the move almost as soon as it

Berliners complained about

the increase in traffic and in

crime, and about the federal

government's plans to abolish

the subsidies the western half

of the city had enjoyed when it

was divided. Industries and

was decided in 1991.

have to get rid

Both Rhine

landers and

Berliners be-

capitalist west.

stand the difficulties of uniting

We have to do our utmost

harder for Wessis (west Germans) and Ossis (east Germans) to understand each

Some Wessis, for example, believe the Umzug will undermine the country's federal structure. "There is a historical feeling that the nation was more centralised [in Berlin] and it is linked to the idea of Prussia compared to the Bonn of the physical wall, but we

republic that We bought houses of the psycho-logical wall encapsulated the ideas of fedhere. We send our which exists in eralism," says children to school the minus and hearts of the Mr Töpfer. was here. Why should people. really the proof of this federal we move?' structure. But

we have to insist that this federalism will continue once the Umzug takes

"Bonn

Another problem is that the slow pace of life for Bonn's 313,000 inhabitants - it is a place of bureaucrats and diplomats which featured in John le Carre's spy novel, A Small Town in Germany - is far removed from the upheaval individuals were given tax incentives to attract them to Berlin and keep it vibrant during the cold war. There will be even more

congestion, and house prices will increase now that the government is coming;" said Mr Horst Reinhardt, who runs a small computer business in east Berlin. "Why don't the Rhinelanders and the bureaucrats just stay in Bonn and leave us alone?"

On the other side of the country, the Rhinelanders and government officials, whose numbers had grown since Bonn was chosen as the seat of government after the second world war - did not relish the upheaval or the loss of status.

To make the Umzug more palatable to the Rhinelanders, the government has decided to keep eight ministries in Bonn, including defence, science environment, agriculture and development. The rest will move to Berlin, starting in 1998. "We have budgeted DM20bn (\$15bn) for the *Umzug*. This includes renovating buildings and finding suitable housing," says Mr Töpfer. In all, about 12,000 staff - plus their dependants – will move to Berlin. At the same time, as Ms Barbara Dieckmann, the Social Democrat mayor of Bonn explains, some big government bodies will move in the other direction: from Berlin to Bonn. These include the cartel office and institutions responsible for telecommunications

We have to make the most of it now that the *Umzug* is pressing ahead," said Ms Dieckmann, "We have to try to attract investors here, particularly since we will have lots of empty buildings."

For investors in Berlin, the Umzug cannot come soon enough. Property developers, who rushed to buy land in the German capital in 1990, are now saddled with a shortage of tenants and falling prices. Repeated postponements of the date of the move dissuaded the large banks and industrial companies from relocating their headquarters to the city.

"Investors moved very quickly once the wall came down. We are now following them," says Mr Töpfer. "Investors can rest assured . . . The German government and the Bundestag will be in Berlin

he battle for market share among the UK's big supermarket chains is intensifying. In the past two months, Tesco, the food retailer, has sold more than its chief rival, J. Sainsbury, for the first time since the 1980s.

Tesco's share of the UK grocery market was 20.4 per cent in March, compared with Sainsbury's 19.3 per cent, according to AGB, the market research group. Tesco may turn out to have become Britain's biggest food retailer in the 1994-95 financial year when Sainsbury announces its

annual results next month. But the fight for market share is only part of the struggle between Britain's big supermarkets. Sainsbury, which recently enlarged its DIY chain, Homebase, with the acquisition of Ladbroke's Texas Homecare, plus sizeable investments in two US retailers, is still the higger group by market capitalisation. It is also far more profitable, squeezing a forecast operating profit of £775m out of about 9.2m so ft of supermarket space, com-

pared with Tesco's £600m from 12.6m sq ft. Mr Rodney Forrest, retail analyst at Crédit Lyonnais Laing, the securities house, describes Tesco's success in gaining market share as merely "an irritant to Sainsbury". He says: "Sainsbury has concentrated more on margin in the last two years, and been relaxed about market share,

Tesco, furthermore, may have slipped into the number one spot just as the focus of competition shifts to new territory – to different retail sec tors and overseas markets.

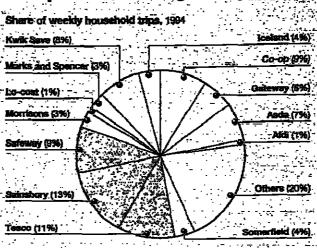
Having achieved dominance

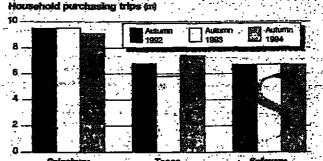
in the UK, both Tesco and Sainsbury are looking elsewhere. Tesco has acquired Catteau, the French regional retailer, and a majority stake grocery market. in Global of Hungary, where it plans to open 20 stores over five years. Sainsbury has looked in the opposite direcbattlefield. tion, taking stakes in US chains Shaws and Giant Food, and has diversified further than Tesco by becoming Britain's largest DIY retailer. As the scope for UK expansion narrows, with superstore sites dwindling and planning restrictions tightening, observ-ers believe Sainsbury is starting to view its British grocery business as a "cash cow" which will provide funds for more aggressive expansion into other areas. Tesco is showing signs of a similar attitude.

# Grocers' global ambitions

Neil Buckley on the local and international plans of UK supermarket chains

UK supermarkets: the big food fight





for higger proportions of Brita greater share of the world

For the time being, however, the competitive UK grocery market remains the principal

Few would have predicted Tesco's rebound two years ago. Then, institutional investors were worried about downward ressure on prices due to the rapid spread of cut-price discount stores, lingering recession, and over-capacity prob-lems as the UK became "saturated" with grocery superstores. Tesco was seen as more vulnerable than its largcompetitors - Sainsbury and Argyll's Safeway chain as its younger customers were hit harder by the recession and

more likely to defect to dis-

While Sainsbury and Safeway had established reputations as quality, "value added" retailers, Tesco was still completing its move to quality from the pile-it-high, sell-itcheap strategy it had pursued until the 1980s. Observers argued that cutting Tesco's prices would not only mean its investment in expansion close to £1bn a year in the early 1990s - but undermining all its efforts to recreate itself

as a quality operator. But the critics reckoned without the skills of Mr Terry Leahy, promoted by Tesco to marketing director in 1992. Mr Leahy recently elevated again to deputy managing director, is widely credited by the City

with being behind the market-ing initiatives that have under-pinned Tesco's recent success. In some respects, Tesco has done the same as its competi-tors - widened its range to include clothing, CDs and videos, books and newspapers; added facilities such as post offices and dry cleaners; and improved customer service. But analysis identify three initiatives as crucial in giving

Tesco a competitive edge. The first was an old idea revisited: "Tesco Value", a range of cheap, basic goods in no-frills packaging launched in August 1993. This was designed to complement its "value added" ranges while countering the threat from limitedrange, deep-discount retailers such as Germany's Aldi and Denmark's Netto, which were expanding in the UK, as wellas aggressive price-cutting by chains such as Asda.

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was sceptical, and preferred Sains bury's alternative strategy, launched three months later, of reducing prices on 300 existing own label products. But when both groups issued trading state ments the following January, it became clear which initiative shoppers preferred: Tesco's sales, excluding new stores, were up 4.5 per cent; Sains-bury's were down I per cent The second initiative was a new, understated advertising campaign—with the slegar Every Little Helps"—which mixed the group's quality mes-sage with soothing references

to lower prices.
The third initiative was Clubcard, a loyalty scheme giving shoppers £1 of vouchers for

tional Marketing, the retail consultancy, the success of Tesco's marketing is demonstrated by an increase in visitors to its stores - and this has driven its sales growth. Tesco has lifted its share of total weekly grocery visits from 9 per cent to 11 per cent, while Sainsbury's share has remained at about 13 per cent. Marketing is not the only area in which Tesco is per-

ceived to have been more innovarive than competitors. After the stampede out of the high street into purpose built empo-ria on the edge of towns, it was the first big UK grocer to mat, called Tesco Metro, and to launch standalone petrol sta-tions-cum-convenience stores called Tesco Express.

# THE EDITOR

Number One Southwark Bridge, London SE1 9HL We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171-873-5938 (please set fax to 'line').

Translation may be available for letters written in the main international languages.

# Regulator already has benefit of good advice

From Mr Ian Byatt.
Sir, In your leading article. "Redesigning regulation" (April 19), you commend Ms Clare Spottiswoode, the gas regulator, for recommending that regulators adopt a panel

I already have such a panel in the chairmen of the Ofwat customer service committees. I consult them on all important policy issues. They also advised me on the price limits which I set for water companies last July. They had access to all the information and were present at the meetings I had with companies.

They then sent me a recommendation on the price limits - and jointly published their views on the outcome of the

This shows the value of incorporating customer representation in the regulatory body. There are arrangements for representing customers within Offer [the electricity regulator] and Oftel [the telecommunications industry regulator), but Ofgas, the gas indus-try regulator, is less fortunate. Nor do I make decisions on matters affecting the City without consulting my financial advisers. I also take advice on technical and engineering mat-ters from external advisers. Ian Byatt.

director-general, Office of Water Services, Centre City Tower, 7 Hill Street, Birmingham B5 4UA, UK

# Yen has travelled an uneven path to achieve its status chants but also by the new Meiji government. There were

Sir, The status of the yen in its early beginnings was not as unambiguous as you put it "Currency reaches dizzy new heights", April 20). The Bank of Japan itself dates the birth of the currency to the year 1870 when the Japanese govern-ment purchased the British mint in Hong Kong and started to mint the first coins at Osaka, at that time the country's financial centre. Those coins were issued after the New Coinage Act was made

public in May 1871. In those days the country still suffered from the financial heritage of the Tokugawa rule, which looked disastrous: there still existed various kinds of convertible and unconvertible paper money which had been issued by daimyos and mer-

two different metal standards: while Osaka was on a silver standard, in Edo - the administrative capital - gold was the standard coin. In addition. there was a strong imbalance between the internal and externai value of precious metals. While the world parity of gold and silver was about one to 15. it was between one to 5 and one to 10 in Japan, causing a large gold flight. These and other impediments made it at first impossible for the Bank of Japan to issue notes, which were not introduced before 1885. Japan officially adopted

the gold standard in 1897. However, the first currency relations between Japan and the US date back much earlier. In 1854, in the wake of a provisional treaty of amity, both countries agreed to fix the relation of their currencies to onefourth of one ryo - the old Japanese currency - for one dollar

This promptly gave rise to the first "trade conflict" in soon proving to be highly unfavourable for the US. Thus. when Townsend Harris, the first consul-general arrived in Japan, one of his first tasks was to start negotiations for a revision of the rate. There is nothing new between Heaven and Earth. Beate Reszat,

head of research on monetary and financial relations; Hamburg Institute for Economic Research, Neuer Jungfernstieg 21, 20347 Hamburg, Germany

# City fathers

From Mr Osman Streater. Sir, Michael Cassidy of the Corporation of London says: "I would like Sir Peter [Levene, chairman of Canary Wharf] to instruct his agents not to go

out of their way to attract established City occupiers" ("City aims to counter Canary challenge", April 19). The City fathers perhaps need reminding that the three established world cities in financial terms are New York, Tokyo and London – and *not* 

just areas of these cities. Osman Streater, Savile Club, 69 Brook Street London W1Y 2ER, UK

# Fine fish traditions in Canada

From Mr Clive Frampton. Sir. Pity poor Robert Mabro (Letters, April 19). It appears neither he nor anyone he knows has been able to get a good fish dish (other than salmon and trout) in Canada. One wonders where he looked. There are many excellent restaurants across Canada serving fish dishes from a variety of traditions. Fish served include Canadian pickerel, arctic char and whitefish, as well as other species more well

But Mr Mabro's suggestion that fish should belong only to those who know how to cook it raises a frightening prospect. Surely he wouldn't deprive Britons of their nice bit of rock and chips - all too often prepared and served by those who don't know how to cook it. Perhaps this is not a concern in the dining room high table in St Anthony's College.

Clive Frampton, 34 Applefield Drive, Scarborough, Ontario, Canada

# Broader perspective on merits of identity cards

From Mr Anthony Moyer.
Sir, Joe Rogaly's "Playing the identity card", and Peter Whitehead's "Married in two hours" (April 9) contrast the American and British way of things but, as is often the case with mutual scrutiny from common language, miss the broader "new world" differences as far as Europe in gen-eral is concerned.

Point 1: Basically, all European countries with the exception of the UK have long adopted a national identity card system. French citizens are mandated to carry la carte d'identité (drivers' licence alone not sufficient) subject to a fine, while the Germans need to register their place of residence with the police depart-

Such measures may raise reasonable concerns over potential civic rights violations and can point to centralist, if not authoritarian, inclinations. Yet the Anglo-Saxon paranota and "police state" allegations appear even less rational in the US (a vast country which is not located on an

· A national identity card can reduce red tape, simplify enforcement procedures in

island).

immigration (and maybe help 🕏 prevent a massive illegal influx), and may contribute. along with other enforcement or preventive measures, to a more civilised response to a 30year-old crime wave rather than, for instance, resorting to the private ownership of guns or reinstating the death sentence as at present in New

York State. Point 2: Marriages in the UK no longer need take place inside the traditional church or town hall. This may pale in contrast to an exotic two-hour wedding package in Lake Tahoe in the US.

However, whether this flexibility is available elsewhere in Europe remains to be seen. It is not in France and not in the Republic of Ireland where divorce remains illegal -maybe it is in Sweden or the Netherlands.

In any case, playing foreign comparisons selectively may be part of a national selfdeprecation game, but invoking a few non-politically correct ones may help balance the perspective.

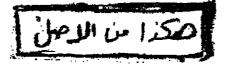
Anthony Mayer, 308 West 103rd Street, New York, NY 10025,



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IN DEPTH, IN FOCUS, INFORMED



f there is one issue that

unites Mr Bill Clinton, the

Democrat president, and the

new Republican leadership in

Congress, it is the need to

reform the US welfare system. Both camps agree to a consider-

able extent on the nature of the

problem: the US social safety net has produced a set of incentives

that encourage childbirth outside

marriage and discourage recipients

from seeking work.
"Does welfare need reform? I

don't think there's a dissent. Do we

need to get people back to work? Not a dissent," says Senator Robert Packwood, chairman of the Senate

finance committee which is work-

But there is little agreement on

the measures needed to deal with

the problem, leaving welfare reform

the subject of intense philosophical

As a presidential candidate, Gov-

ernor Bill Clinton of Arkansas built

much of his campaign around the promise to "end welfare as we know

it". It was a popular message with

many voters, who picture idle wel-

fare mothers as having increasing

numbers of children to qualify for

House, but his reform died last year

in part over fears about the cost

of measures to get welfare recipi-

ents back to work. Now it is the

turn of Mr Newt Gingrich, the

Republican Speaker of the House of

Representatives, to try his hand at

"replacing the welfare state with

Both sides define welfare in a nar-row way, excluding notionally

insurance-based programmes that

would be regarded as part of the

welfare state in most countries. These include the Social Security

pension scheme (costing \$333.7bn

this year) and the Medicare health

insurance programme for the

Instead, the discussion largely

centres on two safety net benefits:

the \$25bn a year Aid to Families

with Dependent Children pro-

The former is the principal cash

benefit paid to families with chil-

dren below the poverty level, paying them an average of \$385 a

month of federal and state cash.

This is topped up with a bewil-

dering variety of in-kind benefits

such as food stamps, free school lunches and help with housing and

Medicaid provides health cover-

age to the poor, including many not

Today, Mr Clinton is in the White

greater state handouts.

the opportunity society".

elderly (\$154bn this year).

gramme and Medicaid.

debate between the two camps.

ing on a welfare reform bill.

# FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700 Friday April 21 1995

# Presidential dilemmas

The first ballot in the French presidential election, to be held on Sunday, will determine whether the final choice is to be the classic one between right and left or, as in 1969, between two variants of the moderate right.

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For those who can afford to treat the race as pure spectacle, there is no doubt that the latter outcome would be more entertaining. In the first place, it would be a much more open contest. Either Gaullist candidate would be virtually assured of victory if left alone facing the socialist, since most of the votes of the one eliminated would presumably be transferred to the survivor, whereas just how the leftwing vote would distribute itself between two rightwing rivals is anybody's guess. And the contest between those rivals would gain further piquancy from the fact that they belong to the same party, and until two years ago were considered great friends. Without this internecine rivalry it seems likely that some at least of the recent revelations about corruption in high places would

never have seen the light. Yet it must be doubted whether such a contest would be healthy for French democracy. Since there is no real ideological difference between Edouard Balladur and Jacques Chirac, they and their supporters would be driven to focus even more on personalities. resorting to even more desperate muck-raking. While it might be perverse of French voters to choose another socialist president so soon after chasing the last socialist government ignominiously from office, it is clear that the left, broadly defined, still holds the allegiance of a large minority in the country, including many of the less well-off. It would be dangerous if that minority, finding itself unrepresented in the final and decisive ballot, felt that monetary and fiscal policies which it had been effectively disfran- will choke off the already weak

No doubt any tendency in that direction would be checked by the efforts of the two remaining candidates to woo the leftwing vote. But those efforts would inevitably take the form of demagogic hints and promises, of which there have already been more than enough to complicate the work of the suc-cessful candidate once installed in the Elysée. The latest example is the gratuitous attack by Mr Chirac on last week's annual report from the governor of the Bank of

The governor, Jean-Claude Trichet, had expressed a preference for "the creation of purchasing power through moderate wage increases" as against "apparently high increases" which in reality would be cancelled out by inflation. It is hard to imagine any central bank governor saying less. Yet Mr Chirac reacted as if he had been personally criticised, accusing Mr Trichet of trying to dictate the government's economic policy and to tell trade unions and employers how they should behave. Mr Balladur, sensing that his rival had exposed a flank, then warned that such attacks on the bank might "disturb and endanger our currency". The markets reacted accordingly, and yesterday Mr Chirac was forced to backpedal, stressing his commitment both to the strong franc and to the independence of the central bank.

The least that can be said is that the credibility of that commitment has not been strengthened though Mr Balladur's reputation for statesmanship is not enhanced by the exchange either. Behind the argument lies a more serious dilemma, to which neither candidate has yet given a convincing answer, which is how confidence in the currency can be maintained, and the Maastricht deficit reduction criteria met, without

on AFDC. At \$88.4bn this year, it is the most costly of the means-tested Two different approaches have dominated the debate over reform

heating costs.

of these benefits. Reformers on the left and in the centre focus on getting welfare ried, the Census Bureau reported

George Graham explains the difficulties in reaching agreement over reform of the US system

# A few snips at the welfare net



recipients into work and off benefits. The 1988 Family Support Act was designed to make more welfare recipients go back into education or training programmes as a condition of receiving benefits. Mr Clinton's plan took this further, requiring recipients to work after two years

on welfare benefits. Reformers on the right often include similar work programmes, though they differ on the extent to which the state should be obliged to provide iobs if none are otherwise available. Republican governors in Wisconsin, New Jersey and Massachusetts have all introduced welfare reforms that require able-bodied welfare recipients to find work.

But their focus is more on family structure and on reducing the level of illegitimate births and teenage pregnancies. These create singleparent families which they see as inadequate for child-rearing and which make paid work almost impossible. Nearly half the mothers aged between 15 and 44 receiving AFDC in 1993 had never been marlast month, and fewer than 15 per cent were in intact marriages.

"The only way to solve our welfare problem and the harsh social fallout it produces is to focus much more on preventing unviable singleparent families from forming in the first place," says Mr Karl Zinsmeister of the American Enterprise Institute, a conservative Washington think-tank. "In the future we need to scramble in creative ways to get low-income mothers and fathers married."

Remedies include denying additional benefits to mothers who have more children while receiving welfare, a policy already adopted by New Jersey. More extreme proposals include cutting off benefits to ummarried mothers, as suggested by Mr Charles Krauthammer, a conservative newspaper columnist, or even abolishing welfare altogether.

The Republicans' welfare reform bill passed last month by the House and now awaiting consideration by the Senate combines much of the second approach with some of the first. It includes targets for getting

people off benefits and into work. But it sets a maximum period for which any individual can receive cash benefits of five years, denies cash assistance to unmarried parents under 18, and withholds extra benefits from mothers who have more children while receiving welfare. It also provides new funding

for measures to force fathers to

make child support payments. Despite the attempt to combine the two approaches to reform, the bill has been criticised by both the White House and conservatives. Mr Clinton said the bill was too tough on children. Mr Robert Rector of the Heritage Foundation, the leading rightwing think-tank in Washington, said the work provisions were too weak.

Researchers from the Congressional Budget Office have cast doubt on the efficacy of the measures. They concluded that no single state would be able to meet the bill's targets for reducing the number of births out of wedlock or moving welfare families into work. They also predicted that the collection of

child support payments would increase by less than 10 per cent of the current level by the year 2000 -

to just \$3.8bn a year. However, provisions in the House bill to devolve welfare responsibilities to state level may offer a basis for agreement between the two sides. The bill proposes to combine a variety of childcare, nutritional aid and cash benefit programmes into a smaller number of block grants, leaving states free to dispense the money in ways that fit in with the general prescriptions of the legislation.

The principal draft of welfare reform now circulating in the Sen ate proposes to retain the consolida tion of various programmes into block grants, but strips out all but the most general prescriptions on how the states must dispense them. They would have the option of clamping down on illegitimacy or enforcing work requirements – but would not be required to do so.

he "leave it to the states" approach has considerable appeal to the state governors, who saw the House bill as another example of Congress issuing mandates without the funds to pay for them. "We don't like liberal mandates or prescriptions any more than we like conservative mandates or prescriptions," says Governor Tom Carper of Delaware, a Democrat and former congressman.

It also strikes a chord among voters, with a strong national mood in favour of taking power away from Washington. And it has the advantage of sidestepping at federal level the emotional debates that surrounded the House bill. These saw Democrats denouncing the measures as an assault on poor, sick and disabled children, while some conservative Republicans feared they would encourage poor mothers to have abortions.

But even if agreement can be reached to leave it to the states, the narrowness with which welfare is defined spells almost certain disappointment at the results of any reform.

According to the congressional Budget Office, the House bill would reduce federal spending by just \$66.3bn over the next five years, leaving the cost of means-tested welfare spending at \$1,057bn for that period.

Reformers may eliminate some of the perverse incentives that have been built into the US social safety net. But they have shown little willingness to tackle the more costly parts of the welfare system such as Medicaid.

As for the runaway costs of social security pensions and Medicare, the twin pillars of the middle class welfare state, reform of these is not

# Facing terrorism

With this week's ghastly terrorist—absence of the necessary evidence attacks in Japan and the US, the That no major democracy is two most powerful countries in the capitalist world find themselves in unfamiliar territory. The response should be a mixture of enhanced domestic alertness with greater international co-operation. promoting terrorism. But civil liberties should as far as possible. not be curtailed, since that is the victory the terrorists seek.

The car bomb which wrecked a building in Oklahoma City was by far the most serious act of deliberate terrorist destruction on American soil. The poisoning incidents and even of consolation. Decades in Japan also set an ominous precedent, since these are the first use of non-conventional weapons

by terrorists. For every person who is killed or injured in such attacks, hundreds of thousands feel helpless or insecure: that is one of the purposes of terrorism. Americans, in particular, have regarded themselves as protected by geography from turmoil and fanaticism elsewhere and react with particular sharpness to attacks on US citizens in other countries. The Oklahome bombing could exacerbate the mood of isolationism palpable in parts of the political spectrum. It could also fuel demands for exemplary retribution against states believed guilty of spon-

now safe from terrorism makes it imperative for western countries to pool all their experience in dealing with the scourge. This means sharing not just databanks and forensic know-how, but also accuing security: it also means dealing with the social and psychological effects.

If nations of western Europe, with their bitter experience of bombings and assassinations, have a message for the US and Japan, it is one of encouragement of violence by Irish, Basque, Corsican and other terrorists have strained their capacity to preserve order and administer justice. For all that, terrorists have failed to destroy the social fabric of countries they have attacked. The foundations of liberal democracy have proved too robust for such

extremists to destroy.

It would be a tragedy if a surge of understandable fury over the Oklahoma bombing were either to tempt the US into endorsing any over-hasty crackdown on civil liberties, or to fuel a climate of xenophobia. Punish the guilty, once they have been identified; improve security; and enhance co operation. But do not yield to the panic that is both the goal of ter-

# Indian economy has further to go



nomic achievements owed by so-called Asian miracle economiracle. PERSONAL mies such as China,

VIEW Indonesia, Malaysia and South Korea. But India too has been making remarkable progress. Since launching its structural reform programme in 1991, the world's fifth largest economy has overcome a severe economic crisis, restored growth and engineered a rapid expansion in exports.

opened up to the rest of the world, lowering trade barriers and attracting more private capital. But much remains to be done: India's average annual growth rate of around 5 per cent is well below the double digits achieved by some Asian nations: its share of global trade is still below 1 per cent - less than Malaysia's; and the \$6bn in foreign investment it attracted last

Most importantly, India has

year is less than a quarter of the \$26bn that went to China. What is more, other Asian econo-

For most of the mies have been more successful as many people as possible must schools drop out before graduation fully into the process of economic 1990s, India's eco- than India at reducing absolute pov- feel the benefit of them. This can - and only half of those who gradugrowth is the improvement of human welfare and living conditions. Sustained, rapid growth is the only lasting solution to poverty.

> achieve faster growth and ensure that the benefits reach those in most need? First, the momentum of economic reform must be increased. The bud-

What then must India do to

get deficit and inflation remain at worrying levels. Trade protection must be further reduced and industrial competitiveness enhanced. A more pragmatic approach needs

to be taken towards India's inflexible "exit laws", which mean government approval is required before money-losing ventures can be closed. In the agricultural sector which still contributes 35 per cent of India's gross domestic product and employs 70 per cent of the workforce - resources should be diverted from untargeted subsidies to the much-needed improvement of rural infrastructure. If such reforms are to take root,

erty. It is all too easily forgotten only be done by combining eco-that the whole point of economic nomic reform with a special focus India needs to invest on India's natural resources and the development of its people.

This means education - an area where India could profitably follow the example of a number of east Asian governments at an earlier stage of their development. They

India is still not providing the basic education needed for rapid and equitable growth

concentrated first on providing universal primary education and later increased the amount of secondary schooling available. Demand for tertiary education was left largely to a self-financed private system.

India, by contrast, still has a long way to go in providing the basic education needed for rapid and equitable growth. About half the students in Indian rural primary

India needs to invest

in education; but, even more important than this, the money must be spent effectively. The focus of public spending should be on improving the quality of primary education because that benefits the most people, and particularly the poor.

It is a similar story with health. Just 1.3 per cent of GDP is spent on public health care - a lower percentage than in some of the poorest African countries. These resources need to be concentrated on effectively reaching the poor through preventive health services, and not on programmes that primarily benefit the privileged.

India also needs to put more emphasis on reducing the rate at which its population is growing by improving sex education and the availability of high-quality and user-friendly family welfare and contraceptive services. Without this, its economic transformation

will not succeed. And the concept of environmental protection needs to be integrated decision-making. This means, for example, pricing power and water In addition to all this, India needs

to follow the example of the most successful east Asian governments by forging a generational commitment to a national agenda of policies and action. This entails building a nationwide

consensus behind a set of objectives; exercising leadership in implementing them; and staying the course over a 25-year period to achieve them. Conceptualising economic reforms is relatively easy. The hard part is implementing them over the long haul, and not allowing them to be hijacked by special interests.

With this kind of sustained commitment, there is a real prospect of India working its own "miracle" and taking its place as a force in the global economy.

#### Gautam Kaji

The author is managing director of the World Bank

# soring terrorism, even in the rorism and its principal weapon. No win, no fee

rules, published yesterday, for allowing lawyers in England and Wales to act on a "no win, no fee" basis deserve to be welcomed with important qualifications.

Many people are effectively barred from the courts because they cannot afford the cost of litigation. Yet the legal aid budget cannot be expanded without limit. Yesterday's proposals are commendable in attempting to improve access for those who do not qualify for legal aid. Under the draft rules, lawyers

can charge fees conditional on the outcome of claims for personal injury, insolvency and human rights cases. If the case is lost, the lawyer gets no fee; if won, the lawyer gets a maximum of double the standard charge.

The rules should indeed improve access. However, the risk is that they will at the same time encourage a flurry of speculative litigation. The consequences are at present, that is little deterrent. well demonstrated by US courts, where the system of punitive damages, awarded by juries, dangles the lure of huge potential rewards One of the least attractive results court persuase they cause loss. when the rules are reviewed in ne small chance of a large ross. When the risks of litigiousness on this several years' time.

The lord chancellor's proposed scale emerging in England and water nublished vesterday, for Wales are small because potential rewards are lower and potential losses higher. Damages are set by judges not juries, and tend to be much lower. The risk that the loser may pay the winner's costs also acts as a deterrent. Moreover, the lord chancellor has rightly barred agreements which would allow lawyers to claim a percentage of the gain.

However, there is still a risk of a rash of frivolous cases under yes-terday's proposals. Where the plaintiff has no assets, the defendant knows that, even if he wins he is unlikely to be able to reclaim costs, and so will be inclined to settle. At the moment, such cases are stifted out by the criteria for granting legal aid. To argue that lawyers rate the value of their time so highly that they will avoid frivolous cases is to dismiss the problem too lightly. When there is a surplus of qualified lawyers, as

One solution would be to make lawyers pay a share of costs if the case were lost. Another would be for the legal profession, which is in front of litigant and lawyer. fond of citing the numerous professional codes to which it subis that the simple threat of a law scribes, to urge its members to suit, however frivolous, forces refrain from such cases. The promany defendants to settle out of fession's self-restraint should be court because they cannot afford scrutinised particularly closely

# Devil gives up dieting

Japan's parliament, the Diet, has just bade farewell to the devil Incarnate, otherwise known as Shintaro Ishihara, who once used the phrase about himself and his place in Japanese politics. After 25 years in the Diet.

Ishihara, now 62, says he's so fed up with Japan's political life that he is washing his hands of it. Best known to foreigners for his book, The Japan That Can Say No, a call for Japan to shrug off US tutelage, his colleagues in the ruling Liberal Democratic party will miss the most eloouent US-basher in Tokvo.

But even his most stalwart LDP supporters probably feel a little uncomfortable with Ishihara's valedictory analysis of the state of the nation.

Ishihara's resignation speech averred that Japanese society is "marked with frivolity" and added that "political parties and politicians have nothing in mind other than abject, egocentric self-protection. Politics is essentially in crisis." That he partly blamed himself for this state of affairs has hardly smoothed matters

Not that he is giving up devilment. Ishihara plans to spread the gospel of a non-western identity, beyond Japan and into east Asia. His latest book, jointly written with Mahathir Mohamad,

the Malaysian prime minister, is entitled An Asia That Can Say No: A Card Against The West. Given past performance, it's bound to be another ace.

#### Banking bootwork ■ Looks like the abandonment of

all pretence of civility in the battle between Crédit Lyonnais, the loss-making state-owned bank, and Société Générale, its private-sector equivalent.

First SocGen publicly put the boot into the government's rescue package, breaking establishment practice of voicing criticism in private. Now it's admitted sending letters to prospective customers inviting them to switch banks if their existing institution seems to be in "difficulties".

Needless to add, a goodly number appear to have been received by Crédit Lyonnais account holders.

#### Mis-dialled

■ Why should Ted Rogers. Canada's cable-TV and multimedia tzar, turn down an opportunity to expand in a business many reckon has a future - long-distance phone calls?

Rogers' family-controlled company has decided not to exercise an option to raise its 30 per cent stake in Unitel, which pioneered long-distance competition in Canada against the local phone

monopolies. Rogers obviously isn't happy that Unitel is losing close to C\$1m a day and faces a stiff challenge from the phone companies as well as an array of other newcomers.

**OBSERVER** 

But the real reason may have more to do with Rogers' gift for futurology. Last year he gave a speech at York University in Toronto, saying that 100 years from now "one easily will go to Hone Kong or South Africa for lunch and be back in your own home that evening. It may even be accelerated so that travelling backwards and forwards in time may be possible". Maybe Rogers has seen the future

and it doesn't return his calls?

#### Fraud fright

■ How long can this sort of ethic survive? According to the Shanghai Securities News daily newspaper. eight young dealers have handed themselves over to the police after admitting the embezzlement of a sum equivalent to almost \$600,000. But maybe it was fear of discovery rather than honesty which induced their bout of conscience? One made a considerable loss on his trades. Oh well

Poor reception ■ A Dutchman who was fined

DM20 for a parking offence in the Bavarian town of Schweinfurt has

refused to pay until the German police return a radio confiscated from his mother during the second world war. He even sent a receipt from June 7, 1943, insisting that the radio should have been returned after the war. If the police obliged, he would be happy to pay the fine. A police spokesman says the matter has been dropped. As precedents go, this one could be expensive.

#### Punters galore ■ There is a law in France

preventing ordinary citizens from

betting on the outcome of the

upcoming presidential race. Of course, traders are not ordinary citizens. Maybe that's why Matif, the country's futures market, will - by special request from its members - exceptionally open its automated trading system for two hours next Sunday evening, and again on Sunday May 7, as well as on the public holiday that follows. Those just happen to be the dates of voting for the country's next president.

#### Russian roulette

■ There is good news and bad news for Russians dependent on the state-fixed minimum wage. The good news is that it's more than doubling. The bad news is that the increase - from 20,500 to 43,700 roubles a month - equates to a shift from \$4 to \$8.50.

# Financial Times

#### 50 years ago Shock for Paris Bourse

The Bourse is out of luck, No sooner did it get back to work after granting its clerical personnel the 30 per cent increase in salaries for which they went on strike on Tuesday and Wednesday than it received a new, if minor, shock. This consisted in the announcement that the Government intends to make it compulsory to deposit with the Calsse Centrale de Depôts et Virements de Titres all bearer securities. Hitherto the obligation has been limited to bearer securities in the hands of intermediaries when the Bourse reopened in 1941 after the Armistice and those which changed hands subsequently.

The Caisse, an organisation of . German inspiration established shortly after the Bourse reopened in 1941, would thus become the depository of a huge mass of bearer securities which Frenchmen like to keep in strong boxes or their bottom drawers. The prospective ordinance implies the virtual disappearance of the attraction of bearer securities - secrecy of

ownership. . . .

# FINANCIAL TIMES

Friday April 21 1995

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Government borrowing rises as activity falls | Fujitsu to

# Evidence grows that UK economy is slackening

The UK government's potential problems in managing the domestic economy in the run-up to the next general election were thrown into sharp relief yesterday by further evidence of a slowdown in activity and reduced

scope for tax cuts. A survey by the British Chambers of Commerce of more than 8,000 companies in both services and manufacturing yesterday suggested the rapid surge in business growth that occurred last year is running out of

At the same time, official fig-ures revealed a sharp rise in the government's budget deficit in March. As a result the 1994-95 public sector borrowing requirement overshot its November budget forecast of £34.3bn.

The UK government's Central Statistical Office reported yesterday that higher than expected borrowings of £10.35bn (\$16.7bn) in March had pushed the public sector deficit up to £35.56bn in the past financial year.

The news prompted analysts in financial circles and other com-

By John Ridding in Paris

Mr Jacques Chirac, the Gaullist

front-runner in the French presidential contest, yesterday

stressed his commitment to a

strong franc and an independent

central bank in an attempt to

ward off potentially damaging

criticism of his financial policies ahead of Sunday's first round of

The dispute, which was trig-

Mr Jean-Claude Trichet, the gov-ernor of the Bank of France, has

shaken the French currency and provided ammunition for his

presidential rivals. Mr Edouard

Balladur, the prime minister who

is also a Gaullist and is lagging

in the presidential race, has

sought to capitalise on the issue,

Mr Chirac dismissed the

ing the stability of the franc.

lor of the exchequer, would be able to announce big tax cuts in his next budget in

Mr David Coleman, an economist at City of London invest-ment company CIBC Wood Gundy, said yesterday's figures would "make tax cuts harder to

Mr Robin Geldard, president of the BCC, said: "At the moment there is absolutely no indication that tax cuts would be sensible. It seems to me that the PSBR is still at a level which would make

that very unwise." The news from the BCC that domestic sales in the first three months of this year, while export growth slipped slightly, sounded warning on the dangers to the economy of a further rise in bor-

But the immediate impact of the survey was to reduce slightly market expectations of an early rise in UK bank base rates from their current 6.75 per cent level to combat inflationary pressures prompted by the recent sharp fall in sterling's value. City analysts also said that the

Chirac wards off criticism

with defence of strong franc

question the independence of the Bank of France or criticised it",

he said on RFI radio. "I only said

that each institution must do its

job," he added, referring to com-

ments last week which accused

Mr Trichet of interfering in eco-

nomic policy by emphasising the

In a television interview on Wednesday night Mr Chirac said

he had previously received a let-

nor which commended him for his "firm support for the franc". However, Mr Trichet yesterday

demonstrated the continued sen-

sitivity of the issue. In an

unusual step he issued a

reminder that the monetary pol-

icy council of the Bank of France

was the legal guarantor of price

ing it independence at the begin-

ning of last year. The dispute and

need for wage restraint.

in the Budget could ease the pressure for further interest rate increases later in the

"If tax cuts are smaller than the £4bn to £5bn we anticipated, we can be a bit more relaxed about interest rate rises." said Mr Kevin Gardiner, the Londonbased UK economist with Morgan Stanley, the US investment bank.

The BCC blamed the slowdown on recent tax rises and higher interest rates, and warned against any further interest rate

Although the survey showed that the underlying trend in UK manufacturing remained healthy compared with the previous five years, business confidence has declined since last summer while investment intentions have remained broadly unchanged. In particular, the BCC pointed

out that the proportion of compa-nies operating at full capacity fell back for the first time for four years - suggesting that business bottlenecks may be easing

the resulting concerns about Mr

Chirac's monetary stance has

shaken the French franc, forcing

it down by more than 5 five cen-

times against the D-Mark to its

lowest level for a month this

week. Yesterday, the French cur-

rency regained some ground, closing in Paris at 3.543 against the D-Mark.

With the first round of presidential voting on Sunday, how-

ever, Mr Balladur sought to

Mr Chirac's camp described the assaults as a final attempt by Mr

Balladur to catch his electoral

rivals. Lagging in opinion polls behind Mr Chirac and Mr Lionel

Jospin, the Socialist contender,

Mr Balladur faces an uphill task

in reaching the decisive second-

round run-off which takes place

maintain the pressure.

# build new chip plant in the US or UK

By Michiyo Nakamoto in Tokyo and Alan Cane in London

Fuiltsu, the Japanese computer and electronics maker, yesterday announced plans to invest between Y80bn (\$990m) and Y100h in a new semiconductor manufacturing plant that will be built in the US or UK.

The move by Fujitsu reflects a trend among Japanese manufac-turers to shift production over-

turers to shift production overseas in response to the high yen and the need to globalise operations to remain competitive. Fujitsu said no decision had yet been made on where to locate the new plant, to be built this year. The plant will initially manufacture next generation 16megabit dynamic random access memory chips and later the more advanced 64-megabit D-Rams.

Last year NEC, one of Japan's leading semiconductor manufac-turers, announced that it would build an advanced semiconductor facility in the UK, while Mitsubi-

for a new chip plant.

The new Fujitsu factory will probably be built next to its plant in Gresham, Oregon, or its plant in Durham in the UK. A prime consideration will be financial incentives, either regional aid or

development grants.
Fujitsu's factory in Oregon,
which makes 4-megabit D-Rams
but is not equipped to produce 16-megabit chips, is a strong candidate. But the company is considering the concentration of 16megabit production in the UK. where these chips have been produced since earlier this year. It owns just over 80 per cent of ICL, the UK computer manufacturer.

Fujitsu is also planning to assemble advanced flash memory chips, currently produced in Japan at its plant in Malaysia where it is investing a further Y15bn. "Any increase in production [of flash memory chips] will be in Malaysia," Fujitsu said.

Rival Sanyo Electric announced yesterday it was building a Y7.5bn semiconductor plant in the Philippines to assemble large scale integrated circuits. Sanyo's investment reflects the growing significance of the Asian market, where it has established facturing subsidiaries in Korea. Editorial Comment, Page 21 Taiwan, China and Thailand.

to succeed. The share structure of Rothmans, with units of UK and Netherlands registered shares, make it difficult for the company to pay out large dividends without suffering excess taxation. Furthermore, Richemont already owns 61 per cent, and

# THE LEX COLUMN

# Big Blue bonanza

Big Blue's blow-out first-quarter results were flattered by currencies and comparison with a particularly weak first three months last year. But the surprise record results were a significant achievement. The group's control of costs, which fell 8 per cent year on year, continues to impress. The only concern is that IBM might not be investing enough for the future: research and development spending dropped 17 per cent.

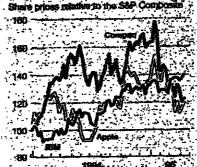
The results were particularly notable because the improvement was driven as much by sales volumes as cost containment. IBM appears to have pulled off the trick of synchronous growth, with all its big divisions firing simultaneously. Past research and development in new products is paying off, boosting sales of main-frames, mid-range computers, workstations and storage products. Even the troubled personal computer division did better, although IRM's new management said it remained less than satisfied by the performance.

The group was wise to warn that such impressive progress is probably unsustainable. The management's ability to co-ordinate a company with sales of \$64bn is always going to be limited. And IBM must compete against far more focused and nimble suppliers in its sub-markets. Although the shares have performed well in the last 18 months, the stock continues to trade on a price earnings discount to the market and at an extremely modest cash-flow multiple. Additional proof of IBM's long-term recovery will be required before the shares outperform fortner.

#### Rothmans/Richemont

Shareholders in Rothmans International have long expected a bumper pay-out. The tobacco company is already sitting on close to 2700m of net cash, and its annual free cash flow before dividends amounts to around £300m. Given few acquisition opportunities in tobacco, and the fact that cash is a poorly performing asset, this money was always likely to be distributed somehow.

However, the 28 per cent premium offered by its largest shareholder. Richemont, looks sufficiently generous



has no theoretical need to pay a pre mium for control. The shares have outperformed the market by 27 per cent over the past year, so there should be no accusations of opportunism. And tobacco company valuation should always be tempered by the potential for litigation, even if Rothmans does not operate in the particu-

larly litigious US.

From the buyer's point-of-view, it also looks attractive. Richemont may. have to dole out £1.6bn to Rothmans minority shareholders, but given the tobacco company's existing cash resources and cash flow, it could pay that off in three years. The South African Rupert family, which controls Richemont, can therefore use topacco cash to fund its dream of building up a European/African media empire. And such ambitions do not come cheap.

#### Peugeot Citroën

The weak dollar has cast a pall over European automotive stocks in recent weeks, but the near 5 per cent gain in the Pengeot Citroen share price yesterday shows investors have not become totally jaded with the sector. The reaction was deserved; the group's return to prolitability was better than expec-ted, and the FFr6 dividend higher than

hoped for.

The most impressive feature was the operating margin. It rose from 2.9 percent in the first half to 5.9 per cent in the second, reflecting better capacity utilisation and steadily improving productivity. Further improvements should ensure that in the next two to three years earnings and margins will climb back towards the peak achieved in 1989, when margins came close to 13

er cent and net profits exceeds FFr10bn (\$2.1bn) Such levels may prove unattainable during this economic cycle, given the weaker outlook for the European market and the impact of currency appreciation. Peng-ect will suffer because the built of manufacturing costs are incurred in francs, while nearly 30 per cent of its turnover comes from the soft currency markets of the UK. Spain and Italy.

But the shares still look extremely. good value. If earnings peak in two years at FFr195 per share, they are on a multiple of about 3%. This is more derisory than the rating accorded to Chrysler before the bid approach from Mr Kirk Kerkorian, and gives no credit for the scale of the turnavound.

#### SmithKline Beecham

SmithKline Beecham should seen emerge from the shadow of Tagamet.

Many believed last May's expiry of the
US patents for its then top-selling
medicine would send the Anglo-American group sharply into reverse. They were wrong excluding one off items, year on year pre-tax profits rose 2 per cent in the first quarter. That was mostly thanks to new pharmaceutic cals their sales expanded by 45 per cent, more than compensating for Tagamet's collapse. After next quar-ter, sales will suffer far less from unflattering year on year comparisons and the full strength of the post lags. 

met SB will become apparent.

A few wrinkles remain Consumer healthcare margins dropped margin ally, while those for pharmaceuticals fell 23 percentage points to 29.5 percent. However, the meagre dividend increase was the main cause of yesterday's share price dip. The market's disappointment was understandable, even if the group's stinginess was its titiable. SB faces the possibility of a net cash outflow this year because of a one off tax charge for repatriating ownership of assets from a DS subsidiary. SB's conservitism is prodent in the light of its high gearing. The company's surprisingly strong

performance has been reflected in the shares, which have outperformed the FT-SE 100 index by 37 per cent since January 1994. They are now trading at a prospective price carnings premium of 16 per cant. With investors once again weighing the attractions of cyclical stocks, SB looks fully priced.

Additional Lex comment on Mirror

# Kohl urges US to back \$

gered by Mr Chirac's criticism of ter from the central bank gover-

Continued from Page 1

policies," he said. If they were supported in other areas like fiscal policy, exchange rates would

Philip Coggan, Markets Editor, writes: Despite Mr Kohl's comments, the markets remained nervous about selling the dollar ahead of the G7 meeting. The US currency continued Wednesday's

rally and closed in London 1% pfennigs higher at DM1.3704, from DM1.3542. Against the yen it advanced to Y82.665, from Y81.08.

In Europe, most currencies advanced against the weaker D-Mark. Sterling rose two pfennigs to reclaim the DM2.20 level, closing at DM2.2096. The French franc rose half a centime to FFr3.543 to the D-Mark from

We are pleased with the first-

IBM does not expect record results for the year, said Mr

however, much of the improved performance came from revenue

per cent to \$2.4bn.

# **IBM** results improve Continued from Page 1 quarter results, but we fully recognise that we are benefiting

from generally strong business conditions around the world and have many things left to do," Mr York added.

York. Cost reductions continued,

#### Strong performance in hardware and services were the principle drivers of growth in the first three months. Mainframe and mid-range sales grew strongly. Total hardware sales were \$7.7bn, an increase of 23.3 per cent. Services grew by 33.2

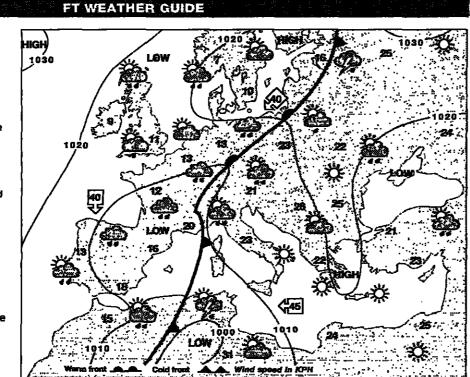
# **Europe today**

High pressure will build over Scandinavia producing cloudy and dry conditions. However, low pressure west of Scandinavia will bring showers along the western coast. The same low will bring cloud and rain to Scotland and Ireland, The Low Countries will have sunny periods but cloud will drift in from the south-east during the afternoon. A wavering front will move across France and Germany into Russia, resulting in cloud and showers over central Europe and northern Italy. Northern Spain will have more rain but southern Spain will have sunny periods mixed with showers. High pressure will produce abundant sunshine in Greece, southern Italy

#### Five-day forecast

and most of south-east Europe.

Easterly winds will move warmer air over the continent, resulting in rising temperatures during the weekend. A wavering front will remain almost stationary and will continue to bring rain to central Europe. South-east regions will stay sunny. After the weekend, the wavering front and an associated rain band will move north over south-east and central Europe into France and the southern UK.



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IN BRIEF

7 - 27

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# **General Motors** jumps by a third

General Motors lifted underlying net earnings by a third in the first quarter as the company continued to record a turnround in its core North American automotive operations. The results came despite a loss of market share and weaker car sales in North America, and indicated that the US's biggest motor manufacturer was making headway in boosting its domestic manufacturing efficiency. Page 27

US drug groups show mixed results First quarter figures from US drug companies presented a mixed picture. Schering-Plough and Bristol-Myers Squibb increased first-quarter earnings by 15 per cent and 13 per cent respectively. However, American Home Products showed earnings per share down 3 per cent. Page 25

Packaging group grows in central Europe Compagnie Financière pour l'Europe Centrale (Cofinec) is emerging as one of central Europe's first large post-communist industrial groups. In just six years, the group has acquired three former state-owned packaging plants in Hungary and the Republic, to give it a 30 per cent share of the region's fast-growing packaging sector and an annual turnover of \$120m. Page 24

Salomon seeks to regain credibility Salomon Brothers has been savaged by losses and rocked by resignations following a controversial new pay scheme, adopted last October. Responsibility for improving matters rests with Mr Deryck Maughan, Salomon's British-born chairman and chief executive, who on Monday announced a management reorganisation. Page 25

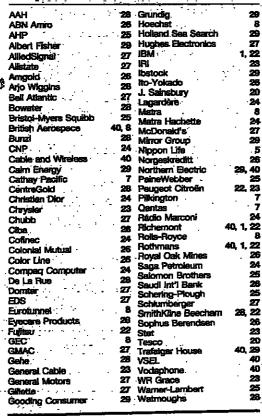
Compaq flat despite sales jump Compaq Computer, the world's largest personal computer maker, reported flat first-quarter earnings, on a 30 per cent jump in sales. The results were in line with expectations. Page 24

North American side lifts Albert Fisher Albert Fisher, the food processor and distributor, lifted interim operating profits by 11 per cent to 522.6m (\$36.6m) helped by North American activities which overcame a flat performance in Europe.

CentreGold hit by games downturn CentreGold, the video and computer games company, yesterday blamed the downturn in the cartridge video games market in Europe and the US for a £3.88m (\$6.28m) loss compared with a pre-tax profit of £2.55m a year ago. Page 28 .

SmithKline helped by animal health sale Acquisitions and disposals last year worth more than \$7bn boosted first-quarter performance at SmithKline Beecham, the pharmaceuticals company. Pre-tax profit rose by 147 per cent to £872m (£358m) thanks to an exceptional £512m gain on the sale of its animal-health business to US rival Pfizer.

Companies in this issue



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# **COMPANIES & MARKETS**

**OTHE FINANCIAL TIMES LIMITED 1995** 

IRI abandons groups' proposals to buy 61% stake in Italian telecoms company

# Bank plan for Stet sale rejected

and Nicholas Denton in London

IRI, the Italian government holding company, yesterday abandoned proposals by two rival groups of Italian banks to buy the state's majority stake in Stet, the Ital-ian telecommunications company.

The holding company also acknowledged that the absence of a regulatory authority for the Italian telecoms sector would make it impossible to stage a rapid sale of the 61 per cent stake.

The privatisation of Stet, which is already quoted in Milan, is one of the biggest and most keenly awaited Italian state sell-off. IRI's stake is valued at some L11,000bn (\$6.4bn). The banks had pro-

posed selling most of the shares to a core of shareholders and placing the rest on the market.

However, IRI said yesterday it would now pursue a more conventional route by appointing banks to act as global co-ordi-nators for a placing of shares on the national and international markets. Mr Antonio Urcioli, an IRI director, sald IRI had narrowed the original 26 candidates to a shortlist of 16 banks about half of them

The government is hoping to privatise Stet in the autumn, but this timetable could slip if the political uncertainty over the regulation of the sector continues. The shortlist will now be sent to the government's committee on privatisation for disnated within a month.

Mediobanca, the Milan merchant bank, and its banking allies, Credito Italiano (Credit), Banca Commerciale Italiana (BCI), and Banca di Roma, first proposed buying the entire Stet stake in March after IRI invited proposals from potential global co-ordinators. A rival grouping of IMI, Cariplo, and Istituto Bancario San Paolo di Torino suggested a similar solution. The plans enraged international invest-

ment banks, many of which are also candidates for the job of global co-ordinator. They were worried that Mediobanca and its allies would extend their influence over an important part of the Italian economy. The Italian banks argued that they merely wanted to strengthen the partnership between banks and industry.

IRI said yesterday that delays in approv ing a telecoms regulator in the Italian parliament had made it impossible for the two groups of banks "to supply all the elements needed to define an offer". The Mediobanca solution would have enabled IRI to sell the stake more quickly than through a public offer.

However, the sale still seems likely to provide for a core of stable shareholders, dominated by Italian companies. Mr Lam-berto Dini, the Italian prime minister, has said the government should encourage a balance between a hard core and wider share ownership.

Stet in Cuban venture, Page 27

Raymond Snoddy finds a tougher climate in the sector **Prospects of** Battle lines \_ ⊱ : : 🐒 🐉 '

# UK cable adopts a new sense of reality

his week's decision by General Cable, the Frenchowned UK cable communications group, to cut sharply the flotation price of its shares suggests a cooling of investor enthusiasm for the sector.

Britain's relaxed regulatory regime, allowing cable television companies to offer domestic and business customers an array of telephone services, has attracted a host of cable companies, many of them foreign owned, and put the UK at the front of the muchvaunted global move towards an "information superhighway".

When US-owned TeleWest Communications, the largest UK cable operator, floated last November its offering in London and New York was six times subscribed. But to get its international

offer away, General Cable had to cut its share price from a range of 220p-255p to 190p. The stock dipped when trading began yes-terday to close at 186p in London. What has produced the tougher climate? It may be due partly to the sheer supply of new UK cable stocks, with five companies having floated in London and/or New York over the past year and another big issue - that of Nynex CableComms - due this summer.

pitfalls for an industry which is expected to invest about £10bn to wire Britain for cable, and which is unlikely to generate significant profits until after 2000. Further, the cable companies face an increasingly ferocious

In addition, investors are

increasingly aware of potential

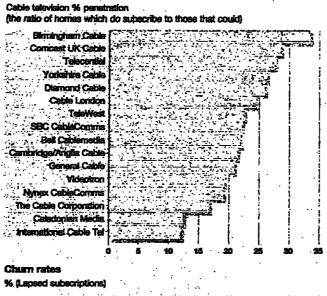
competitive environment, with British Telecom and other phone companies battling for telecom-munications customers, and the satellite television industry, most notably Mr Rupert Murdoch's BSkyB, fighting for viewers However, there is a danger in overstressing the change of mood. As Mr Jon Davey, director

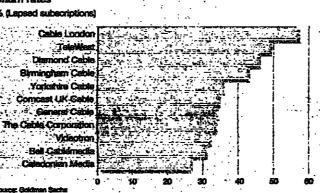
of cable and satellite at the Independent Television Commission, points out: "Cable has now succeeded in achieving a level of interest and investment that we scarcely dreamt of a few years ago."

The stronger financial base means that cable companies have

been pushing ahead rapidly with constructing cable networks and this year are expected to pass a total of 2.6m homes compared with 1.38m in 1994 and only 831,000 in 1993.

At the beginning of this year there were 909,043 homes con-





nected to broadband cable in the UK with 649,350 residential telephone lines installed and 68,236 business lines. The growth of cable subscriptions has continued this year and sometime this month the total should pass the symbolic 1m mark.

The main driver behind the expansion is the fact that the cable industry enjoys two reve-nue streams which can be marketed to reinforce each other television and telephony.

Mr Philippe Galteau, managing director of General Cable, argues that providing telecommunications services to business is so potentially lucrative that it represents a third revenue stream.

That said, the growth in both

telephone and cable revenues is spread unevenly between the operators, and depends partly on the characteristics of the areas where they have franchises. For example, Mr Neil Blackley, media analyst at stockbrokers Goldman Sachs, points out that Videotron, the French Canadian cable company with franchises in London and Hampshire, has revenues of about £200 a month per line from business telephone services. though this high figure may have been due to "early cherry pick-ing". The TeleWest figure is closer to £70 a line, according to Goldman Sachs.

important indicators of the industry's growth give cause for concern. One is the penetration rate the ratio of homes which could subscribe to those actually doing so - and the other is churn, the industry description for lost subscriptions or disconnections. The penetration rate has stuck

at between 21 and 22 per cent after a peak of 22.5 per cent two years ago. Operators believe better marketing, improved programming and discounts on telephone bills will push it up. In March, for example Nynex

announced it would save its telephone customers 25 per cent on standard British Telecom prices before discounts and promotions. High churn levels have also been holding down penetration rates. This week TeleWest admitted that its annualised quarterly churn rate was running at 48.7 per cent, although this was influenced by a disastrous free trial

scheme last year. The cable companies are also trying to build up cable exclusive channels - such as the Mirror Group's Live TV which launches in June - to boost the overall offering in the competition with satellite television.

But as General Cable showed yesterday, cable share prices may yet have some way to fall before the industry's longer-term potential becomes clearer.

#### for Chrysler fade By Richard Waters in New York The prospects for Mr Kirk Kerkorian's proposed \$22.8bn hostile bid for Chrysler appeared the buy-out proposal. to diminish yesterday as a num-ber of the country's biggest Meanwhile, banks involved in banks indicated that they were

Kerkorian bid

unlikely to back a deal.

Indications that Mr Kerkorian would have difficulty raising the \$12bn of debt he has proposed to back the leveraged bid came the day after Bear Stearns ruled itself out as a adviser on the buy-out. The Wall Street firm had indicated last week that it had been appointed to advise Mr Kerkorian.

Fears that Chrysler's biggest shareholder may not be able to raise the finance for his proposed bid hit the company's shares, pushing them down \$1% to \$44% during the morning and putting them well below the \$55 in cash that the Las Vegas-based investor has proposed to pay. New York Bankers said that

the strong financial position of the country's biggest banks meant that large sums of money were available to back takeover However, to raise \$12bn or more in debt, a borrower would need the support of one or more of the domestic banks which dominate the syndicated loans market: Chemical, Citicorp, JP Morgan. BankAmerica and Chase Manhat-

A number of these banks have already committed themselves to lending part of the \$8bn that Chrysler Financial, the company's financial services arm, is

raising to refinance its outstanding debt. By siding with the deal, the banks have effectively sig-nalled their intention not to back

the \$8bn facility are discussing measures to protect themselves in the event of a buy-out, as this could damage Chrysler's financial standing. As a result, Mr Kerkorian could be forced to arrange more than \$20bn in debt in total to back a takeover, making the prospect of a bid less likely.

BankAmerica, which has been one of Mr Kerkorian's main banks, refused yesterday to say if it would back his proposal. The California-based bank also has long-standing dealings with Chrysler and was listed by the motor manufacturer yesterday as

one of its main banks. Citicorp, which has a relationship with neither side, is believed to have decided not to back Mr Kerkorian. "There are some problems with the deal," said one person close to the US's biggest

Chrysler said it had contacted all its main bankers to tell them that it was opposed to a buy-out. Bear Stearns said late last week that it had agreed to advise Mr Kerkorian.

Late on Wednesday, though, it reversed course, stating that it had not been officially appointed, but that it would continue to advise the investor "informally... on a number of mat-

GM results, Page 27

# Peugeot returns to black with FFr3bn

By John Ridding in Paris

Peugeot Citroën, the French car group, returned to the black last year, exceeding market forecasts with a net profit of FFr3.1bn FFt1.41bn in 1993.

Mr Jacques Calvet, chairman, said the turnround was a marked improvement on a deplorable 1993. He cited productivity measures, reduced financial charges and the success of new models as important factors

in the recovery.

But the Peugeot chief expressed concerns about the impact of exchange rate movements and described market conditions as "still very uncertain". He cut his forecast for growth in the European car market from 3 per cent to 2.2 per cent for 1995 and called for compensation for

companies suffering from move-ments in European currencies. "It is necessary to envisage seriously a system to compensate industrial companies while we await the imposition of a single currency," he said. He claimed that 1 per cent falls in the Italian lira and in sterling against the franc cut Peugeot's profits by FFr30m and FFr145m per year

respectively.

Despite his frustrations with external factors, Mr Calvet struck an optimistic tone. The company announced it was restoring the dividend, with a payment of FFr6 per share, while investors pushed the share price up FFr30 to FFr682.

Mr Calvet said that the company had regained its leadership of the French market, increasing its share from 29.7 per cent to 31.1 per cent. In western Europe, Peugeot Citroen raised its share of the market from 12.4 per cent to 12.8 per cent, maintaining its third position and closing the gap on General Motors.

Vehicle sales during the year increased to 1.99m, compared with 1.76m in 1993, pushing turnover up by 14.3 per cent to FFr166.2bn. Mr Calvet pointed to a strong performance across the model range and to succe launches of the Citroen ZX estate, its MPV vehicles, the 306 cabriolet and utility vans such as the Boxer.

The Peugeot chief forecast further important launches this year and said the company would also pursue its strategy of international expansion. "We are still too concentrated on Europe," be said. Peugeot is considering a return to the US. Lex, Page 22

This announcement appears as a matter of record only

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# Furthermore, two of the most Chairman of WR Grace dies after 47 years at the helm

By Tony Jackson in New York

Mr Peter Grace, chairman of W.R. Grace, the US chemicals company, has died at the age of \$1, three weeks before he was due to be removed from office at the company's annual meet-

ing. Mr Grace, who joined the company in 1936, was chief executive officer for 47 years before handing over the job in 1992. At the start of last month he was plunged into controversy with the sudden resignation of his successor, Mr J. P. Bolduc. Investment institutions insisted be resign, along with all other board members over the age of

The company, which was founded by Mr Grace's grandfather in 1854, said vesterday that Mr Grace had "transformed the

firm into a 20th century international industrial giant" market value was \$50m, and steered it into the chemicals industry through acquisitions. It is now the world's largest pro-ducer of speciality chemicals, with a market value of more

than \$5bn. Mr Grace became known to the wider US public in 1984 as head of the Grace Commission, set up by President Reagan, to root out inefficiencies in government referred to red-herring spending. The commission claimed that spending cuts of more than \$400bn were achievable within three years. However, it came under fire for stray-

ing into policy making.

The final weeks of his life were marred by controversy. The resignation of Mr Bolduc, who was company from an alling Latin highly regarded by outsiders, to \$5 American shipping and trading was followed by allegations of day.

sexual harassment, which Mr Bolduc denied. At the same time, He took on the presidency of the company in 1945, when its pany which had not been disclosed to the Securities and Exchange Commission. As laid out in W.R. Grace's proxy statement ahead of next month's annual meeting, these ran to several million dollars last year.

In a farewell speech to the board two weeks ago, Mr Grace angrily defended those payments and others to his son, and schemes" by Mr Bolduc to force him out for non-disclosure. After the annual meeting, Mr

Grace was to remain as honorary chairman. In this capacity, he said, he would attend every board meeting and "give my full support to this great company". W.R. Grace's shares rose \$1%

to \$53% in early trading vester-

# **Compaq Computer shares** jump despite flat earnings

Compaq Computer, the world's largest personal computer manufacturer, reported flat first-quarter earnings, on a 30 per cent jump in sales. The results were in line with Wall Street expectations and the company's projections.

Revenues for the quarter were \$2.96bn, up from \$2.3bn in the same period last year. Net income reached \$216m. or 80 cents a share, compared with \$213m, or 80 cents, in last year's first quarter.

Although Compaq's performance did not match the strong results announced by other high-technology companies such as IBM. Sun Microsystems, Intel and Microsoft over the past few days, the use with PC networks, and company's share price jumped \$2% to \$34% in early trading amid enthusiasm for the computer sector.

"During the quarter Compaq successfully managed the largest product transition in company history," said Mr Eckhard Pfeiffer, president and chief executive. The company introduced products in every category including desktop, server and consumer PCs.

Last month, Compaq introduced more than 100 new models of its desktop PCs, most based on the Intel Pentium microprocessor chip. Compaq has lagged most of its competitors in shifting to Pentium. The desktop products were

followed by new servers, for

new consumer PCs.

Demand remained strong in all product areas, Mr Pleiffer said. However, the company's ability to meet demand was hampered by shortages in server products and add-on options, by product mix, and by distribution constraints.

Unstable economic conditions in Latin America had a marked impact on Compaq's business in that region. "Compaq continues to be

optimistic about market opportunity," said Mr Pfeiffer. "With a strong new product line-up in place and aggressive second-quarter plans to phase out our older products, we are in an excellent position to compete for additional market share."

# **CNP** gives details of sell-off

By Andrew Jack in Paris

Caisse Nationale Prevoyance, the insurance group, yesterday gave details of its partial privatisation plan.

The group said 30 per cent of its shares would be publicly quoted, while the stake held directly by the state would fail to 5 per cent from 42.5 per cent. Negotiations are under way with private-sector partners to take strategic holdings.

The Caisse des Dépôts et Consignations, the French state financial institution, will retain its 30 per cent holding. The stake held by the post office will rise to 22.5 per cent from 17.5 per cent, and that by state-controlled denosits agency, to 12.5 per cent from 10

The move towards partial privatisation, which could take place this year, has been clarified following CNP's agreement on a new contract with the post office for the sale of its products over the next 10 years. Much of the eventual value of the shares depends on this and its other distribution

Life assurance income rose most sharply at the post office. up 31 per cent from the previous year, with a 13 per cent increase from policies sold through the public treasury

Groupe Caisse d'Epargne, the and an 8 per cent rise from the Caisse d'Epargne. In its 1994 results, presented

sterday, CNP reported overall turnover up 18 per cent to FFr76bn (\$15.8bn), and said it had 7.18m contracts under management. It said the increase in income had been accompanied by "vigilance" in the management of risks being taken on.

Profits rose 12 per cent to FFrl 42bn, while management costs as a proportion of pre-mium income fell to 2.8 per cent compared with 3.1 per cent last year. The board proposed to lift the dividend to FFr4.20 a share, or FFr3.75 on a comparable basis.

transport - a sector in which it said it made a loss on an The board recommended a dividend of FFr2.70, up from

luxury goods group, reported net income up 44 per cent to FFr1.26bn last year. Turnover rose 17.2 per cent to FFr28.9bn. The group recommended a dividend of FFr13, up from FFr9.

# **Portuguese** Marconi president resigns

By Peter Wise in Lisbon

Mr João Mello Franco resigned yesterday as president of Companhia Portuguesa Radio Marconi, Portugal's international telecommunications operator, shortly before the completion of a merger with state-owned Portugal Telecom.

Analysis attributed his decision largely to pressure from Portugal Telecom to establish one of its own executives as Marconi president before an international offer of 25 per cent to 30 per cent of Portugal Telecom in May.

Mr Alexandre Kühl de Oliveira, a member of the board of Portugal Telecom, was expected to be named as the new president of Marconi today. Mr Mello Franco is to take up a post with a private-sector industrial group.

Bankers involved in the offer said they considered the resignation a routine management change with no special significance for the privatisation. But Mr Mello Franco was known to be unhappy with changes to the original plan for the merging of Marconi, which is 49.6 per cent private-ly-owned, with Portugal Tele-com. He opposed the timing of the transfer of the state's 50.4 per cent holding in Marconi to Portugal Telecom on April 7. The transfer was not due until a floor price for the offer has

been set on April 27. Marconi's private shareholders are being offered PT shares in exchange for their Marconi shares on the basis of a Marconi share valuation of Es6,500. The price values Marconi at Es101.4bn (\$709m).

Mr Mello Franco was expec ted to leave Marconi after the merger and the Portugal Telecom sale. But it is thought he has given way to pressure for a new president to be in place before an investor road show and the book-building process for the Portugal Telecom offer begin in May.

The banks arranging the offer – Merrill Lynch, UBS and S.G. Warburg - are confident the government will set a realistic floor price for Portugal Telecom to ensure the shares

# Success that grew from a solid core

East European packaging venture sets its sights on western rivals

investment company set up in 1989 by Mr Carlo De Benedetti, the Italian industrialist, and now headed by Mr Hans-Jörg Rudloff, former chairman of Credit Suisse First Boston, is emerging as one of the region's first significant post-communist industrial groups.

In just six years, Compagnie Financière pour l'Europe Centrale (Coffnec) has built a group with annual turnover of \$120m and a market share of about 30 per cent in the region's fast-growing packaging sector, its core business. Cofinec started with \$10m in capital.

It has acquired three former state-owned packaging plants in Hungary and the Czech Republic and is investing \$25m to build a fourth in Poland. It is negotiating to acquire a company in Slovakia and plans to expand into Romania within the next two years.

The group has invested \$125m in the region, including the Polish plant, with the lat-est funds coming from a capital increase which brought in Mr Rudloff as a shareholder and the new chairman. Other shareholders include the European Bank for Reconstruction and Development, CS First Boston's Central European Growth Fund and other western institutional investors. Mr Stephen Frater, Cofinec's

Hungarian-American chief executive and co-founder, says that unlike most financial investors in the region, "we decided not to sprinkle around a core industry and to invest only where we had operational

control". Mr Frater, a former Wall Street banker, approached Mr De Benedetti in 1989 after deciding to return to Budapest following a business trip to Hungary with Mr George Soros. the Hungarian-born speculator.

Cerus, the Paris-listed holding company for the De Benedetti family's non-Italian business interests, provided \$5m of Cofinec's start-up capital. Western financial institutions including Banque Nationale de Paris, Union des Assurances de Paris and Lehman Brothers put up the rest.

After investing in a Hungarian percelain manufacturer one of the country's traditional mainstays, and in an office block, Cofinec plumped for the packaging industry.
It acquired Petofi Printing

and Packaging, the largest Hungarian company in the sec-tor, in September 1990. Mr Laszlo Sebesvari, Petofi's chief executive, says employees, who were given 7 per cent of the company by Cofinec, supported the sale. They feared that if sold to Austrian or German trade investors, the company would become a marketing and distribution subsidiary at the expense of local production.

Two years later, Cofinec persuaded the Hungarian privati-sation authorities to sell Kner, Petofi's main competitor and the country's second packaging

enough to convince him to days of central planning, marketing and packaging were neglected and eastern Europe's shops were filled with drablooking and often unhygieni-

cally packaged goods. In eastern Europe, annual packaging consumption is 15kg-20kg a year - the same as in Spain and Portugal 20 years. ago. Those countries now consume 30kg 35kg. We expect the same pattern here," he says.

The region was not only under-packaged, but quality standards in the sector were also below western levels. This problem required large investments in machinery and the use of better raw

At Petofi, the group has invested \$35m in state-of-theart equipment from Japan. Switzerland, Germany and Israel its products range from flip-top cigarette packets to silver-lined crisp packets and glossy labels printed in up to eight colours.

The company has raised much of its financing locally. It raised about \$15m for Petoff through a forint-denominated corporate bond, the first of its kind, in 1993. The group was the first manufacturing concern to receive a loan from the EBRD and has completed three transactions with the bank. Cofinec's investments have

allowed Petofi and Kner, which enjoyed near monopolies in the

small central European our money in many different. Mr Frater says a visit to a Communist era, to move with projects but to concentrate on supermarket when he first the times. Many of our clients returned to Hungary was are the same as before privatisation," says Mr Roland Palko, invest in the sector. In the chief commercial officer at Petofi, which remains the group's flagship company, accounting for about twothirds of turnover last year. "But, like us, our customers have been taken over by western companies and their requirements are now much

greater." He says the company's largest customer is Tungsram, the electric light-bulb manufacturer acquired by General Electric of the US, which exports its goods packaged in boxes made by Petofi.

Cofinec exports about 20 per cent of production directly and a further 50 per cent through customers which include PepsiCo, McDonald's, Unilever and Philip Morris, Much of the group's exports go to other countries in the former eastern bloc - which is one reason why it is investing in new plants in that region.

The group says its output -about 60,000 tonnes of packaging a year - puts it in the top 10 companies in the sector in Europe. It aspires to move in to the top five but will do so from its central European base.

Mr Frater says the company. does not plan to expand pro-duction to western Europe "It's a mature market with razor thin margins. With a gross profit margin of 37 per cent in eastern Europe, why should Cofinec go west?

Virginia Marsh

# Lagardère earnings improve 20%

**By Andrew Jack** 

Lagardère Group, the diversified French defence and electronics company, yesterday reported a 20 per cent increase in 1994 net profits to FFr615m (\$128.1m).

At the same time, Matra Hachette, the high-technology group which it controls, said net profits rose 29 per cent to FFr812m for the same period. The group adjusted its comparative figures for 1993 to

of the controlling stake in Matra Hachette at the start of last year. Its shareholding rose at the time to 93.3 per cent

Turnover at Lagardère fell 2 per cent to FFr53bn and operating profits were down 11 per cent to FFr2.6bn, but net profits were lifted by a sharp reduction in group financial costs to FFr297m compared with FFr617m and a fall in exceptional charges to FFr289m against FFr548m.

from 37.6 per cent.

its telecoms, automotive, distribution and media divisions offset declines in defence and export contract.

• Christian Dior, the French

# Saga wins approval for New York listing

By Karen Fossil

Saga Petroleum, Norway's largest independent oil company, yesterday said the US Securities and Exchange Commission had approved a listing of its shares for trading from

Saga initiated the move in 1990 through an American Depositary Receipt programme. Two classes of shares will be listed and one ADR will be worth one share in New

Markets had not expected the listing before June, and Saga was initially sceptical of the move because reconciliation of Norwegian accounting rules to US GAAP rules appeared to outweigh its advantages. However, after building a strong US investor base, it became a logical step, the company said.

Last year, Saga entered the US bond market through the issue of two yankee bonds totalling \$200m.

No share issue is planned in conjunction with the US listing, which coincides with an upbeat period for Saga's shares traded in Oslo and quoted in London on Seaq.

The stock has gained more than 20 per cent in value this year and has outperformed the Norwegian market by nearly 25 per cent after languishing at low levels and suffering from a lack of liquidity for an extended period.

Mr Ashjorn Larsen, the president, next week starts an extensive round of company presentations in the US, where 25 per cent to 30 per cent of

Mr Larsen will endeavour to lure investors with Saga's sta-tus as one of the world's largest independent upstream oil and gas companies, boasting reserves in more than 1.1bn

Saga participates in more than 50 domestic licences, of which it has operational responsibility for 17. Along with production, pre-tax profits increased successively during the past four years to hit a record NKr1.2bn (\$196.7m) in

materials group with its head office in

neople. DSM's activities have been

Energy, DSM shares are listed on the

stock exchanges of Amsterdam, Düsseldorf, Frankfurt, Basle, Genevi

and Zürich and are traded on SEAO

Int. in London. In the USA, DSM has

This announcement appears as a matter of record only

Março 1995

# **ACQUISITION TENDER OFFER**

108,647,742 Shares



BANCO PORTUGUÊS DO ATLÂNTICO

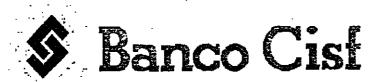
PTE 304,213,677,600 (Equivalent to USD 2,085,226,387)



Eanco Comercial Português



Sole Adviser and Coordinator



# DSM invites shareholders to **Annual General Meeting** The DSM Armual General Meeting will be held at the company's Monday, 15 May 1995 at 14.00.

· Annual report of the Managing Board for 1994

 Approval of the Financial Statements for 1994 · Proposal for amendment of the Articles of Association

 Appointment of a member of the Managing Board of Directors · Reappointment of three members of the Supervisory Board

Proposal for extension of the period during which the

Managing Board is authorized to issue shares · Authorization for the company to acquire its own shares.

The agenda with notes (including the proposed amendment to the Articles of Association), the Annual Report, the Financial Statements and the additional data required by law are available for perusal at the company's head office and can be obtained free of charge from said office and from the following banks:

United Kingdom: S.G. Warburg & Co. Ltd., London Netherlands: ABN AMRO Bank NV, Amsterdam

Shareholders who wish to attend the meeting should deposit their shares with one of the above-mentioned banks not later than Wednesday, 10 May 1995, against a receipt eptiding the holder to attend the meeting, Identification should be made available upon request. The above also applies to those who derive the right to attend the meeting from their rights of usufruct or lien on shares.

Heerlen, 21 April 1995

The Managing Board

DSM (S

DSM N.V., P.O. Box 6500, 6401 JH Heerlen (Netherlands), rel. (31) 45 782371, fax (31) 45 782960

#### BOND CORPORATION INTERNATIONAL **INVESTMENTS LIMITED**

(incorporated in Hong Kong with limited liability) Redemption of HK\$559,000,000 10% Debentures (the "Debentures")

The Paying Agent

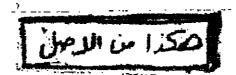
THE TAX FREE WAY TO PLAY THE MARKETS

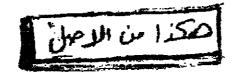
COMMERZBANK OVERSEAS FINANCE N.V. USD 100,000,000.- Floating Rate Notes of 1985/1995

Redemption as per May 30, 1995 Pursuant to Article 6 (a) of the Terms and Conditions of the Notes

Commerzbank Aktiengesellschaft, Frankfurt/Main (Principal Paying Agent) Commerzbank Aktiengesellschaft, London Commerzbank Aktiengesellschaft, Brussels

merzbank International S.A., Luxembourg The Notes shall cause to bear interest as per May 29, 1995. The cou-





# New-look Salomon Bros seeks to regain credibility

Shake-up will help, but problems are deep-seated, says Maggie Urry

Savaged by losses and rocked by resignations, Salomon Brothers is in turmoil. A controversial new pay scheme, adopted last October, and a management reorganisation, announced on Monday, has caused intense dissatisfaction among some of the Wall Street firm's most senior people. Last year's results - a head-

<u> ಪ್ರಕ್ರಿಸುತ್ತಾರ್ಥಿಸಿದರೆ ೧೯೯೯</u>೪. 

line pre-tax loss of \$831m for the investment hank's parent, Salomon Inc - were the worst in the group's history, and significantly poorer than the rest of Wall Street. One in 10 of the firm's 200 managing directors has resigned in recent weeks.

Responsibility for improving matters rests with Mr Deryck Maughan. Salomon's British-born chairman and chief executive, who is well aware that structural changes in the industry are putting even more pressure on Selomon Brothers to reform. These changes include overcapacity and the possible repeal of Glass-Steagall legislation, which separates the securities and banking industries.

But Mr Maughan has already been at the helm for four years, and on Monday he lost some credibility when he appeared to weaken by easing the terms of the pay deal.

Salomon Brothers does not negative revenue of \$63m. improve soon, shareholders

The results for 1994 read like a catalogue of mistakes. Even in the measured understatement of annual report language. Mr Maughan described the losses as "not acceptable".

Some of the blame can be laid on the turbulent market conditions all securities firms faced in 1994 - particularly those, like Salomon Brothers, with a bias to fixed income, as rising interest rates caused bond markets to collapse.

A large part of Salomon Brothers' \$963m pre-tax loss was a \$303m write-off of previously over-estimated profits. This, at least, should be nonrecurring, since the errors were discovered by a new, more sophisticated and rigorous accounting system.

But Salomon Brothers compounded the poor trading background through bad manage ment of its trading risks in the client-driven business, which lost \$636m before tax. In the report, Mr Maughan admitted "large losses in collateralised mortgages", which have been rumoured at \$400m.

Risks were also taken in So far, however, Salomon's ment and employees, making shareholders have been supportive. Mr Warren Buffett, the But Mr Maughan knows that if year blamed for most of the

The proprietary trading division, which trades for the firm's own account, lost \$49m,

although the New York fixed income traders had their second best-ever year. Losses in European equities wiped out their profits.

Bad as 1994 was, Salomon Brothers' problems are more deep-seated. Arguably, it never made the cultural transition from a private partnership to a public com-pany after it floated in 1981, or from being a US bond house to a global investment bank. Under Mr Maughan's leader-

ship the firm has clawed its way back up the league tables, after losing clients in the wake of the 1991 scandal, has held non-compensation costs down and tightened its accounting controls. His strategy to address the firm's cultural problems has two main

First, to bring back the strengths of the partnership system through the pay scheme, which should give managing directors an incentive to act like owners. Second, through Monday's reorganisation which divided the firm along business lines rather

nate the efforts of the group around the world.

Pay is a vital issue to Salo-mon Brothers, since it represents by far the largest noninterest expense. Salomon Brothers' compensation was \$1.36bn in 1994, two-thirds of total non-interest costs of \$2.04bn. In 1993, a record profit year, compensation had been \$145m higher at \$1.81bn.

But the pay question is not simply a matter of cost cutting. High pay levels for certain individuals symbolise much of what is wrong with the firm and the industry. In the individualistic culture of the 1980s, star performers in the firm received huge salaries. Last October's pay scheme

again simed to link pay to profits by setting a threshold return on equity below which managing directors in the client-driven business would receive a relatively miserly 35 per cent of their 1994 compensation. If the return exceeded the threshold the "partners" would take 40 per cent of the

profits. The minimum was well below market rates and Mr Maughan knew that it would result in resignations.

However, Mr Maughan now pressure from the managing strategies are working.

amended, for one year at least, to reward good individual performances even if the threshold return is not achieved.

The management reorganisa tion aims both to improve service to clients and to control proprietary trading risks. For the first time, there will be one worldwide head for each of the three product areas - fixed income, equities and investment banking - in the client business. Similarly, one person Mr Dennis Keegan - will take charge of proprietary trading worldwide

he move recognises that deregulation around the world and improved technology have broken the barriers between geographical markets. A client seeking to issue shares, say, should be directed towards the most advantageous market.

Under the reorganisation Mr Keegan will also supervise the group's trading risks worldwide, hoping to prevent losses like those of 1994.

Salomon Brothers could be helped by the current slight improvement in trading conditions, and first-quarter results, due next week, should show an improvement from the fourth quarter last year. But it will take a lot more to convince Wall Street that Mr Maughan's

Notes will carry an interest rate of 6.43754 per annum with an interest amount of U.S. \$330.82 per U.S. \$10,000 Note and U.S. \$8,270.40 per U.S. \$250,000 Note. The relevant interest payment date will be 23rd October, 1995. Listed on the London Stock Exchange

For the six months 21st April, 1995 to 23rd October, 1995 the

BANQUE NATIONALE DE PARIS S.A.

The bondholders General Meeting of the USD 10\*45: 1989:1999 loan issued by BANQUE NATIONALE DE PARIS convened on April 18 1995, could not deliberate for lack of quorum. Therefore the bondholders are convened again at General Meeting on April 28 1995 at 8 o'clock a.m. at BANQUE NATIONALE DE PARIS, 1-3 rue Laffitte Paris (75009) room Nr. 218.

Reading of the report of the board of directors on the partial conveyances by BNP to its two subsidiaries, Société Etampoise de Participations and Société Fertoise de Participations, of assets of its business divisions concerning its operations in Martinique and Guadeloupe,

Only registered bondholders of record five days before the meeting, and only bearer bondholders who supply proof to the domicile institutions, at least five days before the meeting, of the deposit of their bonds with a bank, credit institution or stock brokerage firm, are entitled to attend the meeting in

The deposits made and the proxies remitted in view of the April 18 1995 Meeting remain available for such convened Meeting.

The Board of Directors

**Commonwealth** Bank Australia

Commonwealth Bank of Australia ACN 123 123 124

(successor in law to the State Bank of Victoria)

in order to deliberate over the following agenda:

Approval of these conveyances.

A Public Limited Compan Capital: F 4,751,153,975 Registered Office: 16 Boulevard des Italiens, 75009 Paris Paris Trade and Companies register No. B 562,042,449

Bankers Trust Company, London

U.S. \$125,000,000

**Undated Capital Notes** 

Agent Bank

SUN LIFE GLOBAL PORTFOLIO (SICAV) Registered Office: 14, rue Aldringen, Luxembourg R.C. Luxembourg B27526 DIVIDEND ANNOUNCEMENT

The Board of Directors announce that a dividend has been declared on each of the

below mentioned Portfolios at the rate per share which will be paid on 11th May 1995 in the respective Shareholders of record of those Portfolios as at the close of busine per share for Global Bond Portfolio

L23 DM (German DM) per share for DM Bond Portfolio
L10 p (UK) per share for Haven Portfolio
1.66p (UK) per share for Distribution Portfolio

31st March 1995

£200,000,000 MFC Finance No. 1 PLC NOTICE OF REDEMPTION

Series 'A' to 'F' Mortgage Backed Floating Rate Notes Due October 2023 Notice is hereby given, that in accordance with Conditions 5(c) of the

By: Citibank, N.A. Heauer Servicest April 21, 1995, London CITIBANCO

DIXONS FINANCE B.V.
US\$50,000,000
GUARANTEED FLOATING RATE NOTES DUE 1997
GUARANTEED BY DIXONS GROUP PLC

In accordance with the provisions of the Notes notice is hereby given that for the period 20 April 1935 to 20 October 1995 the Notes will carry a rate of interest of 7.125% per annum with a coupon amount of US\$3621 87 per US\$100,000.00

# than geographically, to co-ordi-Mixed results at US drugs groups

By Tony Jackson in New York

First-quarter figures from US drug companies presented a mixed picture, with earnings performance ranging from 15 per cent growth to a 3 per cent fall. The pattern of sales growth was similarly mixed, with some groups reporting greater strength in the US market and some doing better internationally.

Home Products, as forecast earlier this month, showed earnings per share down 3 per cent at \$1.30, due to the dilutive effect of last year's \$9.7bn acquisition of American

Including a one-off gain of \$624m net, or \$2.03 a share, from the \$1bn sale of American Home's oral health business in cent at \$1.2bn. Mr Robert Luc-South America to Colgate Paliano, chairman, said he expec-

molive earlier this year, net earnings were \$1.02bn, compared for earnings growth. pared with \$416m.

Deryck Maughan: described

1994 losses as 'not acceptable'

US investment guru, controls

20 per cent of Salomon's shares.

through his Berkshire Hatha-

way group. He was instrumen-

tal in the appointment of Mr

Maughan in August 1991, fol-lowing the scandal over Salo-

mon's actions in Treasury

bond auctions. Mr Buffett, as a

director, has also been closely

involved in the restructuring

Another 20 per cent of the shares are held by investors who follow Mr Buffett, and a

further 20 per cent by manage-

and the pay deal.

On a pro forma basis, including results from American Cyanamid in both years, group sales were up 7 per cent at \$3.5bn. US pharmaceutical sales were flat, while international sales were up 18 per

US consumer healthcare sales were down 12 per cent, Results from American mostly due to the timing of promotional programmes in analgesics and cough remedies, but international sales were 15 per cent higher. Sales of agricultural products were up 31 per cent at \$585m.

Schering-Plough said first quarter earnings were up 15 per cent to \$279m, or \$1.50 a share, on sales ahead 7 per

Domestic sales of prescription drugs were up 16 per cent, with strong growth in respiratory, cancer and skin products. International pharmaceutical sales were up 2 per cent at constant currencies and 8 per cent after dollar weakness. Sales of non-prescription healthcare products were down 8 per cent at \$194m.

Bristol-Myers Squibb's earnings were up 13 per cent at \$657m, or \$1.29 a share, on sales up 16 per cent at \$3.3bn. One-third of the growth in sales was due to acquisitions. Pharmaceutical sales were

up 13 per cent. with good growth both in the US and internationally, the company said. For the group as a whole, US sales were up 11 per cent and international sales by 25

Notice of Placement (Translation)

per cent, with 5 percentage points due to dollar weakness. Warner-Lambert increased

its earnings by 6 per cent to \$201m, or \$1.50 a share, on sales up 9 per cent at \$1.6bn. Results were hit by a rise of almost 3 percentage points in the group's tax rate, and by a fall of \$28m in Mexican sales due to peso devaluation. Peso weakness would reduce full year earnings by \$0.15 a share, the company said.

As announced, Mr Melvin Goodes, chairman, said earnings for the full year should grow by 6-8 per cent on a sales increase in high single digits. The company would also sell

non-strategic assets, which would help it invest more heavily in its existing business. including the over-the-counter development of Zantac, the

# PaineWebber recovery follows sector trend

By Maggie Urry in New York last three months of 1994.

PaineWebber continued the recent trend of securities houses reporting first-quarter results better than the fourth quarter of last year, although still well below the comparable quarter last year.

The group was aided by the first full quarter's contribution from the Kidder Peabody businesses acquired from General Electric at the end of 1994.

Net income for the quarter to March 31 was \$34.3m, down from \$55.6m in the 1994 period, but better than the \$16.3m recorded in the fourth quarter before a \$36m charge relating to the Kidder Peabody deal.

Earnings per share were 27 cents compared with 70 cents a year ago, and 18 cents in the

Mr Donald Marron, chairman and chief executive, said the results "demonstrated a dra-

matic improvement" over the 1994 fourth quarter. The slump in underwriting activity continued to cut revenues. although principal transactions were up due to an improvement in the mortgage, corporate debt and municipal securities.

Non-interest expenses were 2 per cent higher, but within that compensation costs were unchanged, Mr Marron said, in spite of the 2,600 extra employees who joined from Kidder Peabody. During the first quarter PaineWebber announced job cuts, which are expected to generate substantial cost savings, he said.

# **Kuoni Travel Holding Ltd.**

Secondary Placement 1995

of 81 000 Registered Shares, Cat. B, with CHF 50 par value each

To assure long-term independence of Kuoni Travel Holding Ltd. ("KUONI"), the main shareholders and the board of directors of KUONI have agreed on a fundamental rearrangement of the equity and shareholders structure of KUONI. In the scope of this restructuring a maximum number of 81 000 registered shares, cat. B, of KUONI with CHF 50 per value each is offered for public sub-

A syndicate of banks, consisting of Swiss Bank Corporation and Union Bank of Switzerland, places a maximum number of 81 000 registered shares, cat. B, from

April 19, 1995 up to and including April 25, 1995, noon

at the following conditions:

1. Price for Placement:

CHF 1850.- net per registered share, cat. B, of KUONI with CHF 50 par value. The Swiss tumover tax, the cantonal taxes and the stock exchange contribution will be at the charge of the sellers.

Payment of the shares acquired from such secondary placement has to be effected for value April 28, 1995.

For all registered shares, cat. B, of KUONI listing on the Stock Exchange of Zurich was applied for and has been obtained as per April 12, 1995.

4. Physical delivery of registered shares, cat. B, of CHF 50 par value The new registered shares, cat. B, of KUONI are, in principle, kept in book-entry form at SEGA, Schweizerische Effekten-Giro AG and will only be represented and delivered in the form of a noncoupons bearing deed of confirmation ("Einwegzertifikat") at the explicit wish of the investor.

The shares acquired from such secondary placement are fully entitled to the dividend of the business year 1994 and are in each aspect equal to all other registered shares, cat. B of KUONI.

6. Registration and Voting Restrictions

The bye-laws of KUONI impose a registration restriction of 3% and a voting restriction of 3%.

7. Sales restrictions USA, U.S. persons

The registered shares "B" (the "Shares") have not been and will not be registered under the United States Securities Act of 1933; and may not be offered, sold or delivered within the United States of America ("the United States") or to U.S. persons. Each of the syndicate members has agreed that it will not offer, sell or deliver a Share or Shares within the United States or to U.S. persons. In addition, until June 20, 1995 an offer or sale of a Share or Shares within the United persons in any dealer (whether or not participating in the offering) may violate the registration requi-

rements of the Securities and offering materials with respect to the offering materials with respect to the offering is not being made in the United States and offering materials with respect to the offering materials. ring may not be distributed or sent into the United States.

Swiss Bank Corporation

Union Bank of Switzerland

Swiss Security No. ISIN

Banesto Finance Ltd.

US\$100,000,000 Subordinated floating rate notes due 2003

21 April 1995 to 23 October 1995. Interest payable on 23 October 1995 will amount to US\$202.34 per US\$5,000 note, US\$404.69 per US\$10,000 note and US\$4,046.88 per US\$100,000 note.

Agent: Morgan Guaranty Trust Company

**JPMorgan** 

Landeskreditbank

Baden-Württemberg US\$200,000,000

Subordinated floating rate notes due 2002 Notice is hereby given that the notes will bear interest at 6.125% per annum from 21 April 1995 to 23 October 1995. Interest payable on 23 October 1995 will amount to US\$31.48 per US\$1,000 note and US\$314.76 per US\$10.000 note and US\$3,147.57 per US\$100,000 note.

Agent: Morgan Guaranty Trust Company **JPMorgan** 

> I Sverige AB U.S. \$100,000,000 Guaranteed Floating Rate Notes

due 1998 For the Interest Period 20th April, 1995 to 20th July. 1995 the Notes will carry a Rate of Interest of 6.4375% per annum, the Interest Amount payable per U.S. \$5,000 Nore will be U.S. \$81.36, and for the U.S. \$100,000 Note will be U.S. \$1,627.26, payable on 20th July, 1995.

Orix Ireland Finance PLC Yen 10,000,000,000 Fixed and Floating Rate

**Guaranteed Notes 1996** 

The notes will bear interest at 1.625% per annum from 21 April 1995 to 21 July 1995. Interest payable on 21 July 1995 will amount to Yen 41,076 per Yen 10,000,000 note. Agent: Morgan Guaranty

All of these securities having been sold, this announcement appears as a marter of record only

FF 2,665,095,480



4.5% Convertible Notes due January 1, 1999

Issue Price: FF 270

Goldman Sachs Paris Inc. et Cie

Lazard Frères et Cie

Joint Bookrunners

**Banque Paribas** 

Banque Nationale de Paris

Donaldson, Lufkin & Jenrette **Securities Corporation** Morgan Stanley & Co.

**AXA Banque** 

**CS First Boston** 

Fox-Pitt, Kelton N.V.

Société Générale

April 1995

Trust Company Registered share, cat. B. KUONI of CHF 50 par value **JPMorgan** CH0003504856

# **Sophus** Berendsen ahead at DKr<sub>1.6</sub>bn

By Hilary Barnes in Copenhagen

Sophus Berendsen, which has a majority holding in Rento-kil, the UK listed company, reported an increase in group profits after net financial items to DKr1.60bn (\$298m) in 1994 from DKr1.52bn in 1998. Turnover increased by 24.8

per cent to DKr12.32bn from Earnings were hit by a DKr119m unrealised loss on the Danish bond portfolio and by a write-off on a US engi-neering subsidiary, which has

now been disposed of. Pre-tax profits fell DKr1.60bn from DKr2.04bn, reflecting extraordinary income of DKr522m in 1993. There was no similar income

Earnings per share fell to DKr19.4 from DKr25.1. An unchanged DKr4 a share divi-

The boost to sales came from several important acquisitions, including Rentokil's acquisition of Securiguard in the UK.

Rentokil, which accounts for 60 per cent of group turnover, contributed DKr1.72bn to group profits after net finan-

Among the other main divisions, hydraulic engineering saw turnover increase by 34 per cent to DKr3.03bn. The operating profit was DKr89m.

The textile services laundry group, with turnover of DKr1.4bn, made an operating profit of DKr132m.

The board expressed concern over the strength of the krone against sterling, the US and Australian dollars and the Swedish krone, but said that aside from this the group expected to make good prog-

# Colonial Mutual falls into the red

By NBdd Tait in Sydney

Colonial Mutual. the Australian insurer which last year bought the State Bank of New South Wales for A\$576m, yesterday disclosed it suffered a A\$258m (US\$186m) loss after tax in 1994.

In the previous year, the company which plans to "demutualise" by 1998 at the latest, recorded a A\$701.3m

Colonial blamed the loss on a "depreciation in group assets caused by the meltdown in international markets, which was every bit as severe as that experienced in October 1987". Like many Australian insur-

losses into its results, so its profit performance mirrors the volatility of financial markets.

The assets depreciation of 1994 should be looked at in the light of the massive appreciation of the previous year, and is to be expected whenever large reserves are invested in volatile markets," noted Mr

Overall, Colonial said total group assets more than dou-bled to A\$30.4bn, but this largely reflected the December purchase of SBNSW, Australia's fifth largest banking group, from the state govern-

ance groups. Colonial takes ment. The bank, consolidated ments under policies rose from unrealised investment gains or on December 31, had no impact A\$1.35hn to A\$1.42hn

on the profit and loss account. However, there was a A\$1.02bn depreciation of investment assets in 1994, comnared with a A\$1.47bn appreciation in 1993. On insurance, Colonial said

sales of traditional and investment products in Australia rose to A\$334m, from A\$237m Peter Smedley, managing in 1993, while UK sales last year totalled A\$160m "in a difficult climate". Sales in Fiji were said to be a record, while individual new business premiums in Asia rose 16 per cent. Policy surrenders were A\$729m, against A\$1.14bn in 1992, and A\$812m in 1993. Pay-

Operating expenses increased to A\$587m from A\$579m, although Colonial said this reflected one-off restructuring costs, and the underlying trend was downwards. It also revealed its Jacones Martin superannuation arm made a loss, following heavy structuring costs, but had record sales.

Colonial is required to demutualise - that is, convert from policyholder-controlled status to a conventional shareholderowned company - by 1998, as result of its purchase of SBNSW. However, this is widely expected to happen before that date.

#### Ito-Yokado earnings slide to tto-Yokado Y75bn as confidence weakens 5,200

By Emiko Terazono

Ito-Yokado, the Japanese supermarket chain, recorded a decline in earnings for the second consecutive year, hit by weak consumer confidence and a fall in financial income.

Non-consolidated recurring profits for the year to last February fell 8.5 per cent to Y75bn (\$925m) on a 0.2 per cent drop in sales to Y1,538.7bn. After-tax profits fell 4.4 per cent to Y44.7bn. The company blamed weak clothing sales which were affected by the weather. Total clothing sales rose 0.3 per cent to Y446.1hn, but its mainstay, women's clothing, fell 2.3 per cent to Y129.4bn. Income from dividends and interest receipts fell by 5.9 per cent to Y11.6bn due to the fall in interest rates. For the current year to February ito-Yokado expects par-

ent recurring profits to rise 6.6

per cent to Y80bn on a 1.8 per

cent increase in sales to

 Seven-Eleven, Ito Yokado's convenience store subsidiary, posted a rise in sales and prof its due to the hot summer and new outlets.
Unconsolidated recurring

ruary, its 15th straight annual profit increase. Sales advanced 9.7 per cent to Y214.5bn due to a rise in ice-cream and boxed lunch sales. After-tax profits rose 6.4 per cent to Y49.5bn.

profits rose 6 per cent to Y93.8bn in the year to last Feb-4,000 Dec '94

new stores were due to open in the current year. It sees profits rising 3.9 per cent to Y97hn on The company said some 430 a 6.3 per cent rise in sales.

# Amgold continues run of poor SA gold results

Amgold, the gold and uranium division of Anglo American, the South African mining house, yesterday continued the list of poor results from South African gold producers. It reported a 30.2 per cent decline in distributable profit to R144.5m (\$40.24m) for the quarter ending in March, down from R207m in the previous

As with other leading gold mining groups such as Gencor and Gold Fields of South Africa, the primary reason for the decline was labour unrest exacerbated by a large number of public holidays during the quarter, which lowered produc-

three months dropped to this month. It reported a 53.4 56,599kg, from 61,979kg in the per cent drop in distributable December quarter, as average revenue fell 1.5 per cent to R43,703/kg from R44,384/kg. Total capital expenditure

Worst affected was Vaal Reefs, the scene of faction 18,009kg.

Overall production for the fights between miners earlier per cent drop in distributable profit to R24.8m, from R53.2m. Although tonnage milled was maintained, a steep 10.6 per cent drop in the average yield across the groups' mines to 5.07 grammes/tonne from 5.67 grammes/tonne led to a declined to R220.1m from 10.2 per cent drop in gold production to 16,172kg from

#### ABN•AMRO Holding N.V. established in Amsterdam

**GENERAL MEETING OF SHAREHOLDERS** 

The annual General Meeting of Shareholders of ABN AMRO Holding N.V. will be held at 22, Foppingadreef, Amsterdam-Zuidoost at 2.00 p.m. on Monday, 8 May 1995.

#### Agenda

- 1 Report of the Managing Board for the year 1994.
- Approval of the 1994 annual accounts adopted by the Supervisory Board. This approval will ratify the actions of the Managing Board and Supervisory Board, in accordance with article 37(5) of the Articles of Association.
- 3 Report of the Shareholders' Committee, The report is included in the Annual Report of ABN AMRO Holding N.V. for 1994.
- 4a Institution of a Shareholders' Committee for a period of two years and transfer of the powers and duties granted to the Committee by law. 4b Appointment of the members for a two-year term, in accordance with the Regulations of the Shareholders' Committee.

Committee are open for inspection and free copies are obtainable from the company's office.

The curricula vitae of the nominated persons as mentioned in the agenda, as well as the Regulations of the Shareholders'

The shareholders may also nominate candidates. The nomination must be supported by at least 25 shareholders and be communicated to the Managing Board by registered letter so that the Managing Board has received a list of candidates, as well as a statement from the nominated candidate that he or she will accept the appointment, no later than 1 May 1995. In addition, the 25 shareholders must, to the Managing Board's satisfaction, furnish proof of their shareholding, for example by submitting custody account statements. Each nomination must also specify the age of the nominee, his or her occupation or profession, the number of shares held in the company, and his or her current and past positions insofar as these are relevant to the performance of his or her duties as a member of the Committee.

- 5 Authorisation of the Managing Board, subject to the approval of the Supervisory Board, to have the company acquire for a consideration shares in its own capital. The authorisation will be valid for a period of eighteen months as from today.
- 6 Announcement regarding the authorisation to issue shares and restrict or exclude the pre-emptive right. This does not constitute a request for renewal of the existing authorisation, which is valid until 6 May 1999.

The full agenda and the annual report for the year 1994, including the financial statements, are open for inspection and may be obtained free of charge at the office in Arnsterdam, 595 Herengracht and the banks mentioned below.

All shareholders and holders of depositary receipts may attend the meeting either in person or by a proxy authorised in writing, provided that the holders of bearer shares and depositary receipts have deposited their share certificates and depositary receipts, respectively, not later than Monday, 1 May 1995, at one of the following banks:

any office of ABN AMRO Bank N.V. in The Netherlands:

in The United Kingdom: National Westminster Bank PLC, (Stock Office Services, Station Way, Crawley),

Holders of registered shares wishing to attend the meeting either in person or by a proxy authorised in writing must inform the Managing Board of the company in writing of their intention to do so (P.O. Box 600, 1000 AP Amsterdam) not later than Monday, 1 May 1995.

Persons other than shareholders and holders of depositary receipts who are entitled to attend the meeting must also notify the Managing Board of the company in writing of their intention to do so not later than Monday, 1 May 1995.

Subject to the provisions in the Articles of Associations, holders of ordinary shares and preference shares may exercise their voting rights at the meeting.

The receipt in exchange for the deposited shares or depositary receipts will serve as the attendance card for the meeting. The holders of registered shares will receive an attendance card by mail.

The report referred to in article 14 of the Trust Conditions of Stichting Administratiekantoor ABN AMRO Holding on the activities performed by the Trust Office during the year under review is included in the company's annual report.

The Managing Board,

Amsterdam, 20 April 1995



#### **NEWS DIGEST**

# ABN Amro gets off to a slow start to the year

ABN Amro, the Netherlands' largest bank, said yesterday its results for the first two months of 1995 were lower than a year earlier. reflecting unfavourable market conditions facing international banks, writes Ronald van de

Mr Jan Kalif speaking at the presentation of the bank's annual report, noted that banks had enjoyed a particularly strong start to 1994 before the rise in US interest rates in February caused turmoil on international capital

In early 1995, uncertainty about interest rates and exchange rates was contributing to pervousness on the markets and creating a difficult climate for international banks such as ABN Amro.

News of the lower results for the first two months of 1995 caused ABN Amro's shares to fall by 2.5 per cent to close at F158.50 compared with F160 on Wednesday.

The Dutch bank, which publishes semiannual and annual results only, declined to give details of its results for January and February, and repeated that it could not give a specific forecast for 1995 because of uncertainties gripping financial markets.

The decline in the the dollar traditionally

outs pressure on ABN Amro's results. In 1994, ABN Amro's net profit rose by 12.9 per cent to F12.29bn, as a sharp rise in foreign results helped compensate for a slight decline in profits at home.

In its annual report, the bank said it would continue to pursue geographic expansion. In recent weeks, it has acquired a controlling majority stake in HG Asia, the Hong Kongbased stockbroking firm, and agreed to buy Alfred Berg, a leading Nordic investment bank, from Volvo of Sweden. Swiss franc strength

#### Strong Swiss franc hits sales at Ciba

pharmaceuticals and chemicals company, 1,000 --- --fell because of the strength of the Swiss

currency, writes Dan-iel Green. The company said yesterday that total sales fell 1. per cent to SFr2.11hn (\$1.88hn), but rose 9 per cent in local currency terms. Hardest hit was the healthcare sector, where sales fell 10 per cent to SFr1.86bn. In local currency terms they

First-quarter sales

from Ciba, the Swiss

were up 8 per cent, when adjusted for the transfer of the diagnostics division to the company's Californian partner Chiron, in which it took a 49 per cent stake in the last quarter of The sales growth in local currency terms was helped by acquisitions last year, said the

company. The best performance came from the agricultural sector, where sales grew 7 per cent to SFrl 48bn, a rise of 18 per cent in local currency terms. This was "due primarily to increased demand for crop protection products in all

# regions" and the launch of new products, said Ciba. Norwegian ferry group doubles losses

Color Line, the Norwegian ferry group, yesterday reported first quarter pre-tax losses had doubled to NKr126m (\$20.6m) from NKr63m in the same period last year, writes Karen Fossli

in Oslo. The weaker result was attributed to substantial investments associated with fleet safety

upgrading, fewer sailings and an engine break-

down on the Princess Ragnhild which, alone,

onl adv caused a drop in earnings of NKrium.

Group operating income rose to NKr348m. from NKr31sm while operating losses widened to NKr31sm from NKr35m. This was due to an increase in depreciation costs to NKr51m from NKr36m resulting from the addition of two

vessels to the fleet.

Net financial items charged against accounts. rose to NKr47m from NKr28m as financial expenses and foreign exchanges losses rose. Nevertheless, Color Line said it experienced a 2 per cent increase in passenger volume and an 8 per cent rise in the volume of larries transported during the first three months,

# which is traditionally a weak period for traffic. Norgeskreditt dips in first period

Norgeskreditt, the Norwegian financial services group, yesterday reported a dip in first quarter pre-tax profits to NKr69m (\$11.28m) from NKr75.6m in the same period last year;

writes karen Fossil.

The company said this year's first-quarter performance nevertheless showed a clear improvement compared with the same period last year, which was boosted by large capital. writes Karen Fossli. gains and a high return on liquidity due to

favourable interest rates.

Net interest income rose to NKr87.9m from NKr79m but capital gains fell to NKr4 lm from

NKr17.7m.
Losses on loans were cut to NKr0.5m from
NKr4.5m while the growth in loans increased by 3.7 per cent to NKr24.05hn. Assets rose to NKr28.75bn from NKr24.29bn

Norgeskreditt expects co-operation between its three companies on complementary products to contribute to a growth in loans and improved profits in 1995.

#### Saudi Int'l Bank doubles profit

Net profit at the London-based Saudi Interna-tional Bank more than doubled in 1994. The bank, which is 50 per cent owned by the Saudi Arabian Monetary Agency, yesterday reported that profits had risen to £42.2m (\$68.2m) from £17.4m in 1993, writes Roula Khalaf.

£17.4m in 1993, writes Roula Khelaf.

The increase was largely due to a £24m exceptional gain from the sale of the bank's 10-per cent stake in Saudi-based United Saudi Commercial Bank.

Excluding the exceptional item, net profit

from normal operating activities edged up to £18.3m from £17.4m the previous year.

SIB, with total assets of £3.2bm at the end of

1994, is one of a handful of Arab banks set up in the West in the 1970s to have survived the less-developed-country debt crisis. Shareholders, which include Morgan Guarantee Trust Company, with a 20 per cent stake, rid the bank of its LDC problem by

buying the LDC portfolio in two tranches in 1987 and 1989. SIB has undergone significant transformation in the past decade, gradually moving out of commercial banking and into investment banking and focusing on non-interest income.

#### derived from non-interest sources. Royal Oak Mines to take control at Kermess

About 40-50 per cent of SIB's annual income is

Royal Oak Mines, the Canadian gold producer that lost out to Barrick in last year's fight for Lac Minerals, plans to buy control of one of western Canada's biggest gold-copper properties for C\$132m (US\$96.29m), writes Robert Gibbens in Montreal. Developing the large low-grade Kermess South orebody would cost nearly C\$400m.

Royal Oak, headed by Mrs Margaret Witte, would buy 100 per cent of Kermess by offering cash and stock worth C\$132m for the holdings of two exploration companies.

The bid, however, is contingent on conces sions from the provincial government and other agreements. Other companies have looked at Kermess and further offers cannot be ruled out, analysts said.

# PIRELLI TYRE HOLDING N.V.

Established in Amsterdam

Shareholders are herewith invited to attend the annual

#### General Meeting of Shareholders

to be held on Monday May 8, 1995 in the WTC Club, World Trade Center. 1 Strawinskylaan, Amsterdam at 3.00 p.m.

The summary agenda is as follows:

Opening

2. Report of the Board of Management for 1994

3. Adoption of the annual accounts for 1994 4. Reappointment of two members of the Supervisory Board

5. Appointment of a member of the Board of Management

6. Announcements, questions, close

The annual report, including the comprehensive agenda for this meeting, and the financial statements for the year 1994 as well as the details with respect to the members of the Supervisory Board to be reappointed are available for inspection at and may be obtained free of charge from the Company's office and the principal offices of the below mentioned banks.

Holders of bearer shares who (in person or by proxy) wish to attend the meeting. must have lodged their shares not later than Wednesday May 3, 1995 at one of the following banks who will subsequently send them a receipt which will serve as entrance ticket:

in the Netherlands at MeesPierson N.V., Amsterdam

in Belgium at Generale Bank, Brussels in Germany at Dresdner Bank A.G., Frankfurt a.M.

in Italy at Credito Italiano, Milan

in Switzerland at Swiss Bank Corporation, Zürich in the United Kingdom at Midland Bank PLC, London

The Board of Management The Supervisory Board April 21, 1995

627 Strawinskylaan 1077 XX Amsterdam



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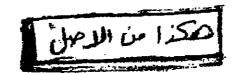
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THE BUTTONG PROPERTY.



achieved in spite of an adverse

foreign exchange position.

With much of its manufactur-

by the stronger D-Mark, Mr

Losch said. Overall, the stron-

ger D-Mark and yen had no

impact on GM's group earnings

supported by earnings from its three subsidiaries - Hughes

Electronics, General Motors

Acceptance Corporation and EDS. Between them, the three

registered a 7 per cent advance

GM's cash reserves fell

slightly during the latest period, to \$10.3bn from nearly

11bn at the end of the year

The decline in part reflected the repurchase of 7.9m shares

and contributions of \$2hn to its

The company also contrib-

uted EDS stock worth \$6.3bn to its pension funds during the

quarter, further reducing the

funds' deficit, which had stood

at \$12.6bn at the end of last

The company continues to

target a cash position of

between \$13bn and \$15bn to

prepare itself for the next

downturn in vehicle sales, Mr

Losch said. He added that its

continuing moves to use its

cash to reduce its pension defi-

cit first reflected a confidence

that the cyclical motor indus-

try would not experience a

slipped by less than 1 per cent

the earnings per share of GM's Class E and Class H common

Earnings on the Class E

US sales rose by 8 per cent

through a combination of new

restaurant openings and higher sales at existing restau-rants. But most of the growth

came from expansion overseas.

graphical segments had excel-

lent gains in operating results. Within Latin America, results

in Mexico were affected by the

economy and currency devalu-

ation, but the market contin-

ued to offer long-term poten-

tial, it said.

McDonald's said all geo-

shares rose 42 cents, up from

36 cents a year before, while

The profits of EDS and

in net income, to \$721m.

GM's profits growth was also

in the period.

pension funds.

# GM continues recovery with advance to \$2.2bn

By Richard Waters

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Int'l Bank

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Period

General Motors' underlying net earnings jumped by a third in the first quarter as the company continued to record a turnround in its core North American automotive operations.

The results came in spite of a loss of market share and weaker car sales in North America, and indicated that the biggest US motor manufacturer was making headway in improving its manufacturing efficiency in its domestic mar-

Echoing other recent comments, Mr John Smith, chief executive, said of the performance in North America: "We have not achieved the necessary competitive levels in our cost position, but we're making

Overall, GM reported net income of \$2.2bn on sales of \$43.3bn. This compared with an underlying \$1.6bn (or \$854m after accounting changes) the year before on sales of \$37.5bn.

The improvement pushed the group's after-tax profit margin up to 5.5 per cent, ahead of the 5 per cent the company has set as its target average over the economic cycle.

The results came in spite of a further loss of market share in North America, particularly in cars. GM's total share fell to 32 per cent, from 33.5 per cent a year before, as vehicle sales dropped by 8 per cent to just

By Richard Waters

Three subsidiaries of General

Motors - Hughes Electronics, EDS and General Motors

the first quarter, to \$721m.

services arm, recorded the

McDonald's, the US fast food

company, continued its long

per cent increase in net profits

to \$280.7m in the first quarter

a growth rate slightly higher

than the 18 per cent recorded for the whole of last year.

Mr Michael Quinlan, chair-

man and chief executive, said:

Our strong results are in line

with our expectations for the

Like other US companies

with a big exposure to overseas

earnings, McDonald's has been

boosted by the recent weak-

grun of profits growth with a 15

Mr Michael Losch, chief increase in vehicle sales in financial officer, said the Europe, to 445,000, and was decline reflected a shortage of Cavalier and Sunfire cars, as well as lower fleet sales.

Meanwhile, the after-tax ing capacity in Germany, the profit margin in North Amer-company's costs were inflated ica jumped to 3.9 per cent, from 2.1 per cent, as GM paid lower incentives to attract buyers and improved manufacturing efficiency.
The average incentive per

vehicle fell to \$693, from \$738 in the preceding three months and \$800 in the first quarter of GM's advance came at a time

when its main rivals, Chrysler and Ford, have had to increase their incentive levels, though last year it generally had to pay higher incentives than its competitors.

Mr Losch added that incentive levels were likely to remain at current levels or fall further, in part because the higher yen has made Japanese manufacturers less competitive in the US market.

Higher materials prices were offset by higher prices achieved during the quarter, the company said. Overall, the North American operations produced after-tax profits of \$1.1bn, compared with \$506m (before an accounting charge of \$705m) the year before.

Meanwhile, GM's European operations built on last year's strong profits, with after-tax earnings for the region climbing by a third to \$328m.

The improvement came on the back of a 1.5 per cent downturn this year.

profits to \$255m. The improve-

improved credit standing,

\$2.8bn, up 24 per cent from a

biggest earnings gain, with a fall in net income of nearly 5 earnings per share of 67 cents,

Weak dollar helps McDonald's

By Richard Tomkins ness of the dollar. First-quarter own revenues rose by 20 per

However, Mr Quinlan said

the results would have been

impressive even without the effect of exchange rates. "Both

the US and international busi-

nesses registered notable oper-

ating performance, and are

poised for greater growth in our pursuit of global food ser-

those of franchised restaurants

and affiliates, rose by 17 per

cent to \$6.67bn. The company's

Worldwide sales, including

17 per cent rise in after-tax per cent, to \$269m, as revenues down from 70 cents.

to 11 per cent.

vice dominance."

ment in part reflected GM's to \$3.58bn.

which has reduced the unit's Hughes are used to calculate

Hughes, meanwhile, saw a the Class H stock recorded

net profits would have been \$9.7m lower if the dollar had food stayed unchanged, cutting the long increase over last year's figure cent to \$2.16bm, and earnings per share, boosted by stock repurchases, rose by 18 per cent to 39 cents.

Three subsidiaries turn in 7%

improvement in first quarter

EDS and General Motors borrowing costs. the est Acceptance Corporation – EDS, the systems company, Class I between them registered a 7 saw profits climb 15 per cent to stock.

per cent rise in net earnings in \$197m on revenues of nearly

GMAC, the group's financial year before.

#### **NEWS DIGEST**

# Schlumberger lifts in its quarterty dividend to 30 cents a share, dividend on back of 21% rise

Schlumberger, the US oil field services and electronics group, raised its quarterly dividend to 37% cents from 30 cents yesterday after announcing first-quarter net income up 21 per cent to \$147m. Earnings per share were 22 per cent higher at 61 cents, writes Maggie Urry in New York.

The group said the dividend increase, which will take the annual total to \$1.50 from \$1.20, reflected its conviction that "we are near the beginning of a new long-term cycle in the oil and gas business in which meeting rising demand will be the main task".

Mr Evan Baird, chairman and chief executive, said the trend continued the improvement seen in the last quarter of 1994 and he was optimistic about the rest of 1995. The group's shares jumped \$3 to \$63 on the news, a gain of 5 per cent. Operating revenues rose 7 per cent in the

quarter to \$1.76bn. The oilfield services division increased revenues by 4 per cent to \$1.12bn although there was a 1 per cent fall in the worldwide oil rig count. Offshore day rates increased due to stronger utilisation in the Sedeo Forex subsidiary. Average rig utilisation in the first quarter was 64 per cent, up from 59 per cent in 1994, and offshore utilisation was up from 77 per cent at 86 per cent against an industry average down to 76 per cent from 78

#### Allstate and Chubb post improved earnings

Improving underwriting conditions in the US property/casualty insurance and an absence of big catastrophe losses lifted the earnings of Allstate and Chubb, two of the country's biggest insurers, in the first quarter, writes Richard Waters. Allstate, which is being spun off by Sears, reported net income of 542m, or \$1.21 a share, compared with a loss of \$275m, or 61 cents, the year before.

The 1994 quarter included \$1.1bn of pre-tax catastrophe losses, mainly as a result of the Northridge earthquake, compared with \$171m in the latest period.

The company also benefited from lower claims in its motor business, and higher premiums. Excluding the catastrophe losses, Allstate's combined underwriting ratio - the proportion of losses and expenses to premium income - fell to 94.1 per cent in the latest quarter, from 101.1 per cent the year before. Chubb registered net income of \$147m. or \$1.66, in the first quarter, up from \$73m, or 83 cents, the year before. Its catastrophe losses fell to \$6m, from \$147m a year before.

Leaving aside catastrophe losses, Chubb's combined loss ratio in the latest period was 95.7 per cent, against 93.6 per cent the year

#### Gillette boosts payout as profits rise 20%

Gillette, the US shaving and consumer products group, yesterday accompanied its quarter net profits with a 20 per cent increase in 1993.

writes Richard Tomkins.

Mr Alfred Zein, chairman and chief executive, told shareholders at the annual meeting in Boston that first-quarter profits growth was driven by a mix of new product development, geographic expansion and improved product

Sales rose by 13 per cent to \$1.54bn, operating profits advanced by 11 per cent to \$329.1m, net income by 20 per cent to \$196.1m, and earnings per share by 19 per cent to 88 cents. Sales of blade and razor products were 'sharply" higher, the company said, and profiderably higher. So too were sales and

profits of Braun products. Toiletries and cosmetics sales were above those of a year earlier, while profits were considerably higher. Sales of stationery products were ahead of those in last year's first quarter, but profits were little changed.

#### Bell Atlantic confident of Mexican investment

Bell Atlantic, the US telephone company, remains confident in its investment in Mexico's largest cellular provider, Grupo Iusacell, Reuter reports from Philadelphia.

The company reported first quarter earnings per share of 99 cents, up from 91 cents a year ago, which included a charge of 4 cents a share from the devaluation of the Mexican peso. However, Mr Raymond Smith, Bell Atlantic chairman and chief executive, said he remained "confident in the long-term potential of our investment in Grupo Iusaceli".

Revenues rose 3 per cent to \$3.5bn for the first quarter, and net income increased to \$434m from \$386m.

However, average revenue per cellular subscriber per month fell 11 per cent to \$62 compared with the year-ago quarter. Part of the reason was a temporary difficulty in implementing the use of security codes for roaming users from outside its region, and part was the industry trend to more casual users attracted by falling prices, the company said.

Wireless subscribers, adjusted for the

merged cellular operations with Nynex, rose 53 per cent to 1.63m in the first quarter from a

"Our financial results for the first quarter of 1995 indicate that we are on target to achieve our financial goals for the year," said Mr

#### Domtar recovers

Domtar, the big North American pulp, fine paper, packaging and building materials group, continued its strong recovery in the first quarter and expects a good performance for the rest of the year, writes Robert Gibbens in Montreal.

Higher prices and strong demand for nearly all its products, plus the lower Canadian dollar, resulted in first-quarter net profit of C\$75m (US\$54.71m), or 58 cents a share, against a loss of C\$15m, or 12 cents, a year earlier, on sales of C\$679m, up 48 per cent. Operating profit was C\$142m against C\$7m.

Domtar was heavily restructured in the recession and its newsprint and groundwood papers unit was sold off. Its turnround began in 1994 when earnings were C\$75m, or 56 cents announcement of a 20 per cent increase in first a share, against a loss of C\$111m, or 90 cents,

Royal PTT Nederland NV with its registered office in Groningen (the Netherlands)

#### The Annual General Meeting of Shareholders

to be held on Wednesday, May 10, 1995 at 2 p.m. in Martinihal, L. Springerlaan 2, Groningen.

The agenda for the annual general meeting is as follows:

- 1. Opening and announcements
- 2. 1994 annual report of the Board of Management Approval of the 1994 financial statements
- Appointment of members of the Supervisory Board 5. Extension of the authorization of the Board of
- Management to issue shares
- 6. Authorization of the company to acquire its own
- 7. Questions

The complete agenda, including explanatory notes, financial statements, the annual report and other information as refered to in article 392 (1) of Book 2 of the Dutch Civil Code, together with the other documentation for the meeting, is available for inspection at KPN headquarters, Stationsplein 7, Groningen and the ABN AMRO Bank N.V. office, Herengracht 595, Amsterdam and can be obtained from these addresses free of charge. The information as referred to in article 142 (3) of Book 2 of the Dutch Civil Code is available for inspection by shareholders and other persons entitled to attend the meeting at KPN headquaters in Groningen and at the above office of ABN AMRO Bank N.V. in Amsterdam.

> Holders of registered ordinary shares who wish to attend the meeting must notify the Board of Management in writing on or before May 3, 1995.

Holders of bearer shares who wish to attend the meeting must deposit their shares on or before May 3, 1995 with ABN AMRO Bank N.V. at the above office. The previous sentence also applies to persons who are entitled to attend the meeting by virtue of a usufruct or pledge established on shares.

The right to attend the meeting can be exercised by a written proxy, for which purpose forms can be obtained from the above addresses free of charge.

The written proxy must be received by the Board of Management or the above office of ABN AMRO Bank N.V. on or before Msy 3, 1995.

Persons entitled to attend the meeting may be asked for identification prior to being admitted. You are therefore asked to carry a valid identity document with a picture such as a passport or driver's licence.

> Arrangements have been made for transport from the main railway station in Groningen to the Martinihal conference centre. The Martinihal is open from 12.30 noon.

Groningen, April 21, 1995

The Board of Management

# AlliedSignal ahead at \$198m

AlliedSignal, the diversified US actions and anticipated modermanufacturer, yesterday announced net income of \$198m for the first quarter, compared with \$169m in the same period last year, Reuter reports from New Jersey.

The company said it expected income improvement in the second quarter for its engineered materials business, and cited first-quarter pricing ations of raw material cost increases for its rosy outlook. Earnings per share in the quarter were 70 cents compared with 60 cents. Revenues were \$3.4bn compared with

In the aerospace business, net income rose to \$56m from \$52m, reflecting higher sales and earnings for engines, aero-

REDEMPTION NOTICE
Notice is hereby given that Caseta
Corporation ( as successor by
merger to Castatist Corporation) these elected to redeem all of its US
\$1,085,000 8% Notes due
December 31, 1986 (the "Notes").
The Mobile will be redeemed.

December 31, 1996 (the "Notes" The Holes will be redeemed o May 31, 1995 at a redemption prio of 100% of the principal arroun thereof, together with Interes accruing to the date of redemptio

accruing to the date of redestiption as well as a 3% premium thereon, at the office of Citizust (Bahanas) Limited, the Fiscal and Paying Agent, in the Citizenk Building, Thompson Boulevard, Nassau, The Isakamas. Payment of the redemption price of the Notas will be made upon presentation and surrender of the Notas to be

appurtenant coupons maturing subsequent to May 31, 1996 at the aforesaid office, interest on the Notes will cause to accrue on or effer May 31, 1995. All interest accrued to May 31, 1995 will be paid at the aforesaid office on or after the aforesaid date upon presentation and surrender of the Notes.

CITITALIST (BAHAMAS) LIMITED on behalf of CASETA CORPORATION

REDEMPTION NOTICE

company said.

In the automotive sector, net income rose to \$62m from \$46m a year ago, reflecting increased car and light truck production in Europe and North America and increased use of turbo diesel engines in western Euro-pean pessenger cars and North American light trucks, the

space equipment systems and

commercial avionics systems.

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Interest Rate Interest Period

6.4375% per annum 21st April 1995

23rd October 1995 Interest Amount per U.S. \$5,000 Note due U.S. \$165.41 23rd October 1995

Agent

CS FIRST BOSTON

PUTNAM EMERGING INFORMATION SCIENCES TRUST Société anonyme 47, Boulevard Royal, L-2449 Listembourg R.C. Luxembourg B 22.516

We have the pleasure of inviting you to attend the Annual General Meeting of stareholders, which will be held on April 28, 1995 at 11.00 a.m. at the registered office of State Street Bank Luxembourg. S.A., 47. Boulevard Royal, 1-2446 Luxembourg, with the following agends:

- AGENDA

  1. Presentation of the reports of the Soard of Directors and of the Auditor.
  2. Approval of the belance sheet, profit and loss accruel as of December 31, 1994 and the allocation of the net profits.
  3. Discharge to be granted to the Directors and to the Auditor for the fiscal ended December 31, 1994.
  4. Action on nomination for the election of Directors and an Auditor for the ensuing year.
- ensuing year.

  5. Any other business which may be properly brought before the meeting.
- ensuring year.

  5. Any other business which may be properly brought before the meeting.

  The shareholders are advised that no quorum for themse of the agenda is required, and that the decisions will be taken at the majority vote of the shares required, and that the decisions will be taken at the majority vote of the shares required, and that the decisions will be taken is entitled to one vote. A present or represented at the Meeting by proxy.

  If shareholder may act at any Meeting by proxy.

  Should you not be able to attend this meeting, kindly date, sign and return the form of proxy by tax and by mall before April 26, 1895 to the attention of the form of proxy by tax and by mall before April 26, 1895 to the attention of Petra Ries, fax number +352-470204.

U.S. \$300,000,000 4

Province de Québec Floating Rate Notes Due 2001 6¥%perannum

21st April 1985 22rd October 1985 WUS 100000

BANQUE NATIONALE DE PARIS USD 225,808,898 ordinated Floating Rate Notes due 2002

Notice is hereby given that the rate of interest for the period from April 21st, 1995 to October 23rd, 1995 has been fixed at 5.25 per cent. per annum. The USD 32.12 per denomination of USD 1,000, USD 321.18 per denomination of USD 10,000 and USD 3,211.81 per denomination of USD 100,000 and are payable on the interest payment date October 23rd, 1995. The Riscat Agent

Banque Nationale de Paris (Luxembourg) S.A.

Notice of meeting of Marine and General Mutual Life Assurance Society Notice is hereby given to the Members that the 143rd Annual General Meeting of the Society will be held at MGM House, Heene Road, Worthing, West Sussex on Friday 19 May 1995, at 12.30 pm for the

following purposes. . To receive the Directors' Report and Pinancial Statements for the year ended 31 December 1994. 2. To consider the election of To respeciat KPMG as auditors of the Society and to authorize the directors to fix their remuseration.

4. To transper any other bindness.

By Order of the Board J. Station, Secretary 31 March 1995 Each member may aloud and your in person or by groupy at marcings of the Society. A penny need not be a member of the Society.

REDEMPTION NOTICE
Notice is hereby given that SC
U.S.A. CORPORATION has elected to redeem all of its US \$1,410,000 9% Notes due December 31, 1997 (the "Notes"). The Motes will be redeemed on May 31, 1995 at a redemption price of 100% of the principal amount thereof, together with interest accordance to the state principal amount thereof, together with interest accruing to the date of redemption, at the office of Ciffrust (Bahamas) Limited, the Fiscal and Paying Agent, in the Citisank Building, Thompson Boulevard, Massaus, The Bahamas, Paysand, of the redemption price of Payment of the recemption price of the Notes will be made upon presentation and surrender of the Notes to be redeemed together with all appurtenent coupons maturing subsequent to May 31, 1995 at the sforesald office triament on the Notes will cause to accrue on or after May 31, 1995, All interest accrued to May 31, 1995 will be paid at the aforesaid office on or after the aforesaid

CITITUUST (BASAMAS) LIMITED on behalf of SG U.S.A. CORPS

The Republic of Venezuela U.S. \$968,562,000 Colleteralized Floating Parte Bonds due 2020 USD Discount Series A USD Discount Series A in accordance with the provisions of the Bands, notice is heapty given that for the interest Period from April 21, 1995 to October 23, 1995 the Bands will corry an interest Raise of 218779% per synum. Consider 23, 1955 the 180106 WE Control in Interest played in 1975 by an entury. The Interest payed in on the relevant between payment data, October 23, 1955 will be U.S. \$38.94 per U.S. \$7,000 principal amount. By: The Chara Marshattan Benk, N.A. <u>Q</u>

Ap# 21, 1995

April 21, 1006

Si.

The Republic of Venezuela U.S. \$298,698,000 Floating Rate Bonds due 2008 USD Dabt Conversion Series IL in accordance with the provisions of the in accordance with the provisions of the Bonds, notice is hardly glown that for the Interest Period from April 21, 1995 in Occober 23, 1995 Jin Bonds will carry an interest Rate of 7.25% per armum. The Interest Rate of 7.25% per armum, theretic Period from the relevant interest peryent date, October 23, 1995 will be U.S. \$37.26 per U.S. \$1,000 criniciosi amount. By: The Chape Manhattan Bank, N.A. 0

Notice is hereby given that Marcel Corporation N.Y. has elected to recleam all of its US \$1,701,000 redeem all of its US \$1,701,000 9.5% Notes due December 31, 1995 (the "Notes"). The Notes will be redeemed on May 31, 1995 at a redemption price of 100% of the principal amount thereof, together with interest accruing to the dails of rademption as well as a 3% premium thereon, at the office of Chitrust (Bahamas) Limited, the Chitrust (Bahamas) Limited, the Flocal and Paying Agent, in the Citibank Building, Thompson Boulevard, Nassau, The Bahamas. avment of the redemption price of the Notes will be made upon presentation and surrander of the Notes to be redeamed together with all appurteeant coupons maturing subsequent to May 31, 1995 at the aforesald office. interest on the Notes will cease to accrue on or after May 31, 1995. All interest accrued to May 31, 1995 will be paid at the aforesaid office on or after the aforesaid

date upon presents surrender of the Notes. on behalf of MARCEL CORPORATION N.V.

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Pat Looker or Brian Heron

Data soutces: EMRC 1993, EBRS 1993, COI 1992

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in this section please contact



NOTICE to the holders (the "Noteholders") of U.S.\$250,000,000 8% Notes due October 2, 1998 (the "Notes")

EXXON CAPITAL CORPORATION (the "Issuer") guaranteed by EXXON CORPORATION (the "Guarantor")

The Notes are issued subject to and with the benefit of a Fiscal and Paying Agency Agreement dated as of October 2, 1991 (the "Fiscal and Paying Agency Agreement") among the Issuer, the Guarantor and Bank of Montreal, as fiscal and paying agent (the "Fiscal and Paying Agent").

SUBSTITUTION OF PRIMARY OBLIGOR NOTICE IS HEREBY GIVEN to the Notcholders that, pursuant to Sections 6(b) and 6(c) of the terms and conditions of the Notes, with effect on and from April 24, 1995: 1. Exxon Funding B.V. (the "Successor Corporation"), an indirectly wholly-owned

subsidiary of the Guarantoe, incorporated under the laws of The Netherlands, will, pursuant to the provisions of a Supplement No. 1 to the Fiscal and Paying win, pursuant to the provisions of a supplement rot, it is the Festa and raying Agency Agreement, dated as of April 24, 1995, among the Issuer, the Successor Corporation, the Guarantor and the Fiscal and Paying Agent, be substituted in place of the Issuer as the primary obligor in respect of the Notes and the coupons appertaining thereto ("Coupons") and under the Fiscal and Paying

the Guarantor will confirm its irrevocable and unconditional guarantee of the the and punctual payment of the principal of, interest on and other amounts payable in connection with the Notes and Coupons.

No new definitive Notes or Coupons will be issued and the existing definitive Notes and Coupons will not be overstamped or otherwise modified in any way. The Notes will, with effect from April 24, 1995, be listed on the Luxembourg Stock Exchange under the name of the Issuer followed by the name of the Successor Corporation. . A notice containing certain information regarding the Successor Corporation and a copy of the Articles of Association of the Successor Corporation has been lodged with the Greffier on Chef du Tribunal d'Arrondissement de et 2 Luxembourg, where the

same may be inspected and copies obtained. Any Noteholder who wishes to inspect copies of the Fiscal and Paying Agency Agreement or Supplement No. 1 to the Fiscal and Paying Agency Agreement mentioned above may do so at the specified office of the Fiscal and Paying Agent and other Paying Agents listed below:

> FISCAL AND PAYING AGENT Bank of Montreal 11 Walbrook, 2nd Floor London EC4N 8ED

OTHER PAYING AGENTS Banque Internationale à Luxembourg 5.A.

Swiss Bank Corporation Paradeplatz 6 CH8010 Zurich

Belgrim Switzerland

BANK OF MONTREAL

Generale Bank

3 Montagne du Parc B-1000 Brusseis

Dated this 21 day of April, 1995.

2 Boolevard Royal

L-2953 Luxembourg

as Fiscal and Paying Agent



# ROBECO/ GROUP

#### ROBECO N.V.

(investment company with a variable capital)

Robern N.V. announce a cash dividend of Fls 3.52 per ordinary share of Fls 10 (Fls 0.352 per sub share) for the financial year 1994.

BEARER SHARE WARRANTS WITH COUPONS ATTACHED Coupon No.93 accompanied by the appropriate claim form should be presented to the Company's Paying Agents, National Westminster Bank PLC. NatWest Investments, Centralised Securities Office, Basement, Juno Court. 34 Present Street, London El 3BB on business

en the hours of 10.00 a.m. and 2.00 c.m. Claims must b ted by personal presentation. Postal applications cannot be

The dividend will be payable at FIs 3.52 per share, less tax a appropriate, as from 28 April 1995 against surrender of Coupon No.93. appropriate, as from 28 April 1995 against surrender of Cospon No.93. Coupous presented by, or on behalf of, shareholders who are subject to Unined Kingdom Income Tax will be subject to Netherlands Dividead Tax at the rate of 15% and United Kingdom Income Tax at the rate of 5% on the gross dividend. Forms 1892 GRB will not be required in respect of claims lodged within six months of the payment date. Coupon No. 93 presented on or after 28 October 1995 must be accompanied by a completed Form 1892 GRB duly certified by the individual shareholder's Inspector of Taxes.

individual shareholder's Inspector of Taxes.

If the coupous presented are accompanied by the appropriate certafied forms 92 supplied by residents of Australia. Austria. Belgimu. Consult. Denmark. Finland. France. Germany. Indonesia (reduction to 20% only), the Republic of Ireland, Israel. Japan, Luxembourg. The Netherlands Antilles. New Zealand. Norway. Singapore. South Africa. Span. Surinam (reduction to 20% only). Sweden or the United States of America. Netherlands Dividend Tax amounting to 15% will be withheld. Forms 92VS must be submitted in duplicate, signed by the applicant, but need not be authorised by the US Inspector of Taxes. Residents of Swazerland can apply for a partial refund by submining Form R-NL I to Dutch Fiscal Authorities. This form can be obtaine from the Edgenossische Steuerverwaltung, Bern. Reduction to 15%.

Residents of Italy can have a full refund by submitting Form 92 (T. certified by their local Tax Inspector, to the Inspector of Corporation Tax, Wilson Stran, 2-4, Amsterdam with the relevant dividend stote. In all other cases Netherlands Dividend Tax at 25% will be deduce

Exemption from United Kingdom Income Tax may be claimed by lodging the usual affidavit certifying non-residence in the United Kingdom.

SURSHARE CERUFICATES REGISTERED IN THE NAME. OF NATIONAL PROVINCIAL BANK (NOMINEES) LIMITED United Kingdom Banks and Members of the Stock Exchange should lodge the special claim form with the National Westminster Bank PLC. NatWest Intestments, Centralised Securities Office, Basement, Juno Comr. 24 Prescot Street, London E1 8BB.

Payment of the dividend must be marked on the reverse side of the certificate in accordance with 'Marking Name' procedures. Other claimants must also complete the special claim form and presen at the above address together with the relevising by the National Westmuster Bank PLC.

All claims must be submitted by personal presentation. Posts applications cannot be accepted. locome Tax requirements will be as shown above for Bearer Share Warrants.

The Record Date is 20 April 1995.

Payment will be made by National Provincial Bank (Nominees Limited on or after 28 April 1995 and will be subject to Marking Name

CONVERSION OF DUTCH CURRENCY

The Durch currency will be converted into stering on 20 April 1995. A further announcement will be made shortly giving full sterling details of the dividend in respect of FIs 10 ordinary shares and FIs 1 sub-

SHAREHOLDERS IN THE REPUBLIC OF IRELAND

Approved Agents in the Republic of Ireland may present coupons to the Company's Paying Agents there. Allied Irish Banks P.L.C. Registert's and New Issues Department. Bank Centre, PO Box 954. Ballsbridge, Dublin 4.

Claims on sub-share Certificates registered in the name of The Munster and Leinster Bank Nominess Limited should be lodged with Allied Irish Banks PLC. Registrat's and New Issues Department, Bank Centre, PO Box 954. Bullsbridge, Dublin 4. CONVERSION OF BEARER SHARE WARRANTS AND SUB-SHARE CERTIFICATES REGISTERED IN THE NAME OF

NATIONAL PROVINCIAL BANK (NOMINEES: LIMITED The Company is offering holders of Bearer Share Warrants (A-Certificates) and Sub-Share Certificates the opportunity to bave their certificates converted into CF-Form to be administered by their bank.

This action is being taken in an attempt to reduce the cost of distributing dividends. The CF system uses more efficient and east effective methods than those presently employed in the paying of dividends on Bearer Share Warrasts (K-Certificates) and Sub-Share Certificate. It is also a consequent of the control of the c

Shareholders who are subject to United Kingdom Income Tax and who have their shares held in the CF account of a United Kingdom bank, will not be required to complete Forms 1892 GRB in order to obtain relief from Netherlands Dividend Tax at source.

Searer Share Warrants (K-Certificates) and Sub-Share Certific accompanied by the appropriate Conversion Forms can be handed to the Company's Paying Agents, National Westminster Bank PLC. NatWest Investments, Centralised Securities Office, Basement, Juno Court, 23 Prescot Street, London El 68B, as from 28 April 1995, on besiness days between the hours of 10,000 nm and 2,00pm in order to have their shares converted into CF Form, Conversion requests must be submitted by personal presentation. Postal applications cannot be

Holdets of Certificates will not be charged commission if they apply have their certificates converted before 31 December 1995.

Exchange Forms and further information on the conversion can be obtained by writing to National Westminster Bank PLC. NatWest Investments. Commissed Securities Office, PO Box No 10. National Westminster House, Station Way, Crawley, West Sussex, RHIO UF or telephoning National Westminster Bank PLC on 101293) 653241 or

Further information can also be obtained from Robeco UK Limited. 4 Carlos Place. Mayfair, London W1Y 5AE, Telephone (0171) 409 3507. The contents of this notice in respect of the conversion have been approved for the purposes of Section 57 of the Financial Services Act 1986 by National Westminster Bank PLC.

#### ROLINCO N.V. (investment company with a variable capital)

Rotingo N.V. aumounce a cash dividend of Fla 1.88 per ordinary share of Fls 10 (Fls 0.188 per sub share) for the financial year 1994.

BEARER SHARE WARRANTS WITH COUPONS ATTACHED Compon No.35 accompanied by the appropriate claim form should be presented to the Company's Paying Agents, National Westminster Bank Pl.C. NatWest Investments, Centralised Securities Office, Basement, June Court. 34 Present Street, London El 888 on business days between the hours of 10,00 a.m. and 2,00 p.m. Claims must be submitted by personal presentation. Postal applications cannot be

The dividend will be payable at FIs 1.88 per share, less tax as appropriate, as from 28 April 1995 against surrender of Compon

Coupons presented by, or on behalf of, shareholders who are subject to United Kingdom Income Tax will be subject to Netherlands Dividend Tax at the rate of 15% and United Kingdom Income Tax at the rate of 5% on the gruss dividend. Forms 1892 GRB will not be required in respect of claims lodged within six months of the payment date. Coupon No. 35 presented on or after 28 October 1495 must be accompanied by a completed Form 1892 GRB duly certified by the individual shareholder's Inspector of Taxes.

individual shresholder's Inspector of Taxes.

If the componis presented are accompanied by the appropriate certified Forms 92 supplied by residents of Australia. Austria. Beligium, Casnada, Denmark, Finland, France, Germany, Indonesia (reduction to 20% only), the Republic of Ireland, Israel, Japan, Limembourg, The Netherlands Antilles, New Zenland, Norway, Singapore, South Africa. Spain. Surinam (reduction to 20% only), Sweden or the United Santes of America. Netherlands Dividend Tax amounting to 15% will be withheld. Forms 92VS must be submitted in duplicate, signed by the applicant, but need not be authorised by the US inspector of Taxes.

Residents of Switzerland can apply for a partial refund by submitti Form R-NL 1 to Dutch Fiscal Authorities. This form can be obta-from the Edgenossische Steuerverwaltung. Bern. Reduction to 15° Residents of Italy can have a full refund by submitting Form 92 IT, certified by their local Tax Inspector, to the Inspector of Corporation Tax, Wibant Strast, 2-4, Amsterdam with the relevant dividend note. In all other cases Netherlands Divident Tax at 25% will be deduce from the Gross dividend.

SUB-SHARE CERTIFICATES REGISTERED IN THE NAME OF NATIONAL PROVINCIAL BANK (NOMINEES) LIMITED United Kingdom Banks and Members of the Stock Exchange shouldge the special claim form with the National Westminster Ba. P.C. NatWest Investments. Centralised Securities (1868). uno Court. 24 Prescot Street, London E1 88B.

Payment of the divisional must be marked on the reverse side of the certificate in accordance with 'Marking Name' procedures. Other claimants must also complete the special claim form and presenths at the above address together with the relevant certificate(s) for marking by the National Westminster Bank PLC.

All claims must be submitted by personal present applications cannot be accepted.

Income Tax requirements will be as shown showe for Bearer Shar Warrants. The Record Date is 20 April 1945.

Payment will be made by National Provincial Bank (Nominees) Limited on or after 28 April 1995 and will be subject to Marking

CONVERSION OF DUTCH CURRENCY The Dutch currency will be converted into sterling on 20 April 1995. A further announcement will be made shortly giving full sterling details of the dividend in respect of Fls 10 ordinary shares and Fls 1

Approved Agents in the Republic of Ireland may present coupons to the Company's Paying Agents there. Allied Irish Banks PLC, Registra's and New Issues Department, Bank Cestre, PO Box 954, Ballsbridge, Dublin 4.

Claims on sob-share Certificates registered in the name of The Manaster and Leinster Bank Nominess Limited should be lodged with Alired Irish Banks PLC. Registers' and New Issues Department. Bank Centre, PO Box 954, Bullsbridge, Dublin 4. CONVERSION OF BEARER SHARE WARRANTS AND SUB-

SHARE CERTIFICATES REGISTERED IN THE NAME OF NATIONAL PROVINCIAL BANK (NOMINEES) LIMITED The Company is offering holders of Bearer Share Warrants (K-Certificates) and Sub-Share Certificates the opportunity to have their certificates converted into CF-Form to be administered by their bank, or other satisfic institution.

This action is being taken in an artempt to reduce the cost of distributing dividends. The CF system uses more efficient and cost effective methods than those presently employed in the paying of dividends on Bearer Sane Warrants (k-Certificates) and Sub-Share Certificates. It is also a very secure method of holding shares.

who have their shares held in the CF account of a United Kingdom bank, will not be required to complete Forms 1892 GRB in order to obtain relief from Netherlands Dividend Tax at source.

Bearer Share Warnest M. G. C. Start Bearer Share Warrants (K-Certificates) and Sub-Share Certificate

accompanied by the appropriate Conversion Forms can be handed to the Company's Paving Agents. National Westminster Bank PLC, NatWest Investments. Compilised Securities Office, Busement, Junio Court. 24 Prescot Street. London El 88B. as from 28 April 1995, on iness days between the hours of 10,000 am and 2,00pm in order to their shares converted into CF Form. Conversion requests ma-submitted by personal presentation, Postal applications cannot b

Exchange Forms and further information on the conversion can be obtained by writing to National Westminster Bank PLC. NatWest Investments. Centralised Securities Office. PO Box No 10, National Westminster House, Station Way, Craw key, West Sussex, RHIO LIE or telephoning National Westminster Bank PLC on (01293) 653241 or

Further information can also be obtained from Robeco UK Limited, 4 Carlos Place, Mayfair, London W Y SAE, Telephone (0171) 409 3507.

The contents of this notice in respect of the conversion have been approved for the purposes of Section 57 of the Financial Services Act 1986 by National Westminster Bank PLC.

#### **COMPANY NEWS: UK**

First-quarter dividend increase falls shy of analysts estimates

# Sale puts SB sharply ahead

The first-quarter performance of SmithKline Beecham, the pharmaceuticals company, was boosted by the effects of more than \$7bn in acquisitions and disposals in the past year.

Pre-tax profit rose to £872m (£353m) thanks to an exceptional £512m gain on the sale of its animal health business to US rival Pfizer. Excluding oneoff items, pre-tax profits rose 2 per cent to £360m. The figures are not com-

the first quarter of 1995 compared with 1994. The company announced a

pietely comparable because

there were five extra days in

below forecasts, and the shares fell 61/ap to 503p.

Mr Jan Leschly, chief executive, said the cash would be put to better use in growing the business and paying off debts associated with last

Trading profits of continuing operations in the first quarter rose 15 per cent to £385m. Sales rose 24 per cent to £1.7bn, and earnings per share were up 5 per cent to 9.1p. Mr Leschly said the perfor-

year's acquisitions.

mance was better than he had expected given the expiry of the US patent on Tagamet, the ulcer drug formerly Smith-Kline's best-selling product. The company announced a Tagamet sales fell by 49 per quarterly dividend of 3.2p, cent to £78m. In the US, the fall

The company's antibiotics. did well in a severe 'flu season in the northern hemisphere. The top selling drug was Augmentin, with sales of £236m, up 26 per cent.

The acquisition of Sterling Health last summer helped boost the sales of over-thecounter medicines by 84 per cent to £266m. Mr Leschly said most of the growth in OTC was due to Sterling, with underlying growth at "three to six per cent". OTC is the biggest part of the consumer healthcare division, where sales rose 45 per cent to £453m.

The company's third division, clinical laboratories, saw sales rise 12 per cent to £202m.



Jan Leschly: performance was

# **Eyecare Products AAH** defence lacks in loss after changes facts says Gehe

Eyecare Products, formerly Kitty Little, reported a 1994 pre-tax deficit of £3.03m on turnover of £20.6m, reflecting the considerable changes dur-

The comparable figures were losses of £245,000 on turnover of £4.09m.

in 1994 the company disposed of its UK fragrance business and in August acquired Group L'Amy, the France-based spectacle frame maker. The pre-tax deficit included

losses of £2.91m relating to discontinued activities. L'Amy contributed operating profits of £522,000 from August. Taking continuing businesses only and including L'Amy for the full year showed an operating profit of £1.7m, the company said. L'Amy reported profits before interest and tax of £2.13m for the year. The company added that all the main restructuring had

ted "enhanced profits" as the turnround continued into the At the period end there was cash of £10m and net assets of

taken place and that it expec-

Losses per share came out at 7.4p (2.8p). In line with the July placing circular, a final dividend of 1p is proposed for an unchanged total of 1.5p.

AAH, the UK pharmaceuticals wholesaler and retailer fight-ing a hostile £400m (\$648m) bid from Gehe of Germany, yester-day issued a last-ditch riposte to its predator. It continued to stress that

shareholders should not accept the final offer of 445p a share, increased on April 12 by 25p and which closes on May 2.

AAH argued that there was

an "upside" in staying aboard and little "downside" in rejecting the offer. It said that the information in its defence documents - notably cost savings of £14m, and the sale of non-

the value of its shares, were the bid to lapse. The shares closed down 1p at 440o last night.

Gehe again railed at the absence of information by which shareholders could make a clear judgment on the target's value. It complained of the "wall of silence" about key facts - on wholesaling operating margins, average debt levels, free cashflow and how operating operating profits would improve.

AAH repeated that it had offered to let Gehe review its budgets, only to be turned

# Write-down leaves CentreGold £4m in loss

By Paul Taylor

CentreGold, the video and computer games developer, publisher and distributor. yesterday reported pre-tax losses of £3.88m (\$6.3m) for the six months to January 31 and passed its interim dividend. Last time profits were £2.6m.

The group, which issued a profits warning in February, blamed the downturn in the cartridge video games market in Europe and the US which resulted in a £3.03m exceptional stock write-down.

CentreGold's shares, which were floated at 125p in October 1993, closed down Ip at 49p despite reassurances from Mr Geoff Brown, chief executive, who said the board was confident that a significant improvement in operating profitability will be achieved during the second half of the current financial year".

Underlying gross margins increased from 18.6 per cent to 21.1 per cent. However, the benefits of this were more than offset by reduced volumes and the need for the exceptional stock provision. As a result operating losses were £3.47m compared with profits of £2.55m.

Mr Brown said that the announcement of new video game hardware using the latest CD technologies - which will not be released in Europe and America until the autumn had caused resistance among consumers to purchasing older machines and cartridge video

due to the "unexpected and

dramatic increase in the price

However, Arjo Wiggins Appleton reported profits up 78

per cent to £217.1m. It said it had so far successfully passed

on rising pulp prices, but

warned that it would be diffi-

cult to keep pace with continu-

ing upward price pressure in

Among the packaging groups, the largest, Bowater,

beat off the effects of raw

material cost increases of

between 50 and 100 per cent to

announce pre-tax profits up 6

per cent to £226m Low &

demand for industrial and con-

Bonar also reported buoyant 1)

packaging, and

of wood pulp".

the short term:

■ PAPER, PACKAGING AND PRINTING - By Neil Buckley

# Higher costs passed on as demand increases esk, the Scottish speciality manufacturer, reported profits down from £9.28m to £8.13m

Results

material costs. especially the rapidly rising price of pulp

and paper, was the dominant theme running through the results of the printing, paper and packaging companies. However the increase in

demand for their products reported by many companies in the sector, which helped them to pass on much of the raw material costs, could be a sign of better times ahead for the UK economy, even if cost increases eventually end up being reflected in consumer prices. The packaging industry is seen as a barometer of economic activity.

The impact of the increases. in some cases of 100 per cent or

RESULTS

more, varied in the three subdivisions of the sector. Printing groups were least affected, with customers bear-

ing much of the material costs, although printers also benefited from improved UK

Watmoughs, the Bradfordbased printer, reported profits up 30 per cent to £20.1m as it won new contracts. Turnover was up 20 per cent at almost £180m. Bemrose, the promotional and security printer, reported a 47 per cent increase in profits to £15.8m, with sales up from £90m to £125.7m, thanks particularly to strong US demand.

Wace, the specialist printing group, reported profits up 45 per cent to £23.1m, while turnover fell from £335.9m to £323.5m after a streamlining of

8.16 16.3L 3.88L 0.351 3.03L 12.6 0.321

4.01 4.8 8.19 284 14.3 0.851 12.8

189.3♥ 872♥ 1.16 5.81

(0.245L) (30.6♥) (0.054♠) (2.28) (6.58) (88.3)

(0.924 ) (10.6♥

(164.6 ) (169.5 ) (52.6 ) (3.34 ) (4.09 ) (618.2 ) (54.5 ) (35.3 ) (25 ) (1,193 ) (261.5 ) (143.5 ) (476.1 )

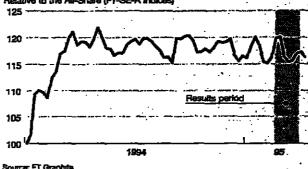
(1.478)

755.5 60.3 39.6 50.5 883.2

210.1 78.7 164.9

462.9 1,712

Paper Packaging & Printing Relative to the All-Share (FT-SE-A Indices)



the business.

(20 ) (24L ) (4.7 ) (8.97 ) (28L ) (0.12 ) (8.4 ) (27 ) (19.9 ) (2.6 ) (41 ) (2.5 ) (2.5 )

There was less good news from De La Rue, the security banknote printer, whose shares fell after it issued a profit warning because of a further

deterioration in the profitability of its German subsidiary thanks to tough trading conditions.

The performance of paper groups was more mixed. Inver-

1,5

129

0.7

increased profits from £35m to British Polythene Industries increased profits 25 per cent to £19.2m, MacFarlane, the Glas-

sumer

gow-based packaging group, 28 per cent to £16.3m, and Britton, after its takeover of the larger NMC last year, lifted profits from £2.73m to £10.7m. Both Bunzl and Blagden were hit by exceptional costs.

Blagden, the steel drum, chemicals and protective equipment group, had restruct uring charges of £7.27m, but reduced losses from £10.6m to

Bunzl made a £49.7m charge on acquisitions from the 1980s and a £35m goodwill write-off. This pushed it £4.9m into the red after £55.8m profits last year, but masked an underlying 36 per cent increase from its continuing businesses.

# **Henry Boot**

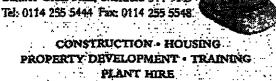
# PRELIMINARY RESULTS

1993	1994	mber	Your ended 31 Dece
4.6m	[84:0m £	£	Turnover
,7.6m	£8.2m		Profit before tax
20.0p	21.8p	ng tabaga Tab	Earnings per share
6.5p	7.1p	· :	Dividends per share
(1.73	£1.84	77 14. 43	Net assets per share
	7.1p		Dividends per share

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Turnover Up



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f interest of 6.6875 per cent

er annum with interest amount of £166. 73 per £10,000 principal and £1,667.29 per £100,000 prin ripal payable on 19th July, 1995,

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Interest Bearing Shares (B) STG 11 1/2% Permanent Interest Bearing Shares NOTICE is hereby given that the Register of Members of the Society holding [A] IRS 1111/AS Permanent interest Searing Shares or [B] STG 1111/AS Permanent interest Bearing Shares will be closed on 27 April 1995 become for solid for the purpose of for one day only for the purpose of preparing the Interest Payment on 11 May 1895.

By Order of The Board

P Revite, Secretary 21 April 1995

# Ireland

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FINANCIAL TIMES Newsletters

Write-dom leaves -

**COMPANY NEWS: UK** 

upturn helps

Construction Correspondent

back into the black in 1994

The company, which lost

£18.7m the previous year after £20.7m of reorganisation and

plant closure costs, was lifted by increases in UK and US

housebuilding and a recovery

in its Portuguese forest prod-

Last month Ibstock announc-

ed plans to sell its 56.3 per cent

Housebuilding

Ibstock to £14m

# North America helps Albert Fisher advance

By Roderick Oram, Consumer Industries Editor

An upturn in its North American activities helped Albert Fisher, the food proces-sor and distributor, overcome a flat performance in Europe in the first half. Operating profits in the six months to Pebruary 28 rose 11 per cent to £22.6m

Mr Stephen Walls, chairman, said there was "a gathering momentum in the group, with the opportunity to grow vol-umes in all divisions". This was the key to profit growth, because many operations were working under capacity.

Opportunities lay, for example, in pre-cut vegetables in North America, chilled produce in Europe and seafood on

both sides of the Atlantic. As the City expected, pre-tax profits before exceptional items slipped to £19.1m (£20.1m). After a small loss on a disposal this year and a gain a year earlier, pre-tax profits were £12.6m (£30.6m) on turnover

from continuing operations up

30 per cent at £746.3m (£574.5m). European trading conditions in produce and fish remained difficult, but benefits were felt from restructuring over the past few years and from recent acquisitions. Rising exports to Russia were a positive trend. Operating profits from Euro-

£2.8m (£3.5m), food processing was £5.3m (£5m) and seafood £7.5m (£7.4m). Rahbek, the Danish-based

pean fresh produce fell to

year, had made an "encourag-ing start." Expansion into the US, was achieved with the purchase in February of Aqua Star

Profits from North American produce were £7m (£4.5m) on sales of £273m (£194m). The division enjoyed a 48 per cent rise to 34.8m cases of produce distributed. The average selling price was \$12.38 (\$12.31). Sales of pre-cut vegetables rose 5 percentage points to 18.8 per cent of division sales. Net debt rose to £106m (£93m) for gearing of 56 per

cent (48 per cent). Fisher declared an interim dividend of 1.85p (1.81p, adjusted for the bonus element of a rights issue). Earnings per

stake in Companhia de Celulose do Caima, its forestry and pulp company. Forest products moved from a £4.17m loss to a £5.28m profit helped by rising

(\$23.2m).

Mr Colin Hope, chairman, said the market value of its Caima stake was about £45m. Even though pulp prices were rising, it was thought to be in shareholders' best interests to sever the group's exposure to cent.

the highly cyclical pulp mar-

Ibstock produces about 400m bricks a year in the UK, about Ibstock, Britain's third largest brick manufacturer which has 11 per cent of the domestic made an approach to buy Tarmarket. Tarmac, the fourth mac's brick division, moved largest producer, has the capacity to manufacture about 300m bricks a year. Ibstock's UK brick profits with pre-tax profits of £14.3m

more than doubled to £7.89m (£3.03m) helped by higher vol-ume, increased prices and lower production costs. US brick profits also rose sharply to £4.54m (£806,000) following rationalisation and increased US housebuilding.

The only disappointment came from the Portuguese building products company which incurred losses of £941.000.

Turnover from continuing operations increased to £210.1m (£186.9m). Earnings per share were 3.69p (5.69p losses) and the proposed final dividend is doubled to 1p for a total of 1.5p (lp).

Net debt stood at £27m, equivalent to gearing of 14 per

# satellite sector

ronics manufacturer, is buying majority stakes in three UK satellite-television businesses from Gooding Consumer Electronics, a Wales-based private

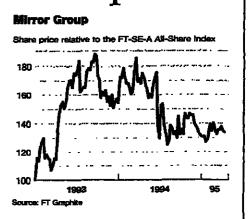
Grundig is taking a control-

# LEX COMMENT Mirror Group

Despite a 43.5 per cent rise in profits, Mirror Mirror Group Group's 1994 results are disappointing. Pre-tax profit of £84.7m excluding exceptional items - chiefly the write-back of pension fund provisions - was substantially lower than the headline figure. Revenues fell slightly even after allowance is made for the fact that 1994 was a 52-week year and 1993 a 53-week year.

Furthermore, the pressures faced by the UK newspaper industry show little sign of abating. The Mirror management's assurances that the price war is over ring a little hollow as the Sun is still at a discount to the Mirror. The writing of any peace treaty thus remains the prerogative of Mr Rupert Murdoch. This year's £20m rise in newsprint costs will squeeze profits further, with no prospect of relief from circulation. True, advertising revenues are still outstripping inflation. But even an 8 per cent rise in advertising revenues would not be sufficient to offset increased newsprint costs. And the management's strong record in costcutting leaves limited room for further

savings.
Still, the group's core titles remain a solidly profitable business. More worrying is its diversification record. Hopes for the Independent



newspaper are pinned on a dubious price increase, and the group's television interests are proving expensive. A rights issue would help redress its financial weakness relative to other expanding newspaper groups, but the company should demonstrate that existing investments can perform before seeking fresh

# Mirror Group sets date for launch of 24-hour cable TV

By Raymond Snoddy

T Emm

icreases

1. 2 1. 1. 2 42.

Mirror Group, the newspaper publisher which is developing its television interests, yesterday outlined a £30m (\$48.6m) cable television strategy and forecast that The Independent newspaper, in which it has a 43 per cent stake, would return to profit "within the year".

The group said Live TV, a 24-hour cable television channel, would be launched on June 12.

"Bosnia it ain't. We will frankly be celebrity and eventdriven TV," said Mr Kelvin Mackenzie, the head of Mirror Television and former editor of

Mirror Group reported a 15 per cent rise to £84.7m in profits before pension fund recoveries and exceptional items. After these items, pre-tax

profit for 1994 jumped to

£189.3m (£131.9m), largely due to the release of £111.1m in pension provisions. The releases virtually end the Maxwell effect on the company, Mirror payments to.

repair its pension fund will

involve £1.6m annually up to Live TV, which will be carried in at least 75 per cent of the near im cable homes in the UK, will cost £30m over three years, after which it should break even. About 80 per cent of revenues

Apart from a spine of national programming from London, the aim is to develop Live TV as a local network with news and other input from regional newspaper groups. A deal has already been done with the Birmingham Post and Mail and talks are under way with about 12 "There is no local TV in

Britain. It's tantamount to a national scandal," said Mr David Montgomery, group

chief executive.
The channel will be produced from new £5m studios in Canary Wharf, the Mirror headquarters in London's Docklands.

The cable television industry in the UK has been encouraging the creation of new cableexclusive channels as part of its battle with satellite televi-

Associated Newspapers, publisher of the Daily Mail, last year launched Channel One, a 24-hour cable news channel for London.

. Mr Montgomery also promised that Newspaper Publishing, the loss-making holding company that owns The Inde-pendent and independent on Sunday, would return to a monthly trading profit within

the year.

He admitted that the return to profit assumed charging "an economic and reasonable" price for The Independent. The



David Montgomery: a scandal there's no local TV in Britain

a cut in the cover price from 50p to 30p in the national news paper price war Mr Montgomery said the price would go up as soon as planned editorial improve-

ments were complete. Neither precise timing nor a new price level had yet been discussed, the Mirror chief executive said. An autumn lised at about 290,000 following however, now be a possibility.

# Grundig moves into UK

company formed in 1993. The two companies already have a close relationship and the deal is in line with Grundig's intention to move increasingly towards the UK

Grundig, the German elect- as the base for its satellite-related products.

> ling interest in GCE Manufacturing, which makes satellite receivers, Grundig Satellite Communications, a sales and marketing company, and Gooding Microwave Technology, which makes components for receivers. The terms have

# Dissidents seek new Cairn Energy offer for N Electric

Dissident shareholders in Northern Electric said they had delivered a notice to the company's management requiring them to convene an extraordinary meeting to allow a new offer from Trafalgar House, writes Michael Smith. Mr Guy Wyser-Pratte, of New York-based arbitrage firm Wyser-Pratte, said he had received the "tangible support" of more than 10 per cent of

the meeting. Mr Wyser-Pratte said the meeting would urge the board to "give immediately any consents" necessary to enable an offer of not less than 950p per share to be made by Trafalgar.

Northern's share capital for

The resolution would further ask the board to refrain from taking any action which would deny shareholders the opportunity to consider such an offer. Mr Wyser-Pratte said there had been indications of support from many other shareholders besides the signatories

of the requisition notice. Northern has three weeks to call the meeting and a further four weeks to hold it. If it uses the full timetable, it is possible the meeting could be held at around the time Professor Stephen Littlechild, industry regulator, announces his review of power company prices, expected before the end

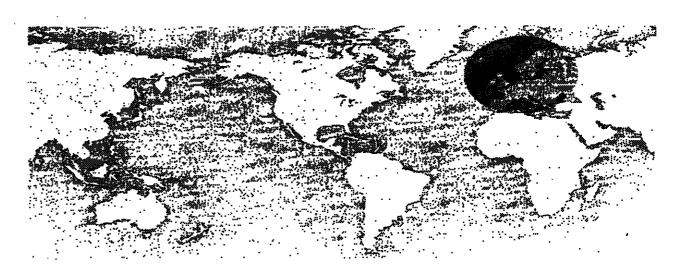
# in Dutch bid

Cairn Energy, an oil explorer is to make a bid for Holland Sea Search Holding, a Dutch oil and gas company, in a deal worth about £17.3m (\$28m).

Cairn is buying 55.4m shares in HSSH from Command Petroleum (Netherlands), the **Dutch subsidiary of Command** Petroleum of Australia. It also has the right to buy 6.4m shares owned by ABN Amro Bank. If exercised, Cairn would control 50.68 per cent of

HSSH going into the bid. Mr Bill Gammell, Cairn's chief executive, said the company would fund the deal from cash reserves and bank loans. The company had £10.8m in net cash at the end of last year, with virtually no gear-

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# Dividend for 1994

The Annual General Meeting of our shareholders on 19 April 1995 declared the following dividend for the 1994 financial year.

Registered shares	of CHF 50 each	CHF 8
Bearer shares	of CHF 100 each	CHF 16
	· · ·	

The registered and bearer shares will be traded ex dividend on the Swiss stock exchange from 24 April 1995.

The dividend will be payable on 24 April 1995 as follows: Registered shares

Gross	CHF 8
Less 35 % Federal Anticipatory Tax	CHF 2.80
Net	CHF 5.20
Bearer shares	:

Coupons No. 6 attached to the bearer shares are payable, at no charge, at the counters of all our branches in Switzerland from 24 April 1995.

Less 35% Federal Anticipatory Tax

The dividend payment orders will be sent by mail and can also be cashed at no charge, at the counters of all our branches in Switzerland.

For shareholders who have designated a depository bank, the dividend will be credited directly to that bank in their favour. Swiss Bank Corporation

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A mood of stoic resigna-tion has gripped Tokyo's back-street bars where grey-suited businessmen are washing down their salarymen blues with sake and Scotch.

For the first time Japanese employees are finding that they cannot expect an automatic annual spring wage rise. The steel industry unions, for example, asked for, but did not win, an increase in base salaries this year. At NTT, the telecommunications company which sets an important benchmark, workers agreed to a wage increase of 2.8 per cent, the lowest since the company was privatised 10 years

Considering that the country is emerging from four years of recession, any pay increase might seem a luxury by west-ern standards. But for Japanese workers, the threat to the annual salary increase they regard as almost a right represents a wholesale attack on the traditional employment system that has supported Japan's economic success and fed its work

Companies, however, are looking for more than a temporary sacrifice until the economy improves. They are seek-ing fundamental changes to lished a pattern not only of ris-ing salaries but also of indus-

JOBS: Western employment practices and the threat to the Japanese work ethic

# The bitter taste of salarymen's sake

the Japanese way of working. Japan's salarymen have grown accustomed to 12-hour days, living in modest company housing and giving up their weekends for the company. What has kept them going is the knowledge that they have shared in the nation's growing prosperity. Long hours spent on commuter trains and poor living standards were tolerable so long as things were seen to be getting

Companies could expect their employees to devote themselves loyally to the corporate goal because employees were secure in the knowledge that the sacrifices they made would reap ever-rising salaries and greater benefits.

Crucial to that system has been the annual wage increase, called shunto, carried out just before the new fiscal year in the spring. It became a tradition as early as 1955.

The payment system estab-lished a pattern not only of ris-

try-wide increases pegged to the level offered by the bestperforming companies. Blue chip companies which have led Japan's economic expansion, such as Nippon Steel, the world's largest steelmaker, NTT and Toyota, kick off the wage negotiations to be followed by lesser brethren in less competitive industries.

This year, for example, Toyota's management agreed to a base rate increase of Y8,700 (£60.83) which, at 2.82 per cent, was higher than it had been willing to offer at first. The management compromise was influenced by signs that the electrical machinery companies were moving towards agreement on a higher increase of 2.9 per cent.

This reflects a system that continues to nurture strong corporate loyalty among employees. The long hours and slavish devotion to work are so ingrained that some compa-nes, anxious to reduce annual working hours, must often force employees to take time

issues "warning" cards to those who have fallen behind in using up their annual leave. In return for their loyalty, Japanese employees have traditionally been provided by their companies with everything from cheap housing and low-interest loans to informal

not afford to buy their own homes or join a sports club, the company is like a big brother that provides them with not only a living but also many of The pay-off in corporate solidarity and organisational strength proved to be powerful

marriage counselling services.

For many Japanese who can-

assets in directing collective energies towards business expansion as the economy Today's change of heart among the top Japanese employers reflects the tougher export environment resulting from the sharp rise of the yen against other leading curren-cies. Managers believe they

markets and improve their profitability. As a result, business leaders have been urging a restructuring of the employment system which encourages Japan's high wages. Employers are saying that they can no longer take care of their employees from recruitment to retirement or guarantee a yearly rise in salaries. Instead they want greater flexibility in adjusting pay and employment levels depending on individual

A growing number of Japanese companies are trying to introduce merit-based pay to replace the traditional seniority system. Managers privately admit that while some employes will see their salary levels rise, many more will see cuts in their pay under the new sys-

performance and business con-

At the same time, some leading companies are adopting more flexible employment practices. Toyota and Matsush-

remain competitive in world to employ some of their research and development peo-

ple on a contract basis. The problem is that as companies rush to adopt westernstyle employment practices, the security and social cohesion of the traditional employment system are starting to crumble before the advantages of new systems, such as greater independence, more choice and flexibility in lifestyles, become available.

apanese workers are suddenly being asked to become more indepen-dent and self-reliant, with very little guidance or public sup-

ments are introducing measures encouraging employees to cut the umbilical cord with the company and build a life of their own. Companies are introducing flexible working hours which allow employees to report to work and leave any time as long as they are at

working hours, usually between 10am and 3pm.

Some employers have made it mandatory for employees to-take "special" holidays off after a certain number of years of service. Others, like Fujitsu, have introduced a system to support financially employees who would like to start their own business. Such efforts, however, need

bolder steps by government to free Japanese workers from dependence on their employers. Employment services and counselling are still underdeveloped in Japan. Headhunting is rare. Strict regulations set out by the Ministry of Labour govern the types of jobs that private employment services are allowed to handle :

People looking for jobs in other categories must rely on public employment agencies whose effectiveness is ques-tionable. Less than 20 per cent of job seekers find employment through public agencies.

cle to the emergence of new businesses capable of absorbing workers from mature industries that need to restruc-

ture their workforces. Despite the fall in property prices, housing in urban areas is still beyond the reach of the Japanese employees dependent on their employer for low-cost accommodation or low-interest

housing loans. While Japanese companies have so far managed to avoid large-scale lay-offs and the unemployment rate remains below 3 per cent; the economic damage of the yen's continuing appreciation will make it. increasingly difficult for even blue chip companies to delay

more radical restructuring The spreading popularity of anti-social religious cuits and growing incidence of violent crimes are leading to concerns that the kind of social malaise seen in western societies is beginning to take root in

Japan. Unless the government acts: swiftly to ensure that public policy keeps up with the changes occuring in the employment system, further damaging social repercussions seem inevitable.

Michiyo Nakamoto



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with approximately 460 members of staff from 24 countries

has a vacency in its

#### RISK MANAGEMENT AREA

The successful candidate will work in a small team responsible for development and implementation of risk management methodologies.

He/she will have a university degree, ideally in finance or mathematics. Strong analytical and statistical skills are required and computer literacy is essential. Knowledge of risk management methods and/or experience in a financial institution would be an advantage. In addition to a very good command of English, the successful candidate should have a working knowledge of German and/or French.

Recruitment will be on the basis of an initial two-year

The Bank offers attractive conditions of employment in an international atmosphere and excellent welfare benefits.

Candidates should send their application, together with a recent photograph and references, to the Personnel Section, Bank for International Settlements, 4002 Basle, Switzerland, quoting Reference No. 95238.

# **N** PARIBAS **CAPITAL MARKETS**

# PROPRIETARY TRADERS

As a recognised leader in the fixed income and equity markets, Paribas Capital Markets draws on the expertise of over 2,200 people from over 18 countries and the world based in London, New York, Paris, Tokyo, Frankfurt, Singapore and other offices. Paribas Capital Markets provides a comprehensive range of products and services in the primary and secondary bond and equity markets, currency and interest rate swaps and options, fixed income and equity derivative products and specialised instruments.

Continued expansion in our fixed income and foreign exchange proprietary business has created exceptional opportunities for two individuals, one senior (3+ years) and one junior (1 year) trader, experienced in this area to join our

These roles are very much "hands on" and the successful candidates will have up to 3 years proven track record in proprietary trading, a sound understanding of the financial markets, including options, futures, and derivative products. The drive to succeed, a degree from a highly accredited university, good analytical abilities and a working knowledge of Excel are also essential.

An attractive package and excellent career opportunities are offered to attract . the very best candidates. Confidential enquiries enclosing a detailed curriculum vitae, should be

addressed and sent as soon as possible to our consultant, Steve Garlick at

**INVESTMENTS REPRESENTATIVE** 

**Private Client Services - Israel** 

Competitive commission structure & banking benefits · City based

together with in-depth experience of a

and Hebrew is essential.

variety of product areas, including equity

and fixed income. Fluency in both English

Please write with your CV, to: Alastair Lyon,

Confidential Reply Handling Service,

5 St John's Lane, London EC1M 4BH.

Your application will only be sent to this

client. However, please clearly indicate any

company to which your application should

Ref 198, Associates in Advertising,

Our client is a leading US investment bank. investment services to private clients

GMBM, 27 Floral Street, London WC2E 9DP.

They are now looking for an experienced

Your brief will be to develop brokerage

business with Israeli high net worth

you will bring a substantial client base

the Israeli private client market.

Investments Representative to specialise in-

individuals and small institutions. As well as

identifying and exploiting new opportunities,

The successful candidate will have an MBA

from an internationally respected business

experience in the Israeli market place and a

school. You will have 3-5 years' relevant

proven track record of providing

# Corporate Finance Manager

European Investment Bank requires a corporate finance manager to work within their emerging markets sector with particular focus on Argentina.

The successful applicant will be a graduate in either economics or mathematics and will have at least two years investment banking experience. He/she must have acquired significant exposure to corporate finance and equity capital markets and have gained experience in privatisation. Fluency in English and Spanish are prerequisite.

Please reply in enclosing a curriculum vitae in confidence to Box No.A5509

Financial Times, One Southwark Bridge, London SE1 9HL.

#### INTERNATIONAL FUND NEEDS INVESTMENT BANKERS

To deal with high net worth individuals, banks, insurance co, and funds. Excellent compensation and benefits. Must have 10 yrs experience. Fax resume New York 212-758 8137,

# TAKE PRECISE AIM TARGET THE BEST ADVERTISEMENT IN THE FINANCIAL TIMES YOU ARE REACHING THE WORLD'S BUSINESS COMMUNITY. For information on advertising in

this section please call:

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# **Portfolio Manager**

Nikko Capital Management (UK)Ltd (NICAM), the global asset management arm of Nikko Securities, manages \$1.4 billion of fixed income funds on a global basis.

Significant growth in this area in recent years owes much to our global decision making process and strategy. As our portfolio of clients cominues to expand our basic management philosophy remains the same "Top priority on Client service". In order to maintain our high standards we now need to

You should have a minimum of 2 years' experience of investment and of managing a fixed income portfolio. Skills in computer programming are essential. A knowledge of derivatives is also desirable. The role is an innovative one, offering scope for the development of new ideas.

Working as part of a small team you will be supported by a company which is at the forefront of investment technology. A company where a disciplined approach to investment management has made us a highly successful player in global asset management. In short a company which can offer you the opportunities needed to develop your career.

If you have the necessary experience, possess excellent communication and interpersonal skills and are keen to move on to a more challenging position then please send your CV with current salary details to David Somers, Director of Investment,

Salary details to David Somers, Director of investment, Nikko Capital Management (UK)-Ltd., 1F Nikko House, 17 Godliman Street, London EC4V 5BD.

How Chip City based House with an enviable track record, wishes to recruit an exceptional individual to head up a new business area. Somable candidates will be graduates with 3-5 years' European Equity experience, gained from an appractions perspective and are likely to be currently employed by a unjor investment bank. Expusure to Stock Lending would be advantageous.

# draft to execution. These are high profile roles with superb

Leading US Bank seeks to recruit a degree etu professional with five-years compiliance exper incorporating SFA and Bank of England regulation Regulatory (south and Company Secretarist: The ro involve all elements of compiliance regulatory issues oversing SPA and paint of England, regulations, US doty issues and Company Secretarist. The role will all elements of compliance regulatory lessies, data tion, money laundering, new product development amagement of staff. Aged to 34 years.

#### European Credit Analyst x2

# for relationship managers, preparation of industry overviews and identification of marketing opportunities. for relation

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# TOP OPPORTUNITIES

A Member of the Blomfield Group

SENIOR POSITIONS IN GENERAL MANAGEMENT

Machine and plant construction for the wood processing industry

# **Managing Director** Joint Venture in Chi

Managerial role for technically oriented expert in machine or plant construction with experience abroad, preferably in the Far East

We are a German company with a rich tradition supplying machinery and complete industrial plants for the derived timber products industry. We are establishing a joint German-Chinese venture in Shanghai, responsible for its own marketing and production, which will employ around 200 staff and begin operations next year. We are thus seeking a founder member who will organise the establishment of the company in collaboration with our Chinese partner and assume the overall management after this initial phase.

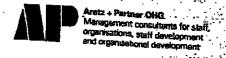
We have had a marketing presence in China for some years already. We now wish to take more account of the market conditions in the individual provinces with our own production site and to plan, manufacture and market complete industrial plants for the wood industry.

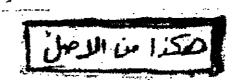
To this end we are looking for a qualified engineer, in his mid thirties to late forties, with experience in production technology and knowledge of business administration, who already has some years of management experience abroad. He, together with our Chinese partner, will assume overall responsibility both for the company and for the technical aspects and will apply the technical know-how of the German parent company to this joint venture. Business will be conducted in English.

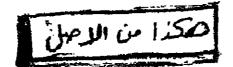
This is a role for someone with a pioneer spirit looking for challenges which will allow him creative freedom beyond the ordinary. The terms of employment are consistent with those of an international company.

interested? Then write, with a tabular resume, to the consultant appointed, quoting reference B 568. Address: Postfach 18 01 41, D-40568 Düsseldorf, (Fax: ++49211 - 71 74 62). The consultant will be happy to give you more information by

Just call him on: 🛣 ++49211 - 71 74 74







#### **ACCOUNTANCY APPOINTMENTS**

#### TREASURY MANAGER

#### INTERNATIONAL SERVICE SECTOR GROUP

HOME COUNTIES

c.\$40,000 +CAR + BENEFITS

- Sizeable plc with substantial businesses in the UK and Continental Europe.
- Opportunity to support the Group Treasurer in the development of a sophisticated treasury operation, including Group wide controls, procedures, monitoring and reporting.
- The position will comprise a mix of routine responsibilities with ad hoc project work, sometimes directly for the Group Finance Director. The Treasury Manager will also provide cover for the Group Treasurer when necessary.
- Graduate, probably a qualified accountant aged

late 20's to early 30's. ACT Qualified or Part Qualified. At least two years pic corporate treasury experience will be essential and exposure to the banking sector would be an

- Personal qualities include a high level of independence and flexibility, excellent communication skills, computer literacy and a preference for working as part of a small, highly motivated team. German language ability would be particularly useful.
- Potential for career progression is excellent.

with full career and salary details to:
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Whitehead Selection Limited
11 Hill Street, London W1X 888



# leadership in a growth business

**Pro-active** 

#### **FINANCIAL** CONTROLLER

c.£40,000 Package + Banking Benefits

**London Based** 

professional team responsible for providing a pro-active management and financial accounting service to the Global Custody business unit. As well as assimilating, interpreting and presenting financial information, and implementing best practice initiatives, the role will

involve a considerable amount of project work consistent with the changing needs of the business. You will also be a part of the unit's multi-disciplinary, senior management team expected to contribute across a broad range of issues.

Our client has embarked upon a period

of dramatic and exciting change, re-

evaluating and expanding its business

areas in a drive to become the best performing financial services group in

competitive marketplace, our client's Global Custody epitomises their

As Financial Controller, you will head a

the UK. Operating in a highly

commitment to growth.

With a professional qualification (ideally CIMA), you will have 2-5 years' management accounting experience probably gained in a self-accounting, fe earning business. Preference will be given to those candidates demonstrating a good understanding of the Securities' industry and its accounting methodology. Strong leadership, analytical and communication skills are essential, as is an appreciation of IT-

driven accounting systems. The role will be based in London although travel to other UK locations may be required.

To apply, please write with full career details - quoting ref. 320 - to Kaari Lehti or Steve Clayton at JM Manageme Services, Chandos House, 12-14 Berry Street, London EC1V 0AQ. Fax: 0171 253 0420. If you have any queries, you can call

during office hours on 0171 253 7172.

JM MANAGENES SERVICES

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# Group Finance Director esignate

Essex

Our client is a rapidly growing (both organically and by acquisition) and profitable, leading name is its niche market within the hi-

As part of the strengthening of the Board the current Group Finance Director will be assuming new responsibilities and hence a replacement is sought. Initially the position is as Designate however early achievement of key objectives will ensure that the appointment is confirmed in full.

- Reporting to the Board your responsibilities will include: All aspects of statutory and external reporting.
- Setting internally the direction and standards for financial accounting, management and reporting.
- Continuous enhancement and strengthening of financial controls
- and computerised systems in an environment of rapid growth. Development of key relationships with the City.

Essentially you will be a Qualified Accountant and will have operated at Pic level, preferably as Finance Director, in a small-tomedium size group. Previous experience of hi-tech/electronics is highly desirable, as is a successful track record of dealing with the City. Additionally you will be:

- Technically up-to-date with an active interest in applying new legislation to the benefit of the Group.
- A good team leader with an ability to integrate well with the Board and Senior Management Teams.

**Excellent Package** Negotiable

 Able to evidence a strong affinity with computerised systems. To discuss this exciting opportunity you should write to Karen Wilson at Hoggett Bowers, 7-9 Bream's Buildings, Chancery Lane, London, EC4A 1DY enclosing a recent CV and a note of current salary quoting Ref. HKW/9375/FT.





EXECUTIVE SEARCH AND SELECTION

# **Group Controller**

#### International plc

c.£60,000 + Substantial Package

**Near Glasgow** 

Devro, the world's leading manufacturer of edible collagen casings has agreed in principle the acquisition of Teepak International Inc., a US based multinational. This will create a truly international business of some \$500 million sales with worldwide manufacturing facilities. This is a key role with the remit to maximise the profitability of the Group through strategic

financial planning. THE POSITION

-

- ◆ Financial management of the Group's assets to improve profitability and enhance cashflows.

  Responsible for Group budgeting, financial analysis
- and capital expenditure and investment appraisal. Extensive liaison with international operating Financial
- Directors to integrate and develop the worldwide
- Appraisal of strategic business opportunities.

**OUALIFICATIONS** 

- ◆ Senior management operating company experience vital, ideally multisite with an international dimension. Qualified accountant.
- Experience of developing and implementing financial strategy within a PLC environment. Proactive and influential style. Committed to
- developing finance's contribution to business profitability and effectiveness.

Please send full cv, stating salary, ref GP1536, to NBS, 42 Frederick Street, Edinburgh EH2 1EX



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#### HEAD OF EUROPEAN AUDIT

Blue Chip UK Multinational

Package: c£75,000pa plus benefits

This appointment provides an excellent entry point for a qualified accountant, aged around 30, to build a career with a highly regarded UK multinational Group trading through over 2000 high street outlets in over 20 countries and undergoing exciting change.

Based at attractive Thames Valley offices and reporting to the European Finance Director, you will manage a team of ten carrying out routine and special audits of dispersed business units in the UK and mainland Europe employing 10,000 people and generating sales approaching £1 billion.

You will be a 'fast track' manager - probably a Chartered Accountant employed by a large UK practice - with exposure to substantial international audits, idealty in retail, distribution or services. Or you may already have moved out of the profession. A period living and working in mainland Europe will be beneficial. Reasonable fluency in another major European language and willingness to travel extensively are essential.

The job holder will receive an excellent compensation package comprising an attractive salary, a performance related bonus and a range of benefits including the provision of a fully expensed company car.

Please write in strict confidence, stating current salary, quoting reference 95/1852

# ACCOUNTANCY IN CAPITAL MARKETS

#### Salaries to £50,000 + Substantial Benefits

In financial markets the role of exceptional product accountants who can utilise their skills to service developments across a wide range of business areas is vital. The provision of financial expertise and management information is no mere back room role, but plays a key part in driving the business.

This is why financial markets institutions look for the best graduate accountants to help increase growth. Every project is business critical and the demands you will have to meet will be high. Ideally aged 25-30 and educated to degree level, you will be a qualified accountant (ACA/ACCA/CIMA). Your experience will either have been gained working as a Product Accountant in the front or back office of a financial markets institution or, alternatively, working for a major accountancy practice with a banking portfolio. A strong mathematical background, accompanied by computer literacy (experience of spreadsheet technology would be particularly advantageous), is a pre-requisite. You will also have excellent communication and potential leadership skills, as you will be working in small teams and will be expected to take responsibility as necessary.

We are currently partnering major American, European, British and Japanese banks with various business requirements for ambitious nts. In addition to the skills listed above, you must be able to demonstrate in-depth experience of one or more of the following areas: equities; risk monitoring; P & L measurement and analysis; derivative products; trader support. The potential rewards-in terms of both career and remuneration structures - are outstanding.

For further information, please contact Lisa Brice on 0171-247 7444. Alternatively, send your CV, quoting reference LIFTO2, to McGregor Boyall Associates, 114 Middlesex Street, London E1 7JH. Fax: 0171-247 7475.

# McGregor Boyall

Business & Technology Selection for Financial Markets



# **Head of Information Systems Audit**

A key appointment with outstanding prospects

Home Counties c£45-£50,000+car+benefits

Our client is a world-class aerospace organisation with a turnover in excess of £7bn. The company has undertaken a comprehensive reorganisation and development of its computer systems throughout all its operations - a process that is still ongoing. They are now seeking a high calibre IS auditor who can oversee and monitor this development.

This is an exceptionally challenging role with a high profile and Group-wide remit. You will need quickly to establish good working relationships and professional credibility with the company's senior management in order to advise on the introduction of new systems and procedures, internal controls, security issues and project management.

You will be a graduate, aged between 30 - 40 years and have an audit or IT background. You must have a sound knowledge of system development methodologies in addition to proven project management experience. Confidence, tenacity and excellent communication skills are also essential. Previous exposure to prime contracting and manufacturing industry and SAP/UNIX experience would be a distinct advantage, as would computer audit experience within the profession or industry. Excellent career prospects exist within the Group, including the opportunity to diversify into the mainstream business units.

Interested candidates should send comprehensive CV's and salary details, quoting reference B273 to Janina Harper at KPMG Selection & Search, 1-2 Dorset Rise, Blackfriars, London EC4Y 8AE.

KPMG Selection & Search

# Financial Director

#### THE BUSINESS TO WIN. THE CULTURE TO ENJOY.

When you move this fast, there can be no barriers to growth. No formality to slow the pace. Nothing to limit success. Our client's young team thrives on winning. Revels in the lack of boundaries. The largest of its kind in the UK, it has been growing by 60 per cent every year. It is the place for someone who wants to be more than a Financial Director, someone who can contribute across all areas and functions of the business.

With such high turnover and narrow margins, flexibility and speed are vital. In a business driven by sales and deals, the fundamental areas are cash movement and credit control. As a key member of the business team, you will manage a financial department of 60 staff, reporting through five managers, controlling the Treasury function, dealing with bank relationships and liaising with European counterparts.

You must be an established Financial Director - a qualified accountant with a clear understanding of Treasury, and experience of running your own department. Able to identify and control key financial parameters, you will be hard working and flexible: responsive and committed. As a good people manager, you will be prepared to take responsibility for your own decisions and capable of being the custodian and conscience of the company. In an organisation characterised by a 'can do' mentality, it is important that you can absorb the pace and informality of such a young team.

We offer excellent remuneration, comprising a substantial salary, plus Directors' profit-related bonus and benefits including a leased car, contributory pension scheme, life assurance, private health insurance and a social club which boasts hot air ballooning amongst its activities.

Please send your CV to Mike Flanagan at Macmillan Davies, 239 Old Marylebone Road, London



Hampshire

£80,000

package

bonus

including

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45 offices in 36 countries

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#### Central London

Our client is the European division of one of the leading global publishing and information companies. From a wellestablished US base, the European businesses have grown dramatically in recent years and now operate in twelve

An outstanding opportunity has been created for a European Financial Controller to report to the European CFO and have responsibility for the financial management and reporting across the division. There is direct staff responsibility for a high calibre head office team and for each regional finance department. Key duties will include the development and maintenance of Group control procedures, the production and presentation of periodic consolidated financial statements and delivery of business performance commentary to senior management. Other important areas involve dealing with external advisors, and the implementation of a new accounting system. The position offers considerable scope for the successful

c £50,000 + Benefits

applicant to develop and lead the European finance team to maximise the efficiency and value of the department to the businesses and the Group.

Candidates will be technically strong, commercially focussed qualified accountants with a minimum of 5 years postqualification commercial experience. Applicants must also demonstrate strong international exposure, working in a multi-national environment with expert knowledge of US GAAP. Experience in the publishing or information industry sectors will be a distinct advantage.

Opportunities for personal career advancement are excellent, bearing in mind the Group's global reach and, in particular, the impressive growth in Europe.

Applicants should forward a comprehensive CV, quoting ref. 230709 to Jon Boyle ACA or Mark Hurley ACMA, Executive Division, Michael Page Finance, Page House, 39-41 Parker St, London WC2B 51.H.

Michael Page Finance

Specialists in Financial Recruitment London Bristol Windsor St Albans Leatherhead Bi

# Finance Manager

(General management opportunity) c £40,000 plus performance bonus North London

Our client is part of a well established leading international manufacturer and distributor in the food sector. The UK operation is responsible for the sales and marketing of the Croup's range of semifinished products for the food industry. It now offers an opportunity for an entrepreneurial accountant to move into a finance/general management role.

Reporting to, and working closely with the Directors of the parent company, the successful incumbent will be instrumental in the future development of the expanding UK business. In addition to having responsibility for all financial management this person will have accountability for the administration and overall running of the company. On the finance side this will include the accurate and timely provision of consolidated accounts and the preparation, close monitoring and control of budgets and forecasts. In general management terms, this will involve a considerable input into the company's acquisitive pro-active strategy.

To be considered you should be a qualified accountant, aged 30-40 with a proven track record of managing a finance department, preferably in the food industry. Strong negotiation and communication skills must be combined with the flexibility, commercial awareness and determination to succeed as a vital member within a thriving small company environment. The ability to interface effectively at customer level and the aptitude to provide innovative solutions to business issues are essential attributes sought.

a Please write, outlining your suitability for the position and enclosing a curriculum vitae, with salary details, to Richard Pooley at Ernst & Young Corporate Resources, Rolls House, 7 Rolls Buildings, Fetter Lane, London ECAA 1NH, quoting reference RP633.

**ERNST & YOUNG** 

# Finance Director

#### **Central Germany**

Our client, a publicly quoted, British based multi-national, is one of Europe's leading textile and clothing companies. With 50% current turnover derived overseas, they are committed to becoming a major force worldwide. As part of this expansion, they are now seeking a highly commercial Finance Director to control one of their German manufacturing subsidiaries.

Working closely with the Chief Executive, the appointed candidate will be a key member of an established management team, with overall responsibility for finance and administration. You will be instrumental in the longterm growth and success of operations by formulating and implementing the company's plans and strategies.

The candidate will probably be aged 30-45, a graduate, qualified accountant, who has worked in a senior financial role with a major international company.

c £60,000 + Bonus + Car

You should speak German and be able to demonstrate selfmotivation and leadership qualities. A track record of success with technical commercial and product costing issues in a fast moving production environment is a prerequisite. Experience with working in Germany would be an advantage, but above all you must have the intelligence, strength of personality, and flexibility to succeed in an expanding international business.

This is a senior appointment within the international group and is expected to offer significant long-term potential in financial or operational management overseas

Interested candidates should send their curriculum vitae to Dean Ball at Michael Page Finance, Clarendon House, 81 Mosley Street, Manchester M2 3LO. Please quote reference 229159.

...

Michael Page Finance

Specialists in Financial Recruitment London Bristol Windsor St Albans Leatherhead Birmingham

Nottingham Manchester Leeds Glasgow Edinburgh & Worldwide

# **Group Treasurer**

# International Pic

c.£50,000 + Benefits

Proactive role for treasury professional to operate in acquisitive blue chip environment.

- Diversified engineering group with manufacturing
- Prestigious international customer base; strong balance
- Acquisitive culture. Complex funding and FX
- THE POSITION
- ◆ Full responsibility for all aspects of Treasury Management in multicurrency environment. Report
- Develop funding strategy, negotiate and administer banking relationships. Active role in overseeing tax management and lizising with third party advisers.
- Opportunity to manage potential acquisition projects and their subsequent integration into the group.

Wessex

4.7

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- OUALIFICATIONS Graduate calibre Treasury professional, ideally accountancy or ACT qualified, with extensive cash management and FX experience.
- Proven record in hands-on Treasury role. Previous tax and acquisitions exposure an advantage
- Commercially minded team player. Influential at senior level. Keen sense of humour,

Please send full cv, stating salary, ref AP I 423 to NBS, 37 Queen Square, Bristol BS I 4Q5





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#### On line and onto the exchange

NYNEX CablaComms, the UK subsidiary of the highly successful NYNEX Corporation, is approaching another new era of development. Embracing the opportunities and continuing the massive investment which has positioned us as a leader in the digital information market, our impending flotation on both the London and New York Stock exchanges will amplify the dimension and volume of our activities. This has created an immediate need for us to recruit for the following positions:

# US REPORTING **ACCOUNTANT**

up to £28k

Following our recent application to the SEC we now require a qualified accountant with 1-2 years experience in the preparation and review of statutory accounts for group companies. Exposure to US GAAP and SEC reporting will be a natural advantage

# UK REPORTING ACCOUNTANT

up to £25k

Similarly we require a finalist or recently qualified accountant. ACA/ACCA, with strong statutory accounts experience to analyse the UK requirements of our LSE flotation and provide timely and accurate information to meet reporting requirements.

Both positions are within the Corporate Finance Division based at our recently relocated UK headquarters in Tolworth. They hold a high degree of influence and in addition to ensuring we meet our listing requirements, the successful applicants will also be involved with other aspects of tax and financial reporting, helping to ensure best practice is maintained within the organisation.

With a growth potential of such magnitude awaiting us, we are naturally looking for dynamic, highly motivated individuals who can apply their skills to take responsibility for and maximise this opportunity.

To apply, please send your C.V. with covering letter to Pamela Gordon, Human Resources, NYNEX CableComms Ltd., 8th Floor, Tolworth Tower, Ewell Road, Surbiton,

#### APPOINTMENTS **ADVERTISING**

appears in the UK edition every Wednesday & Thursday and in the International edition every Friday

For further information please call:

> Andrew Skarzynski On

+44 0171 873 4054

Joanne Gerrard  $\cdots$  on +44 0171 873 4153

# Financial Accounting Manager

# **Processing and Engineering**

**Attractive Package Dependent on Experience** 

North West

Excellent opportunity for ambitious ACA. Considerable scope for career progression within substantial British Group.

THE ORGANISATION

- Major Division of £1bn Group with preeminent reputation in its field. Subject of significant capital expenditure. State of the art technology.
   Strong international order book. Continuing to build
- THE POSITION · Review Divisional financial reporting systems in the
- light of business needs and Group procedures. Ensure continuing development of all financial policies. ◆ Financial Accounts preparation. Consolidation of

Divisional results. Quarterly reports preparation.

- Extensive internal and external lisison. Ad hoc project work including joint ventures and acquisitions. QUALIFICATIONS
- ◆ Robust, technically excellent Accountant, probably ACA. Substantial financial accounting experience gained in Profession or tightly controlled commercial Group. Ideally, exposure to substantial processing, engineering or utilities companies.
- Strong interpersonal and team skills. Intellectually rigorous. Influential and credible at all levels.
- ◆ Self starter. Ideally able to progress within Group.

Please send full cv, stating salary, ref MP | 421, to NBS, Courthill House, Water Lane, Wilmslow Cheshire SK9 5AP





Please forward your CV, quoting Ref 2004, to:

ter 01625 539953 • London 0171 493 6392 Aberdeen • Birmingham • Bristol • City Edinburgh • Glasgow • Leeds • London iester • Slough • Madrid • Paris

#### TECHNOLOGY IN ACTION GROUP LIMITED **GROUP ACCOUNTANT**



BANBURY, OXFORDSHIRE

SALARY NEGOTIABLE

A profitable and rapidly expanding international expert software development and consultancy organisation with subsidiaries in Europe, USA and South Africa. The company has many Blue Chip clients for its world leading products in distributed intelligence.

THE ROLE

To assist a high energy team to realise significant and profitable growth targets. Each subsidiary has its own accountant and the primary task is the consolidation and analysis of monthly accounts, cashflow and financial information. The position reports directly to the Chairman/Managing Director.

This position would ideally suit an ambitious and energetic accountant who is highly qualified with some experience and is now looking to assume greater levels of responsibility in an international

> Please send your CV to: Company Secretary TECHNOLOGY IN ACTION GROUP LIMITED 72 Kings Road, Windsor, Berkshire \$L4 2AH

# QUALIFIED ACCOUNTANTS

United Arab Emirates to £35,000 tax free & generous benefits We are a prominent and much respected financial institution based in United Arab Emirates. In order to further enhance our control function, we seek to appoint experienced internal

In addition to auditing a varied investment portfolio, you will be responsible for the evaluation of the adequacy and effectiveness of compliance procedures, systems and controls.

Aged between 28 and 40, you will be a UK qualified Chartered or Certified Accountant and possess a minimum 4 years' relevant experience gained within the financial sector. Experienced in Treasury products, you should be computer literate and have the necessary communication skills to work in a multinational environment and be comfortable in dealing with all levels of management, Knowledge of EDP auditing will be an

In addition to a tax free salary, the comprehensive expatriate benefits package includes a renewable two year contract, furnished accommodation, medical treatment, education allowances, generous annual leave with return air fares etc.

If you are interested in this challenging opportunity please send your curriculum vitae in strict confidence to:

Write to Box A5510 Financial Times, One Southwark Bridge, London SE1 9HL within fifteen days of this advertisement. Only those selected for

interviews will be contact by us.

# **Financial Controller**

c£35,000 + full benefits Central London

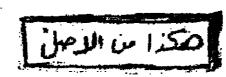
Our client, an international freight forwarding company, has enjoyed dramatic. growth since its inception in 1990 and now has operations in Belgium, France, Holland, USA, the Middle and Far East as well as Eastern Europe and the CIS. Continued expansion has created the need to appoint a high calibre Financial

Reporting directly to the Chief Executive, the role revolves around providing the highest level of financial reporting as well as commercial input into all the Company's operations. Some overseas travel will be necessary in order to set up. and review systems and procedures of current and new offices and also to review the commercial implications of new business contractual obligations.

Technically strong with good IT skills, the ideal candidate will be a highly motivated craduate qualified accountant whose next career move will be as part of a senior management team where they will be expected to influence day to day commercial operational activities with their acute business acumen.

**Executive Recruitment Services** Pannell Kerr Forster Associates New Garden House 78 Hatton Garden, London EC1N 8JA





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# **COMMODITIES AND AGRICULTURE**

MARKET REPORT

# Frost fear pushes coffee futures to 4-week highs

COFFEE prices rose sharply yestarday as the approach of frost at any time was rare.

Brazilian growing ares and critical technical support at the 1995 low of \$2,780 at tone, the Brazilian frost season encouraged buyers and kept sellers on the sidelines. The July futures contract on the London Commodity Exchange touched a four-month high of \$3,163 a tonne before closing at \$3,150 a tonne, up \$61 on the day, while in late trading the July position in New York was 19 cents up at 174,6 cents a

"[Investment] funds and speculators are now jumping on the bandwagon and taking more frost protection," one London dealer said.

Traders had said on Wednes-day, however, that it would be far too soon for frost to hit

LCE COCOA prices were also firm, following New York's lead. The July futures position gained £16 on the day to reach £976 a tonne.

White SUGAR was another buoyant LCE market as prices were lifted by news of an Egyptian physical purchase and talk of buying by China, Yemen and Vietnam. In late trading was up \$3.20 at \$311.50 a tonne

Base metal prices recovered from heavy losses late Wednesday and early yesterday on the London Metal Exchange on short-covering and US buying,

COPPER survived a test of

for three months delivery and bounced convincingly from \$2,790. At the close it was quoted at \$2,842.50, still \$20 down on the day.

The London SILVER market had what dealers described as "a healthy shake-out" after soaring to six-year highs earlier in the week. A fall to \$5.74 a troy ounce in the morning sparked "enthusiastic buying", they said, and the price closed at \$5.80%, down 14 cents on balance. The GOLD price, which has been following sllver, closed \$3.20 down at \$383.50 an ounce, while PLATI-NUM was \$6 off at \$452.75.

# Spanish smelter chief looks forward to strong zinc market

Zinc prices are likely to rise on strong fundamental factors, Mr Rafael Benjumea, chairman and chief executive of Spain's Asturizne de Zinc, said yesteryear, according to the company's presentation.

day reports Renters. in remarks made at an Association of Mining Analysts presentation in London he said strong demand and falling stocks should push prices

higher "sooner or later". "It is clear that prices are not reacting in a way that they should be," he said. "There is no sign that the situation is changing, and if it stays, my feeling is that the price sooner

or later will react." Zinc prices on the London Metal Exchange rose strongly last year as industrial demand from all regions improved. But the scale of the rise failed to

match that in other metals, such as copper and nickel. Three months zinc futures reached to a high of \$1,289 in January this year, up from a low of \$872.5 in October 1998. They have since declined to

COMMODITIES PRICES

LONDON METAL EXCHANGE

M ALUMINIUM, 99.7 PURITY (S per tonne)

EL ALLAMINIUM ALLOY (S per torine)

1833-4

198,470 59,398

1725-35

2,503 261

596.5-7.5 602/601 602-3

33,040 6,017

7285-95

5765-75

2.811

1052-3 1050-5 1047 1047-7.5

88,507 19,658

233,577 121,694

Sport1.6159 3 mate:1.6147 6 mate:1.6117 9 mate:1.6061

130.55 +0.80 131.60 130.50 544 130.00 +0.80 131.50 128.25 16.860 129.55 +0.75 130.90 129.20 1.030 128.76 130.50 127.40 15.782 127.75 +1.50 126.50 126.20 3,775 456,918

ZINC, special high grade (\$ per

COPPER, grade A & pertonne

E LINE AM Official 9/\$ rate: 1.8143

UME Closing 2/5 rate: 1.6135

HIGH GRADE COPPER (COME)

PRECIOUS METALS

E LONDON BULLION MARKET

Qold(Troy 92)

S price

1832-3

813-4 807.5-8.5

817/805

5835-40 5790-800

1076-7

Yest 254 1,837 79 1,607 85

**ENERGY** 

CRUDE OIL IPE (\$/barrel)

E GAS OIL PE (\$/tonne)

BASE METALS

Open I/II. Total daily turnover

Open int. Total daily turnover

Total daily turnover

Kerb close Open int. Total daily turnover

E TIN (5 per tonne)

書 NICKEL 体 per tonnel

Close Previous

Karb close Open Int.

High/low AM Official

Close Previous High/low AM Official

Kerb close Open int. Total delity t

Ciose Previous

High/low AM Official Kerb close

Open int.
Total daily turnover

E LEAD (\$ per tonne)

around \$1,070. Asturiana budgeted on a zinc price of \$1,263 for 1995, against a realised price of \$998 last

Benjumea stressed the need for reducing production costs so that the company could cope with fluctuations in zinc prices. Asturiana's director general Jose Luis Gomez said recently that with lower costs the company should be profitable at around \$900 a tonne. Asturiana's San Juan smelter is the largest in the

820,000 tonnes a year. Benjumea said Asturiana had been forced to buy metal from LME warehouses recently in order to meet demand. The strength of the Spanish market had taken the company by surprise, he said.

world, with a capacity of

While LME stocks were still close to 1m tonnes, they were "going down at a fairly interesting pace," he said. He noted a shortage of quality zinc in

Precious Metals continued

GOLD COMEX (100 Tray az.; \$/tray az.)

param caseoga High low left Vol.

Apr 392.5 -2.4 383.5 392.4 252 115

Highy 398.2 -2.7 -2.7 -339.5 394.0103.642 45.244

Auty 398.1 -2.7 400.3 397.5 28.314 1,227

Oct 401.5 -2.8 404.0 401.6 7,130 1,002

Total 198.488 40.50 375

Total 198.488 40.50 188.888

PLATERIM NYMEX (60 Troy oz.; \$/troy oz.)

Seff Day's Coon price charge High low let Val.

-8.1 458.6 450.0 129 -7.3 457.0 448.1 18,973 -7.3 458.0 450.5 3,454 -7.3 480.5 454.0 1,800 -7.3 507

-4.95 175.00 168.80 5.384 603 -5.15 174.00 170.36 1,637 172 -5.15 177.00 174.00 183 2 7,404 783

588.9 -10.0 583.5 564.0 21 37 568.2 -10.3 587.5 563.0 37,586 29,439 575.8 -10.8 594.0 570.0 575.5 -10.8 594.0 570.0 42,508 11,802 591.5 -10.9 800.0 572.0 42,508 11,802 590.7 -11.0 808.5 584.0 8,734 1,049

CRUDE OIL NYMEX (42,000 US guille. \$/berrel)

price charge lags Low an Fu 20.38 +0.35 20.42 20.31 27,340 33,832 20.38 +0.35 20.42 20.03 105,514 60,774 18.97 +0.24 20.00 19.73 62,663 15,906 18.55 +0.14 19.60 18.41 28,816 7,840 19.27 +0.09 19.28 18.77 18,551 2,776 18.05 +0.04 19.07 18.99 14,230 1,363 368,663 133,832

Latent Regis | Cyce | C

18.29 +0.22 18.32 18.18 30,508 5400 17.96 +0.16 17.95 77.88 15.291 4.496 17.73 +0.14 17.75 17.84 8.414 1.458 17.58 +0.11 17.81 17.55 8.305 1.853 17.45 +0.11 17.49 17.45 2.683 158 141,600 44,653

+0.55 50.95 50.46 28.858 7.844 +0.95 51.20 50.80 19.238 1,945 1,925 51.50 51.80 50.80 2.802 5 +0.25 51.50 51.80 50.80 2.802 3 0 +0.05 82.50 52.60 4,341 .18 121,154 27,618

1,734 +0.017 1,745 1,718 17,879 18,821 1,790 +0.025 1,800 1,765 24,531 10,772 1,786 +0.074 1,800 1,765 19,968 4,253 1,785 +0.018 1,780 1,765 15,527 2,980

MATURAL GAS MMEX (10,000 master; \$/master)

HEATING OIL WINEX (42,000 US galle.; C/US galle.)

1. Street Day's Open price charge High Low Int 50.70 +0.55 50.95 50.10 24,122

PALLADIUM NYMEX (100 Troy oz.; \$/troy oz.)

168.05 -4.95 - 20 169.06 -4.95 175.00 168.80 5.384 170.86 -5.15 174.00 170.36 1,837

LME warehouses, adding that producer and consumer stocks were also low.

Strong offtake was reflected in high spot premiums, which Benjumea said were \$40 to \$60 a tonne on the LME cash price in Europe and \$176 a tonne in the US.

Mr Benjumea suggested that more Japanese zinc smelters would be forced to close if the ven remained strong against the dollar. "If the yen/dollar situation stays where it is, many Japanese smelters will have to close down because they are losing money. There is no doubt about that."

The surging yen has already caused Mitsubishi Materials Corporation to decide on withdrawing from zinc smelting. The company had planned to produce more than 95,000 tonnes of refined zinc in 1995-96 at its Akita smelter, but low yen prices and smaller returns for treatment charges paid in dollars had led to heavy losses.

2,158 233

GRAINS AND OIL SEEDS

WHEAT CET (5,000bu mit; cents/60to bushel)

MAZE CET (5,000 bu min; cents/56th bushel)

112.15 +0.40 112.25 112.00 103.65 +0.15 108.50 108.50 104.60 -0.10 -0.10 108.65 -0.10 108.75 108.75 108.00 -

E SCYABEAN OIL CET (60,000fbs: cents/b)

E SOYABEAN MEAL COT (100 tons; S/ton)

308.5 - 6.0 305.0 306.0 250.0 105.0 250.5 123.8 -27 125.0 122.0 136.0

# FREIGHT (SIFFEX) LCE (\$10/Index point)

1975

-18 -81 -44 -20 -25 -25 -25

-2.7 125.0 122.0 210

408 4,508

POTATOES LCE (E/torne)

M SOYABEANS CST (5,000bu mir; centa/60b bushel)

588/2 +3/2 570/2 688/4 25,557 10,863 581/2 +3/4 582/0 578/0 58,263 27,861 586/0 +3/4 587/0 583/2 8,761 1,376 589/6 +3/2 580/0 588/4 4,782 580 580/4 +4/0 587/4 583/4 38,642 7,388 605/0 +4/4 605/0 602/0 2,582 163 140,788 48,498

25.34 +0.17 25.49 25.25 19,898 5,308 25.00 +0.15 25.20 24.96 32.284 10,102 25.00 +0.08 25.10 24.95 8,445 1,459 25.00 +0.08 25.10 24.93 8,403 1,447 24.95 40,07 24.97 24.97 24.85 8,258 759 24.74 +0.04 24.85 24.70 14,457 1,570 90,959 20,722

+1.4 164.8 163.2 20.210 10.765 +1.3 169.8 168.2 35.715 23.229 +1.2 172.0 178.5 8.648 1.316 +1.3 174.0 172.5 7.457 1.707 +1.2 176.9 174.2 10.067 1.199 +1.0 179.1 177.7 12.664 1.762 +1.0 179.1 177.7 12.664 1.762

 351/6
 +1/2
 352/6
 349/0
 10,728
 3214

 348/6
 +1/2
 350/2
 347/0
 35,974
 14,700

 355/0
 +1/4
 358/4
 353/4
 5,908
 1,853

 367/4
 +0/2
 386/8
 365/8
 5,243
 1,865

 371/2
 -0/2
 37/2/0
 370/0
 390
 65

 341/0
 +1/0
 342/6
 341/0
 53
 15

 360/2
 341/0
 53
 65
 341/0
 50
 92/3

246/0 +1/6 246/2 244/4 56,849 17,111 252/6 +1/4 253/2 251/8 124,064 17,076 257/4 +2/2 257/8 258/0 25,130 2,929 250/6 +2/0 251/0 259/4 116,844 11,024 257/0 +1/6 267/4 255/6 11,761 147 271/4 +2/2 271/4 270/0 784 3

247,292 44,068

-74

price change Bight Lony Ext Yes

120.05 +1.10 120.00 1190.00 1.382 348 May
121.25 +1.15 121.00 119.75 745 128 Jpd

104.40 -0.50 104.75 104.50 382 38 Sep

105.80 -0.40 105.85 105.40 2,700 212 Dec

107.60 -0.30 107.65 107.50 898 57 Mer

109.50 - 300 107.65 107.50 898 780 781 Total

WHEAT LCE (£ per tonne)

# EU membership brings Austrian milk shake-up

Price cuts are putting enormous strains on farmers and dairies, writes Eric Frey

government changed its price support system to conform to the common agricultural policy the first impact was felt in

the dairy market. Milk, butter and sour cream prices tumbled by 20 to 50 per cent overnight as dairy processors started a price war to protect their market shares against the inroads of potential foreign competitors. The price cuts are a boon to

consumers, who for decades had to pay some of the highest prices in Europe. But they are putting enormous strains on farmers and dairies and will accelerate the dramatic shakeout in the dairy industry. As the price of a litre of milk on supermarket shelves dropped from Sch12 (\$1.26) to about Sch9, dairy farmers saw their revenue per litre fall from Sch6 to less than Sch5. Even though the government has promised

to pay farmers Sch60bn in

hen Austria joined income support schemes until 1999 to compensate for losses from EU membership, many say they cannot survive at such price levels.

Milk processors face even bigger problems. Until the end of 1993 the industry was heavily regulated and each dairy was only allowed to sell its product in a certain region at a fixed price. The huge Raiffeisen co-operative bought the milk from the farmers, passed it on to the dairies and did most of the distribution and marketing. The result was a preponderance of small dairies with massive overcapacity and an average productivity rate estimated at 40 per cent below that of their much larger German, Dutch and Danish com-

petitors. Their products were conventional and bland, as many Austrian producers missed out on the trend toward dessert creams and speciality yoghurts. Cheese counters had

European counterparts than to scale, Since January 1990, the those in Switzerland or France. Most imports were banned under a strict quota system. In 1990 Raiffeisen combined all marketing and distribution activities under a new holding. AMF, but that did little to cut

verything changed in 1994, when the govern-ment deregulated the dairy market, eased price con-trols and allowed dairies to market their products all over the country. Import quotas were increased, allowing foreign producers such as the German diary giant Alois Mueller capture a share of the markets for speciality prod-

costs or improve quality.

The move was designed to prepare the milk industry for EU membership. As intended, the sector went through a shake-out as many small dairies closed down and some of the larger ones merged to more similarity to eastern improve their economies of of the dairy market. Food

number of dairies has more than halved from 93 to less than 40. Two of the largest dairy companies in eastern Austria, Schaerdinger und Wien Milch, formed a joint holding last year and are preparing a full merger. Deserta, a Styrian dairy group, is in talks to join the new combine, which is processing more than half of

of 2.2m tonnes. Still, the restructuring has not gone far enough, experts say. They predict the closure of another 20 dairies in the medium term. Ultimately, there might be only three dairy groups left, in which other European food concerns would hold significant stakes. They point to a similar development in the sugar industry and the agricultural warehouses. which are both in the hands of

German groups. imports are projected, meanwhile, to take up to 30 per cent giants like Danone of France. Nestlé of Switzerland and Kraft of the US have only make inroads in Austria. Suedmilch, Bavaria's largest dairy group, is also looking south to Austria.

The topography of the Austrian Alps will always be a drawback for the Austrian dairy sector, in the mountain-Austria's annual milk output ous regions, dairy farms have on average only eight milk cows and their costs are bound to remain higher than on the broad acres of northern

> Still, experts say that Austrian producers could compete on quality if they would only improve their marketing tech-niques. Austrian dairy farmers could make up some of their losses in Italy, where Bavarian producers are selling 1.4m tonnes of milk annually. With EU membership, they are able to compete on equal terms and take advantage of closer prox-

# Cash famine hits research into 'orphan crops'

John Madeley on funding cuts that are holding back semi-arid cereals programmes

The International Crops Research Institute for the Semi-Arid Tropics could not be blamed for feeling as aban-doned as the "orphan crops" on which its research effort is concentrated. Over the past three years funding has been slashed by 30 per cent, the heaviest cut suffered by any of the 16 institutes that are supported by the aid-funded Consultative Group on International Agricultural Research.

The institute's mandate is to conduct research in the semiarid tropics into three cereal crops - finger millet, pearl millet and sorghum - and three legumes, chickpea, groundnut and pigeon pea. Grown mostly in Africa, Asia and Latin America, these can often survive drought and other adverse conditions; and they serve as staple foods for a sixth of the world's population.

III COCOA LCE (E/tonne)

■ COCOA CSCE (10 tonnes; \$/tonnes)

E COCOA (ICCO) (SDR's/tonne)

■ COFFEE LCE (\$/tonne)

COFFEE 'C' CSCE (87,500lbs; cents/lbs)

E COFFEE (ICO) (US cents/pound)

13.83 +0.28 13.39 -0.51 12.58 -13.25 -12.05 -

WHITE SUGAR LCE (\$/tonne)

Ang Get Doc Mar May Aug Total

May Juli-Cet Hay Jul Total

May Jaf Gat Dec Mer Mey Total

Hay Jej

11455

VOLUME DATA

25

crops', because there has not been a long history of research into them," explains Dr James Ryan ICRISAT's director-gen-

Based in the southern Indian city of Hyderabad, the institute is grappling with the problem that aid donors are expecting it to do more with less. Donors, mainly Western government and development agencies. want centres like ICRISAT not just to improve crops to yield more, but also to ensure that any increase in yields can be

sustained. Dr Ryan refers to this as "an added challenge".

"What we have to do," he says, "is to sustain and enhance the natural resources on which food production depends". His institute is trying to improve the "yielding capabilities" of the crops by

944 +11 945 938 18,608 898 978 +16 978 968 22,924 1,732 996 +17 985 997 17,833 1,097 1018 +15 1017 1011 22,027 883 1040 +17 1039 1031 24,937 883 1050 +17 - 8,201 122,948 5,586

+16 1400 1381 6,047 502 +16 1389 1380 30,819 8,743 +19 1415 1388 13,943 1,773 +15 1444 1428 9,510 88 +15 1470 1458 8,022 5 +15 470 458 8,022 5

+40 3187 3152 8,907 3,207 +61 3183 3112 13,460 4,055 +63 3120 3070 9,079 781 +60 300 3059 1,776 106 +63 3050 3053 315 9 +65 - 8 -

169.20 +0.05 172.00 188.00 2,988 8,190 172.15 +0.95 175.80 172.80 15,774 9,341 174.95 +0.45 177.25 174.90 7,214 1,833 175.30 +0.95 177.75 175.25 5,453 216 178.00 0 178.75 176.00 1,834 174 +0.05 -61 -61 -78.00 +0.05 -78.75 178.00 1,834 174 176.00 +0.05 -78.75 178.00 1,834 174 176.00 +0.05 -78.75 178.00 1,834 174 176.00 +0.05 -78.75 178.00 1,834 174 176.00 +0.05 -78.75 178.00 1,834 174 176.00 +0.05 -78.75 178.00 1,834 174 178.00 +0.05 -78.75 178.00 1,834 174 178.00 +0.05 -78.75 178.00 1,834 174 178.00 +0.05 -78.75 178.00 1,834 174 178.00 +0.05 -78.75 178.00 1,834 174 178.00 +0.05 -78.75 178.00 1,834 174 178.00 +0.05 -78.75 178.00 1,834 174 178.00 +0.05 -78.75 178.00 1,834 178.00 +0.05 -78.75 178.00 1,834 178.00 +0.05 -78.75 178.00 1,834 178.00 +0.05 -78.75 178.00 +0.05 -78.00 +0.05 -78.00 +0.05 -78.00 +0.05 -78.00 +0.05 -78.00 +0.05 -78

340,10 +5.90 341,0 334.2 12,831 1,845 311,30 +8.00 312.0 308.0 4,427 545 304,20 +4.20 304.5 302.0 2,237 80 304,10 +3.80 304.5 307.3 1,242 51 304,10 +4.00 305.5 303.5 280 10 203,10 +3.40 334.5 300,7 136 18

13.08 +8.27 13.13 13.00 32.583 8.637 11.88 +0.12 11.97 11.83 67.511 8.251 11.27 +0.12 11.31 11.21 34,141 2.312 11.06 +0.14 11.10 11.02 18.740 1.310 10.94 6.076 367 10.82 +0.02 10.88 10.85 5.288 384 154,980 21,278

113.50 +2.00 113.50 113.50 5,783 1,154 105.73 +2.00 105.37 105.00 18,557 3,883 84.73 +1.40 84.80 83.80 7,887 885 79.48 +0.77 78.30 78.00 25,704 2,386 80.50 +0.85 80.20 7,428 341

109.80 -1.00 110.80 169.80 7,103 1,868 114.40 -0.90 115.25 114.36 13.220 2,951 117.35 -1.05 118.20 117.20 5,481 198 111.85 -0.90 112.95 112.25 2,220 157 112.55 -0.85 113.90 112.55 2,757 112

- B13

294 484

80.50 +0.85 80.55 80.20 7,428 80.85 +0.55 80.85 80.42 2,412

IT ORANGE JUICE NYCE (15,000lbs; cents/lbs)

SE COTTON NYCE (50,000lbs; cents/lbs)

and biotechnology and also by building disease and pest resistance into them "so that farmers will not have to spray them with expensive chemicals that sometimes have adverse effects of the environment and on

their health". Dr Ryan says ICRISAT tries to choose research activities "that will generate new income for the poor, provide more secure and higher food produc-tion and increased incomes, and which also bring benefit to the environment".

Improved varieties of all its crops have been developed in recent years, says the institute's director-general, but the funding squeeze means that research into finger millet more suitable for highland areas than pearl millet - may have to be dropped. "We do not have enough for it from our

MEAT AND LIVESTOCK

■ LIVE HOGS CME (40,000tbs; cents/fbs)

\$7.900 -0.575 \$8.125 \$77.700 433 43.225 -0.860 43.875 43.100 13.179 42.450 -0.800 43.200 42.400 4,821 40.125 -0.350 40.800 40.000 3,532

40,700 -0,425 41,125 40,500 3,611

40.450 -0.700 41.200 40.400 3.055 40.125 -0.600 40.600 40.650 3.298 38.000 -0.125 38.550 38.000 752

LONDON TRADED OPTIONS

Strike price \$ tonne -- Calis --- Puts ---

143 115 90 175 128 150

Oct

304 280 261

Jul 117

Oct

66 89 62

\$18.73-8.75w \$20.32-0.34w

\$108-107

\$170-171

0171) 359 8792

\$393,50

\$171.25

134.0c

41.75c 14.05m 280.50c

123,120

134.79p 90.49p

\$329.8 \$350.0 £316.0

Ung.

£165.0

117.75p

117.25p 450.0m

\$610.0y

\$607.5q \$403.0u £168.0

115.B0c

..... 108 ..... 79 ..... 55

LONDON SPOT MARKETS

101 125 151

+0.105 +0.61 +0.29 +0.40

+1.00

-0.16

+5.0

-0.91"

+20

AL LIBERTURE PAR

E COPPER

E COFFEE LCE

E COCOA LCE

Brent Blend (dated Brent Blend (Jun) W.T.J. (1pm est)

Premium Gasoline

Gab Oli Heavy Puel Oli Naphtha Jet tuel Diesel Pesaleum Argus. 1

■ OTHER

Gold (per troy oz)\$ Säver (per troy oz)\$ Platinum (per troy oz.) Palladium (per troy oz.)

Copper (US prod.)

Leed (US prod.) Tin (Kusia Lumpur)

Cattle (Eve weight): Sheep (Eve weight): Pigs (Eve weight):

Lon. day sugar (raw Lon. day sugar (wts Tate & Lyle export

Barley (Eng. leed) Maize (US No3 Yellow) Wheat (US Dark North)

Rubber (May)♥ Rubber (Jun)♥ Rubber (KLRSS No1)

Coconut Of (Philis)

Pelm Oil (Malay.)§ Copra (Phil)§ Soyabeans (US) Cotton Outlook'A' index

Tin (New York)

M OF PRODUCTS N

900 ......

1750 .

1750

2800 ..

33,81917,557

Prev. day 158.39 158.99

1,297 2,390

2,000 5,827

138 18 21,023 2,328

PORK BELLIES CME (40,000lbs; cents/fbs)

IN LIVE CATTLE CME (40,000lbs; cents/lbs

"They are called 'orphan making use of plant breeding core funding. . . but we are countries, especially in the east are searching for money from and south, combat food and other sources. Donors also recommended that ICRISAT phase out it

research on pigeon pea because this is largely an Indian crop. "But pigeon pea has great potential elsewhere," says Dr Ryan. With reduced funding the institute is continuing research into the crop, and has developed varieties that grow in only three months, compared with the normal six to eight.

It is also working on a hybrid pigeon pea that offers the prospect of greater yields but means that farmers have to buy fresh seed each year. "We are now working on a scheme that will halve the cost of hybrid seed," says Dr Ryan. He believes that pigeon pea could make a significant con-

tribution to helping African

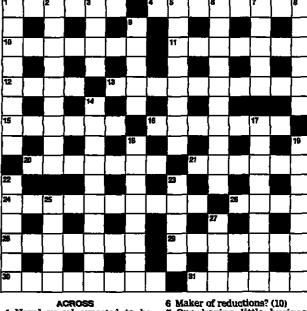
energy shortages. More nutritious than ordinary green peas, pigeon pea can survive in an areas that have only 300mm of rain a year. It develops thick leaves that help to restore soil fertility when they fall and it grows to a height of about three metres, providing seven to ten tonnes of stickwood a hectare when harvested.

In areas where wood fuel is short, the availability of pigeon pea stickwood could reduce the time that people spend searching for wood, and ease the pressure on forests and wood lots. "A hectare of pigeon pea gives a family a significant part of its wood fuel requirements," estimates Dr Ryan. With support from the African Development Bank, ICRISAT is now working to adapt the crop to African conditions.

# **JOTTER PAD** 88.875 -0.175 86.750 66.875 4.021 2.445 82.425 +0.175 82.700 82.025 30,836 9,743 80.625 -0.125 61.000 80.489 11,971 2.257 82.125 -0.025 63.825 83.225 3.792 558 84.275 -0.025 84.350 84.150 2.613 84

## CROSSWORD

No.8,741 Set by CINCINNUS



ACROSS
1 Naval vessel expected to be overpowering (6)
4 Papering small fish, we hear

play (7)
12 Begin without disguise (4)
13 A heartless falsehood and a 15 Take away tar on pipe (6) 16 Hooter set off by insects (7) 20 Father is child? What a thrill!

21 Setback for one who won't admit being checked? (6) 24 Wanting yearly inclusion is hopeless (10) 26 Came down a hill (4) 28 Delayed arrival drawn out (7) 29 Investor's capital invested in

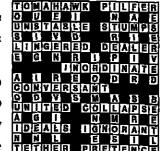
30 Calmly submissive, did not keep appointment (8) 31 Listen to a tiptop nurse (6)

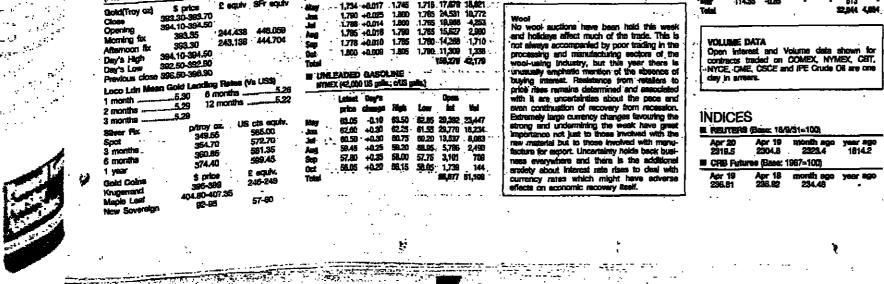
 Malay garment is turned up for foreign ladies (8)
 Liquor salesman has to stop entering exchange (9)
3 A single thing discovered by fool after university . . . . (4) ... a thing, alternatively he

6 Maker of reductions? (10) 7 One having little business with a Spanish resort (5) 8 Proceeds from fares (4.2) 9 Refuse tea very loudly (5) 14 I can get ski resort to provide winter sport (3-7) 17 Green ain't turning orange (9) 18 Dish served in prison (8) 19 One did lose out, being wor

shipped (8)
22 Journey round – round to journalist (6) caste (5) 25 Classes out of which one is unwell (5) 27 Mark a place (4)

Solution 8,740





markets.
Initially, there was confusion

at the delay in the long-

awaited decision on which two

from four French derivative

products would be offered to

the German derivatives

exchange to be traded electron-

ically by screen.

Matif, the French futures exchange, said it had entered

far more ambitious, wide-rang-

ing talks with the Paris bourse

in Frankfurt.
The aim was a more exten

and the two equivalent bodies

sive co-operation which could

lead to shares as well as derivatives being available to members of the different exchanges

Mr Dominique Depras, head

of Aprim, the association of

members of Matif that was

debating the choice of Matif

products to be offered to the

German exchanges, expresses

esked to recommend the choice

But we cannot make a decision until we know what the envi-

Mr Gérard Pfauwadel, head

of Matif, says the action to

open broader negotiations was

caused by the recent decision

of Deutsche Terminbörse, the

Frankfurt derivatives

exchange, in effect to become a

subsidiary of Deutsche Börse,

the city's stock exchange. By bringing the Societé des

ronment will be like."

"It is as though we were

across borders.

#### INTERNATIONAL CAPITAL MARKETS

# Long-dated US Treasuries lose early gains By Maggie Urry in New York and Conner Middelmann in London The US Treasury market rallied yesterday morning on further indications of a slowing received index drived winder winder index fall to 31.7 in April from further indications of a slowing received index dropped to 2.8 Treasuries lose early gains Treasuries lose early gains Treasuries and gains in their recently battered currencies. There may be a slightly positive reaction, especially if March indications of a slowing on further indications of a slowing received index dropped to 2.8 The process and gains in their recently battered currencies. There may be a slightly positive reaction, especially if March interest and the short outfit the right wing with a programme which is a bit and forecast more technical

further indications of a slowing economy from the Federal Reserve Bank of Philadelphia. and a firming in the dollar.

However, the market was unable to hold on to most of the gains at the longer end and the yield curve steepened again to 93 basis points from 90 basis points in late Wednesday

Near midday, the benchmark 30-year Treasury was up 1 at 103%, to yield 7.343 per cent. At the short end of the market, the two-year note was up at 1001, yielding 6.414 per

The Philly Fed report of business activity showed a decline in March of 16.7 in the general

received index dropped to 2.8 in April from 16.4 in March, indicating a favourable inflationary outlook.

GOVERNMENT BONDS

firmer against the yen at Y82.97, compared with the late Wednesday level of Y81.30. It rose against the German currency to DM1.3800.

Several European govern-ment bond markets yesterday recouped some of the losses sustained on Wednesday, underpinned by firmer US

curve unchanged and the short end recovering from its ham-mering on Wednesday.

A good reception for the government's latest two-year note auction lifted sentiment at the short end. Activity was light, however, with dealers awaiting the first round of presidential elections on Sunday.

Matif. the French futures exchange, will hold a special trading session on Sunday night (8pm to 10pm, Parls time) on its Globex trading system. If, as many expect, prime min-ister Mr Edouard Balladur is knocked out and Mr Jacques Chirac and Mr Lionel Jospin enter the final round, the bond market is expected to register small gains. However, most

programme which is a bit closer to the views of the people who voted for Mr Balladur." said Mr Dominique Barbet, bond strategist at Paribas

■ UK gilts were lifted by sterling's recovery, firmer US Treasuries and short-covering after

Wednesday's slide.
Prices dipped in the morning
when budget deficit data showed a larger-than-expected deficit in March and an overshoot of the public sector borrowing requirement for the fiscal year 1994-95. However, gilts soon recovered and the long gilt future on Liffe ended at 103数, 如 品.

and forecast more technical

and currency-driven trading. Many remain optimistic on the near-term prospects for bunds, in spite of several days of range-bound trading. "Td still be reasonably confident about German bonds rallying further," said Mr Julian Callow, economist at Kleinwort

Although bunds are having trouble breaking below the 7 per cent yield level, which corresponds roughly to 93.00 on the future, "I am looking for German inflation to go to 2.1 per cent in April and below 2 per cent by the summer, which could help the bund breach the 7 per cent mark," he said.

By Conner Middelmann

Roche Holdings, the Swiss pharmaceuticals group, yester day completed the largest issue of liquid yield option. notes (LYONs) by a non-US issuer. LYONs are essentially long-dated zero-coupon convertible bands.

The transaction was pri-vately placed in the US under the Securities and Exchange Commission's Rule 144a. which allows companies not registered with the SEC to place paper with qualified institutional investors.

The principal amount of the issue is \$2.15bn; raising gross proceeds of \$766m for Roche. The notes, which were sold at a deep discount of 35.63 per cent of the principal amount have a maturity of 15 years, with put options after four and

eight years.
The yield to the four-year put is 5% per cent and the yield to the eight-year put and

maturity is 7 per cent. The notes are convertible into American depositary shares at an initial conversion premium of 30 per cent (the second-highest premium ever on a European convertible), reflecting Roche's confidence in future share price gains. The highest was set by Roche's previous LYON issue in Sep-

tember 1993, at 33 per cent. "The goals of this transac tion are twofold: strategic and economic," said Mr Philippe Pillonel, Swiss client relationship manager at Merrill Lynch, arrangers of

Merrill has developed the LYONs market and has underwritten some 88 per cent of the \$20bn LYONs outstanding. Not only does the structure offer Roche very low-cost fund ing, it also enables it to further expand its US investor

base, Mr Pillonel says.

Last week, observers of the Bourse Françaises, operator of derivatives markets were the Paris stock exchange and one-third owner of Matif, into waiting for a simple decision on which French products the discussions, he believes the "symmetry" is being restored would be offered electronically with the newly-shaped structo their German counterparts.
Instead, they got an announcement which could tures for the markets in Frankfurt. He sees no likelihood of equivalent changes to the ownradically change the future ership and governance of Matti shape of European financial

> It also brings forward discussions scheduled for later this year on the more strategic third phase of Matis link-up

It is as though we were asked to recommend the choice of engine for a Falcon, and now we find we are going to be flying a jumbo jet'

with DTB. Phase one, already in place, involved the choice of two DTB products being available in Paris. Phase two, the reciprocal Matif products, is onschedule for the end of this year, Mr Pfauwadel says.

For the future, he argues that a new agreement includ-ing the stock exchanges could have broader implications: of engine for a Falcon, and now find we are going to be moving from the development flying a jumbo jet," he said vesterday. "This is definitely good news for our members. of trading to clearing and settlement involving a wide range

of products.

It might ultimately lead to some degree of shared "corporate governance" between the

"There will be intensive discussions over the next two to three months," he says. "Our overall aim is a strategy to address the shape of what Europe will be like in the next

**Andrew Jack** 

ald -- -- High coupon yield --ago Apr 20 Apr 19 Yr. ago

8.51 8.65 8.59

8.49 8.60 8.54

# Dresdner abandons fixed price for BNP

The difficult conditions in the eurobond market prompted Dresdner Bank to abandon the fixed-price reoffer method when it arranged a DM250m offering of five-year eurobonds for Banque Nationale de Paris vesterday.

#### INTERNATIONAL **BONDS**

Dresdner said it was still committed to using the fixedprice reoffer when it arranged deals targeted at institutional investors. However, it said the pricing method was not appropriate for a retail-oriented issue such as the one for BNP which would take some time to

Wednesday's D-Mark deal for the Council of Europe has highlighted the difficulties which lead managers can

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS

09/04 01/05 03/05 12/04 12/04 05/98 04/05 01/05 10/04 01/05 06/99 09/04 03/05 02/05 02/05 02/05

encounter if they fix the price of a deal when the underlying bond market is volatile and when institutional investors show no interest in buying the bonds immediately.

ABN Amro had priced the Council of Europe deal to yield 16 basis points over German government medium-term notes, but by launch the spread had narrowed to 12 sis points because of a drop in the bond market. When the bonds started trading the spread widened again because of the lack of investor demand. Yesterday, the spread on the bonds stood at 18 basis points. Dresdner said that by not

using the fixed-orice reoffer it hoped to protect its syndicate members against price volatility and give them more flexibility when placing the bonds. The prices on the screens indicated a yield spread on BNP's bonds of 31 to 32 basis points over German government

Price change Yield

95.4300 +0.110 9.75
100.6300 -0.100 7.40
90.3200 +0.050 7.94
102.1500 +0.050 8.78
101.0900 +0.050 7.89
101.8800 +0.150 8.85
80.3000 +0.100 13.157
108.8290 -0.020 2.59
109.2990 -0.020 7.20
97.5000 +0.050 7.20
97.5000 -0.500 12.31
87.7600 +0.430 12.17
68.0350 -0.480 11.83
92-01 +2.432 8.25
103-10 +8.732 7.02
103-10 +8.732 7.02

**NEW INTERNATIONAL BOND ISSUES** May.2000 overnment bond) at launch supplied by lead manager.
Advente Credit Card Mester Trust II. Legal maturity. Jen.15
mith Libor +34bp, per. bj Structured Notes Series 1995-1
purities. Secured on domestic public debt of AAA-rehad El Final terms, non-catable unless stated. Yield spread (over relevant Roating-rate note. At fixed re-offer price; tess shown at re-offer level. at) Tranche A. 3-mith Libor +20bp. at) Tranche B: \$54/km, JuL02, 7-tranche deal. d) Short 1st coupon. d) Bond Obligation Asset Trust (member states, d1) 6-mith Libor +20bp. taken into account. ABN said

notes. However, the break-even level for co-managers was at 35

Drescher said it had underwritten about half of the deal and by the late afternoon it had placed about one-quarter of its position. However, other syndicate managers were sceptical and added BNP's issue to the stockpile of unsold bonds in the market. In the late afternoon, BNP's bonds traded at

0.85 0.58 0.35

(LIFFE)\* Line 200m 100ths of 100%

99.35, above the break-even level of 99.25. ABN Amro had little luck with its Fl 300m offering of 10year eurobonds for the European Investment Bank which was tightly priced, as is usual

the bonds of 8 basis points over

Dutch government bonds was

closer to 4% basis points if the

delayed-rate settlement was

Est. vol Open Int.

46185 139

22534

Jui 1-00 1-33 2-10

432,824 4,205 1,081

104-26 104-11 104-02

367,140 19,492 1,953

0.40

93.10

III ITALIAN GOVT, BOND (ESTP) FUTURES OFTIONS (LIFFE) Lira200m 100ths of 100%

High 105-05 104-22 104-06

CALLS

the spread on the EIB's deal was unchanged at 8 basis points in the afternoon, although others said it had widened by several basis with EIB deals. Syndicate managers said the yield spread on

EBN, the Dutch state gas group, tapped the euroguilder sector for Fl 250m through an offering of six-year eurobonds. The proceeds of both deals

	<u>~</u>	Se Andrea	Vi (4) 16	
indices Sits		hu Day't r20 change		Accrued Interest
				_
ACTUAR	IES FIX	ED INTER	REST INC	HCES

-ACTUARIES a indices Gets	FDCED Thu Apr 20	INTERES Day's change %	Wed Apr 19	Accrued	xd adj. Vad		— Low Apr. 20	coupon Acr 19	yieki Yr. ego	— Medic Apr 20	m coup	on yle
		<del></del>	<del>_</del>							8.36		
Jp to 5 years (231)	119.03	+0.03	118.99	0.96		5 yrs	8.29	- 8.29	7.58		8.37	7,7
-15 years (21)	141.33	+0.23	141,01	1.91	4.13	15 yra	8.33 .	8.36	7.80	8:40	8.44	7.5
Over 15 years (9)	158.07	+0.32	157.50	1.75	4,74	20 yrs	8.32	8.34	-7.81	- B.40	8.44	7.9
medesmables (6)	183.02	+0.17	182,72	4.20	1,47	Irred.†	8.36	8.38 -	· 7.98			
VI stocks (59)	137.74	+0.18	137.50	1.58	4.31							·· ÷·;-
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6 Up to 5 years (2)

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									ALC: PRAISE M			, .	***	
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L (UIQ)	92.11	92.12	92.33	92.31	92.21	95.96	92.33	90.22	Gift Edged bargains	88.6	76.2	72.6	77.6	. 8
<b>est</b>	111.00	111.26	111.33	110.91	110.84	115.10	111.33	105.77	5-day sverage	79.4	76.5	80.0	84.1	8
CVOITEMEN	t Securitie	e high sin	ca compli	con: 127.	40 (9/1/35	i), low 49.1	6 (2/1/75)	. Flored from	erest high slace complication: 133.6	7 (21/1/54) , k	w 50.58 (8/1/75)	. Santa 100:	<b>Government S</b>	OCUSAL:
imerest	1928. SE	activity in	dices reba	sed 1874		-			-		, , ,	1.5	: `	

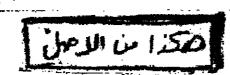
† Gross (including withholding tax at 12.5 per cent payable by nonresidents) Prices: US, UK in 32nds, others in decimal Source: MMS International							NOT	NOTIONAL SPANISH BOND FUTURES (METT)					
	TEREST							Jun	Open 82.25	Sett price 82.37	Change +0,41	High 82.61	Low 82.17
Lunchtime Prime rate Broker toen	ratio	9 Two	(100		.82 Three	d Yields eryear		UK E NOT	IONAL UK GI	LT FUTURE	S (LIFFE)	· £50,000 :	\$2nds of 10
Fed.funds Fed.funds at	Intervedion		1965		198 10-yez 3.17 30-yez	T .	7.03 7.36	Jun Sep ELON	Open 103-18 103-10 G GILT FUTU	Sett price 103-27 103-15 RES OPTIO	+0-14 +0-13	104-02 103-14	103-10
								Strike Price	May	Jun CAL		Sep I	Many Ju
	FUTUR	es ani	OPTI	ons				103 104 105 Est. vol.	0-56 0-09 0-01 total, Calls 2074	0-53 ( 0-27 (	0-63 0-40	1-80 0 1-05 1	-02 0-3 -19 0-6 -11 1-3 L, Calls 3857
Franc	MAL FRENC	H BOND F	TUTURES (	MATTE) FF	500,000			Ecu					
	Open	Sett price	Change	High	Low	Est. vol.	Open Int.	E ECU	BOND FUTU	RES (MATIF	ECU100	,000	
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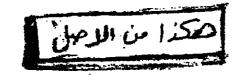
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Jun	112.60	112.52		112.68	112.44	111,673	109,682		Open	Sett price	Chang
Sep	112.18	112.12	-0.02	112.24	112,12	1,435	7,286	Jun	83.30	83.52	+0.52
Dec	117.92	f11.86	-0.03	111,92	111,92	2	963			•-	
I LONG	TERM FRE	NCH BOND	OPTIONS	(MATE)				•			
Strike		CAL	<u></u>			PUTS -		US			
Price	Me	y Ju	n S	Sep.	May	Jun .	Sep	■ UST	ZEASURY B	OND FLITLE	CES (CET
111	-	-		-	0.05	0.35	1.23				<u> </u>
112	0.7	4 7.1	7 1	.75	0.20	0.61	1.59		Open	Lettest	Change
113	0.1	8 0.6	i1	•	0.67	1.08	-	Jun	104-27	104-30	+0-02
114	5.0	4 0.2	<del>18</del> 8	181	-	1.67	_	Sep	104-14	104-18	+0-03
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						de secondary market. Latest prices et	_	_						
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	Bank Ned Gemeenten 7 99 1000	1004	100 <sup>1</sup> 2	4	6.92	SWISS FRANC STRAIGHTS					Harson 10 <sup>8</sup> , 97 £	500 1035 <sub>8</sub>	103%	8.65
	Bayer Venerable 81 <sub>8</sub> 00 500  Belgum 51 <sub>2</sub> 03 1000  BFCE 71 <sub>8</sub> 97 150  British Columbia 71 <sub>6</sub> 02 500	1037	104	+14	7.13	Asian Dev Bank 5 10 100 Austria 412 00 1000 Council Europe 434 98 250	10472	10512		6.58	HSBC Holdings 11.89 02 £	153 110 2	710 ¥	9.62
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#### **CURRENCIES AND MONEY**

MARKETS REPORT

# Dollar rallies ahead of G7 meeting

The US dollar rallied yesterday as traders fought shy of selling greenbacks ahead of the G7 meeting of finance ministers and central bank governors on Tuesday, writes Philip Coggon. Against the D-Mark, the dol-

lar edged up 1½ prennigs to DM1.3704, from Wednesday's close of DM1.3542; against the yen, the US currency picked up to Y82.665, from Y81.08.

European currencies generally strengthened against the weaker D-Mark, with the exception of the Swedish krona which suffered after a report that the government had indicated there would be no net new savings in next week's mini-budget

The Bundesbank, as expec-ted, left the discount and Lombard rates unchanged, although it did not rule out a cut in the repo rate.

■ The dollar continued the rally which began after it plunged to a new post-War low of Y79.75 in Tokyo trading on

(Sch) 15.5488 (BFr) 45.4340 (DKr) 8.7073 (FM 8.8888 (FFr) 7.8292 (DM) 2.2098 (D) 360.841 (E) 0.9834 (L) 2791.15 (LFr) 45.4340 (F) 23.860 (F) 23.860 (F) 11.8184 (SFr) 1.8254 (E) 1.8254

CROSS RATES AND DERIVATIVES

**EXCHANGE CROSS RATES** 

POUND SPOT FORWARD AGAINST THE POUND

1.6124 -0.0044 118 - 129 1.4795 +0.0067 766 - 823 2.2100 -0.0063 089 - 110 9.8602 -0.0431 332 - 871 1.6125 -0.0044 120 - 129

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THE RESERVE

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Wednesday morning. Analysts said that traders, who had sold the dollar short, were covering positions ahead of the G7 meeting. There were also rumours that a large US fund was buying the currency.

However, commentators had little expectation that the G7 meeting would lead to any action. "On the whole, G7 meetings tend to be more effective before they take place than when they have occurred" said Mr Jeremy Hawkins, chief economist of the Bank of America in Lon-

Statements from politicians and bankers yesterday brought little hope of a round of dollar support. Mr Helmut Kohl, the German chancellor, was reported as saying that it was

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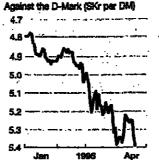
up to the US not to let the dollar sink and to get its budget deficit under control. Mr Hans Tietmeyer, the president of the Bundesbank, said that countries with weak currency had to solve their own fundamental problems.

Analysts warned that the US dollar could start to decline again, once the G7 meeting is out of the way. "Fundamentally, nothing's changed" said Mr Neil Mackinnon, chief economist at Citibank in London. "The US is still the world's biggest net debtor."

Germany and Japan seem to feel that, by cutting interest rates, they have played their part in stopping the dollar's decline. They seem to expect the US to raise rates, as well as tackling the budget deficit. But analysts said the mar-

kets were doubtful over whether the US Federal Reserve would act to raise rates. "There is a large and growing perception that the US economy is enjoying a soft

One month Three months: One year Bank of Rate %PA Rate %PA Eng. Index.



landing" says Mr Avinash Per-saud, currency strategist at J P Morgan in London "and this will act as a constraint on the Fed." Yesterday's Philadelphia Fed index offered further evi-

Source: FT Graphite

In the UK, a quarterly survey from the British Chambers of Commerce found evidence in the UK, a quarterly survey from the British Chambers of Commerce found evidence against the D-Mark. that the UK economy was

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

slowing significantly.

caught in the crossfire between the dollar and the D-Mark rather than influenced by fundamentals, even the disappointing public sector borrowing requirement figures.

The pound climbed two pfennigs against the D-Mark from

Wednesday's close to reach DM2.2096, from DM2.1896; against the dollar, the pound weakened slightly to \$1.6125, from Wednesday's \$1.6169. The Bank of England sup-plied assistance to the money markets of £690m, compared with a forecast shortage of

£850m. Overnight rates moved

within the range of 41/2 per cent

to 7½ per cent. A Reuters report quoting a Swedish government source, to mini-Budget would contain no

As with other indebted

nations, the market remains But, as usual, the pound was very nervous of any sign that the government is not prepared to take action to cut its deficit. The krona fell to Skr5.394/DM, from Skr5.384/DM on Wednesday.

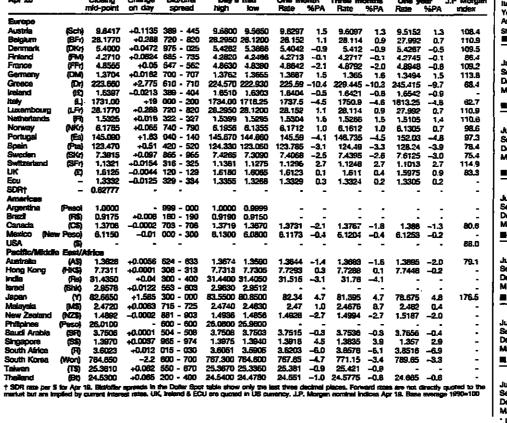
> modestly against the D-Mark amid continued debate about the policies of likely President Jacques Chirac. The Bank of France, which was criticised by Mr Chirac last week for meddling in economic policy, issued a statement saying that "in the long term, and at all times" it would "ensure the maintenance of the purchasing power of the franc." closed at Ffr3.543/DM, from Ffr3.548/DM on Wednesday.

Apr 20	٤	S
Hungary	189.894 · 190.16	31 117.800 - 117.90
ltan	2814.51 - 2821.6	00 1745.00 - 1750.0
Kamad	0 4683 - D 4689	0.2905 - 0.2907
Potend	3.7801 - 3.7903	2.3450 - 2.3500
0.00	8161.25 - E161.5	£ 5060.00 - 5083.0
WAE	5.9204 - 5 9250	36727 - 36735

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April 20	Over	One	Three	Sáx maths	year	inter.	rate	Repo
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week ago	472	54	5'4	51	58	7.40	4.00	
France	74	8	76	7%	7%	5.00	-	8.00
week ago	711	8	7%	7	67	5.00	-	8.00
Germany	4.	44	472	4%	4.6	6.00	4.00	4.51
week ago	413	4%	4 <u>#</u>	4%	47	8.00	4,00	4.50
irpland	63	64	6%	7	7½	_	_	6.25
week ago	53	6%	6%	68	78	-	_	5.25
Italy	102	10%	10%	11%	11%	-	7.50	10.47
week ago	10%	101/2	102	102	11%	-	7.50	10.46
Netherlands	41/2	44	48	44	45	-	5.25	-
week ago	4.48	42	4.68	4.80	5.04	-	5.25	-
Switzerland	376	33	34	31/2	34	6.625	3.00	-
week ago	314	33	34	31/2	3%	6.625	3.00	-
US	6	81	68	66	812	-	5.25	-
week ago	52	64	6	6%	64	-	5.25	-
Japen	20	1%	170	7 <sup>3</sup> 1	1%	-	1.00	-
week ago	2	1%	152	11%	11/2	-	1.75	
S LIBOR FT LO	ndon							
interbenk Fixing	_	6h	6%	6%	64	-	-	-
week ago	-	6%	614	6.	61	-	-	-
US Dollar CDs	_	5.89	5.99	6.14	6.40	_	_	_
week ago	_	5.89	6.02	5.21	6.51	-	-	-
SDR Linked Ds	_	42	5	54	54	_	-	-
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Danish Krone	7 <sup>1</sup> 8 - 6		65	7 - 6-4	716 - 818	7월 - 6월	72 - 8经	
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Dutch Guider				44 - 44	45 - 46	44 - 4월	5 - 4胜	
French Franc	71. 7		74	84 - 8	84 - 73 107	73, - 72	71g - 71g	
Portuguese Es Spanish Paser			- 9 - 85,	10 <sup>1</sup> 4 - 10 9 - 87 <sub>4</sub>	104 - 105 92 - 92	11/2 - 10/2 9-2 - 950	11% - 11%	
Sterimo	ω σ-1,-5. 53 <sub>3</sub> -5.			65 65	614 - 65	714 - 612	75 - 715	
Swiss Franc	312 - 3			34 - 34	312 - 312	34 - 34	3/2 - 3/2	
Can. Dollar	86 - 8		- 7밥	8 - 7%	8 - 7%	712 - 712	7% - 7%	
US Doller	8,3 - 5	9 61.	- 6	β <sup>2</sup> α - 6	6 <sup>1</sup> 6 <sup>1</sup> 2	6 6	6,6 - 6,2	
Italian Lira	104 - 9	4 10 <sup>3</sup>					11/6 - 11/6	
Yen	1,6 - 1,	a 114		1,6 - 1,6	116 - 16	14 - 14	146 - 146	
Asian \$5ing	12 - 14	1.		126 176	2값 - 1뱒	2/6 - 2/6	3 - 2%	
Short term rate							(FFr5m)	
		att price					Open Int.	-
		-	Change	-		Est vol		
Jun Seo		92.48 93.30	+0.07	92.6			39,962	
Dec		93.34	+0.05 +0.02	93.4° 93.4			34,725 21,849	
Mar		33.34 33.23	-0.02	93.21		1,278	14,330	
						-	1-1	
A THREE M	ONTH EUR	ODOTT	AR (LIFF	E), 2144 b	oints of 100	%		
	Open Sa	itt price	Change	High	i i,ow	Est. vol	Open int.	
Jun	9	3.72	+0.03	_		0	565	
Sep	93.59	3.62	+0.08	93.59	93.59	20	329	
Dec	ç	3.44	+0.09			0	255	
Mar	E	<b>3.47</b>	+0.10			0	0	
	ONTH EUR	ÔMARK	PUTUR	ES (LIFFE	E)" DMt1m pe	oints of 1004	b <sub>.</sub>	
	Open Se	£ price	Change	High	Low	Est. vol	Open Int.	-
Jun		5.36	+0.01	P5.37	95.32	14088	150516	
Sep		5.17	-	95.19		19930	166178	
Dec		4.87	-0.02	94,91		20599	121154	
Mar	_	4.60	-	94.62		8541	69502	
S THREE M	ONTH BUR	OLIRA I	NT.RAT	E FUTUF	MES (LIFFE)	L1000m poir	ta of 100%	_
	-	tt price	Change	-		Est. vol	Open int.	
า <sub>เกม</sub>		8.66		88.77		8038	36574	
Sep		8.58	-0.01	88.71		3426	23524	
Dec		8.54	-0.04	88.68		1217	13504	
Mer		8.46	-0.12	88.65		1839	7720	
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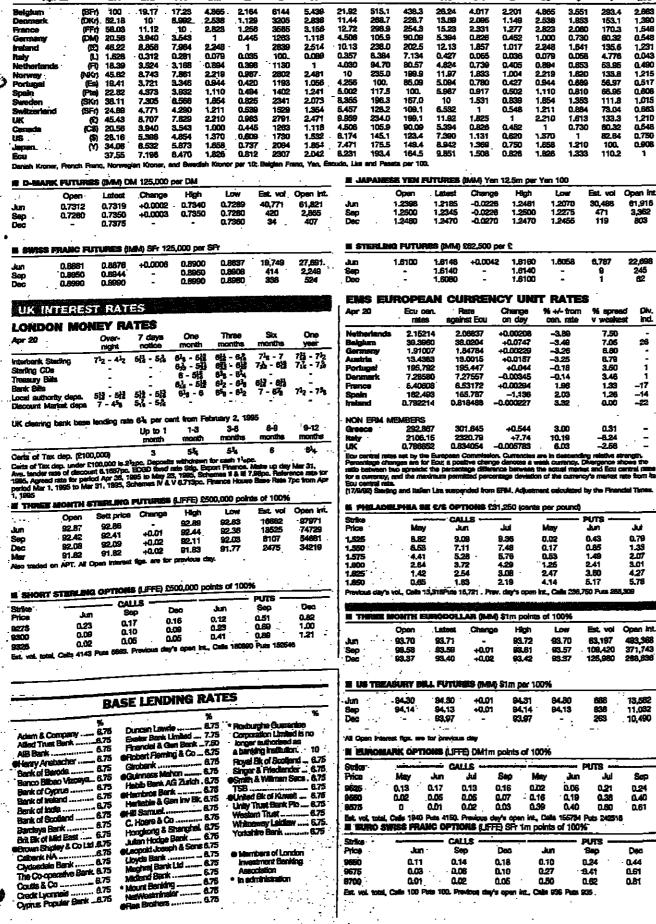
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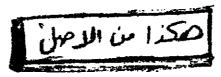
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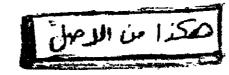
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#### LONDON STOCK EXCHANGE

# Cautious rally encouraged by currency trends

By Terry Byland, **UK Stock Market Editor** 

Fears of an early rise in UK base rates receded a little yesterday and the London stock market steadied from the setback of the previous session. Sterling rallied behind the US dollar and a quarterly report from the British Chambers of Commerce suggested slower economic growth and reduced pressures for an increase in base rates.

But it was a very nervous session with global currency prospects continuing to call the tune for equities. The Bundesbank left its key rates unchanged and the chief economist of the German central bank stressed

in the variable repos rate did not imply any policy change.

The FT-SE 100 Share Index closed a net 4.6 up at 3,174.7. Although encouraged by a 6.92 gain in the Dow Jones Industrial Average in UK hours, London stocks were unsettled in late trading by news that Richemont, the French luxury goods group, may bid for the outstanding equity in Rothmans, the tobacco manufacturer.

It was a patchy trading session. with the market falling at one time when news of an unexpectedly high Public Sector Borrowing Requirement of £10.35bn in March cast some doubts over chances for the stock market is looking. With the G7 countries due to meet in Washington next week and the first round of the French presidential elections this weekend, many international funds were unwilling to take on new positions in equities in London or other major European

These important international currency and political uncertainties left UK stocks looking tired at the close of business. The improvement in the stock market was largely focused around the blue chip dollar stocks. Oil shares again stood out well as investors responded to bullish trends in crude oil prices. Drug

that an increase of one hasis point cuts in UK taxes for which the stocks edged higher, the exception being SmithKline Beecham which eased as it reported trading figures for the first quarter.

But the easing of base rate tensions failed to bring much relief to the consumer and retail sectors. which will face the official retail sales data for March when the market opens this morning.

The market expects to see evidence that retail sales are continuing to stall - the median prediction is for a rise of only 0.3 per cent compared with the rise of 1.2 per cent in February. Such a figure would help check concerns that base rates may soon be forced higher, while leaving the retail sec-

expected to announce the

results of his review. Shares in

Trafalgar hardened 1/2 to 52p, in

the regional electricity compa-

nies sector following the news

at Northern. Yorkshire.

thought to be the sector's lead-

ing bid candidate, jumped 11 to

679p in trade of 1.4m. East Mid-

lands also appreciated 11 to

654p, while Midlands gained 8

to 648p, and Southern hard-

RTZ, the world's biggest min-ing group, fell 8 to 799p in the

registered shares as S.G. War-

burg made cautious noises

about the prospects for metal

Pharmaceutical group Smith-

Kline Beecham slipped 61/2 to

503p by first quarter pre-excep-

tional profits of £360m and a

3.2p dividend. Analysts said

that although the headline

Bid talk enlivened the rest of

trade of 1.4m.

ened 7 to 647p.

prices in 1997.

tors under a cloud. Analysts do not expect the stock market to respond very strongly to the UK sales figures, however

The FT-SE Mid 250 Index climbed 6.7 points to 3,489.3 as the broad range of the market took its lead from the blue chips. Trading volumes remained good yesterday, with 655.4m shares moving through the Seaq network, compared with 532.7m on Wednesday.

Once again, the Footsie listed stocks dominated trading, and business in non-Footsle issues made up only about 53 per cent of the day's total. On Wednesday, retail, or customer, business in equities was worth £1.25bn.



+1.0

# Tobacco sector lit up

The share price of Rothmans shot up yesterday as the market got wind of developments within the tobacco group controlled by Richemont of France, the luxury goods

There was fevered speculation that either Rothmans would announce a special dividend or Richemont would buy out the remaining equity.

Share prices quoted on trading screens were declared indicative in the afternoon and, shortly afterwards, Richemont announced it was intending to buy the 39 per cent it did not already own for 625p a Unit. Subsequently, the quoted price moved up again to end the day 1180 higher at 606p on turnover of 4.5m.

The reception in the market was mixed. Some analysts applauded the move and added that it was likely to lead to an injection of around £1.6bn into UK equities. However, Mr Clive Richardson of Henderson Crosthwaite said Richemont could have picked up the stake significantly cheaper last summer, when the Units were

around 350p each. Such a move would leave the tobacco sector with a single quoted company; only BAT Industries, the international insurance and tobacco conglomerate, would be left Bat's share price eased a penny to

443p on heavy trade of 10m. Telecoms shares featured

To the Holders of:

Olympia & York Maiden

Lane Finance Corp.

10%% Secured Notes Due 1995

Notice of Additional Distribution

At the direction of all of the members of the Olympia & York Maiden Lane

Noteholders Committee (the "Com-mittee"), NationsBank of Tennessee.

N.A., as successor trustee (the "Trustee") under the Indenture (the

"Indenture"), dated as of December 23.

1985, of Olympia & York Maiden Lane

Finance Corp. (the "Issuer"), pursuant to which the Issuer's 10%. Secured Notes

which the Isauer's 1034's Secured Notes:

Due 1995 (the "Notes") were issued,
will be distributing on April 27, 1995 an
additional sum of \$20,000,000, or in
other terms. \$100,00 per each \$1,000

original principal amount held by each holder. That sum is to be applied pro

rata on account of principal and interes

payments on the Notes, in accordance with Section 5.03 of the Indenture.

Unraid interest has been accrued to, but

does not include, the date of the distribution. Based on its calculations.

the Trustee believes that, pursuant to the Indenture, each \$100.00 received should

be apportioned and applied, 572.07 towards principal and 527.93 towards interest. Each holder is urged, however,

to consult with its own legal, tax and

financial advisors in determining the proper allocations, in its particular

The \$20,000,000 amount is being

distributed from excess Cash Flow

generated by 59 Maiden Lane, the

building securing the Notes. The distribution will be made to all holders

of record on the Record Date of April

As virtually all of the Notes are in

bearer form, the Trustee does not have a complete list of Noteholders in order to communicate to the holders from time to

time, as necessary. Accordingly, we ask each holder who has not previously done

so to write to Mr. John S. Hiott. Vice

N.A., 1301 Gervais Street, SC3-230-04-

(803) 929-5922) and indicate the

principal amount of Notes owned by the

holder and the holder's name, address, contact person and telephone number.

As we informed you in our prior

Notice dated August 18, 1994, at the direction of all the members of the

Committee, the Trustee commenced

foreclosure proceedings against 59

Maiden Lane on August 12, 1994. On December 29, 1994, the Trustee served a

motion for summary judgment, which motion is pending before the Court. The

Trustee will continue to advise

Noteholders relative to the foreclosure

proceedings as well as the status of

the Issuer regarding a conscessual

reorganization. as circumstances may

Capitalized terms used herein and not

NationsBank of Tennessee, N.A.,

otherwise defined have the meanings

assigned thereto in the Indenture.

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Daled: April 19, 1995

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prominently at both ends of the Footsie performance charts yesterday following heavy switching out of Cable and

Wireless. C&W ended the session 11 lower at 403p as investors stampeded into mobile phones group Vodafone which group Vodafone advanced 41/2 to 1871/ap and BT. up 414 at 387p. All three shares were heavily dealt with combined volume topping 34m

The switch advice came from a plethora of investment houses (Nomura Securities, SCGT and SBC) and followed markedly divergent recent runs for the shares. Over the past month C&W had run almost 5 per cent ahead of the market as a whole in contrast to underperformance of 11 per

cent by Vodafone. Shares in C&W have been buoyed on hopes for the disposal of the group's Mercury operation which had net assets of £1.7bn in the last accounts. US giant AT&T has been hotly tipped to buy all or part of Mercury.

Dealers said the switch into Vodafone was partly prompted by a fading of competition concern. Nomura felt worries about a fifth mobile phones operator entering the UK market had been overplayed.

Newly-issued General Cable closed 4 below the flotation price at 186p. Turnover was 7m. Cables rival TeleWest. floated last November, eased 21/2 to 151p. Shares in Northern Electric-

ity gained 10 to 777p, on strong speculation that Trafalgar House will make a revised 950p The talk followed confirmation from Northern that it had received a demand from dissident shareholders claiming to speak for about 10 per cent of the equity, to call an extraordinary general meeting (EGM) to consider a new offer from Trafalgar. The company said it was considering the

stock markets.

Trafalgar originally bid 1100p a share but allowed the offer to lapse after the industry regulator announced a review on price controls in the sector last month. The UK Takeover Panel turned down Trafalgar's wish to proceed with a 950p bid without Northern's consent.

Mr Kevin Lapwood at Smith New Court said: "I believe Trafalgar will come back and put an offer on the table that appeals to shareholders at more than the level of the current share price, though not necessarily as high as 950p."

Northern has seven weeks in which to hold the meeting and

FINANCIAL TIMES EQUITY INDICES

		Apr 20	Apr 19	Apr 18	Apr 13	Apr 12	Yr ago	High	"Low
Ordinary	Share	2421.4	2419.5	2434.0	2445.7	2447.5	2470.7	2454.1	2238.3
Ord. drv.	yleid	4.37	4.37	4.34	4.32	4.32	4.04	4.73	4.31
P/E ratio	net	16.45	16.46	16,57	16.97	16.80	19.51	21.33	16.45
PÆ ratio	nú	16.37	16,39	16.49	16.69	18.72	20.42	22.21	15.77
		Share inde ndeu base			high 271;	3.6 2/02/9	4; iow 49.4	28/6/40	

Open 8.00 10.00 11.00 12.00 13.00 14.00 15.00 16.00 High Low 2421.8 2416.7 2416.9 2424.4 2424.2 2425.5 2425.5 2425.8 2421.8 2428.9 2414.0 Apr 20 Apr 19 Apr 16 Apr 13 Apr 12 Yrago

SEAO barcains	21,361	20,557	20,625	20,774	21,461	28.169
Equity turnover (Emit	-	1252.4	1041.5	1182.9	1514.6	1669.7
Equity bargainst	-	30,439	32,073	30,552	30,725	32.898
Shares traded (mil)†	-	499.2	417.7	459.4	563.0	699,4
†Excluding intra-market bus	nees and ov	erseas tumo	ver.			_
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<b>London</b> market	data					

LIFFE Equity acti Calls Calls Puts

it could be held around the number was near the top of the time the industry regulator is range, and pharmaceuticals were higher than expected, there was some disappointment over the dividend which had been forecast to come in at

> The bid battle for pharma ceuticals wholesaler AAH by Gehe of Germany hotted up yesterday. AAH published its final defence document and Gehe argued that it had not disclosed sufficient information. The German group now speaks for around 28 per cent of the AAH shares but has so far failed to convince the three main shareholders which between them account of 30 per cent of the equity, to sell out. AAH was slightly easier at

Cantah Pharmaceuticals tumbled 20 to 113p after announcing it was cutting its workforce by a quarter and concentrating only on its most advanced clinical programmes The cuthack comes on top of a decision in March not to proceed with Phase 3 trials of its most advanced product, a transplant drug.

Motor parts fitter Kwik-Fit added 101/2 to 1580 for a two-day gain of close on 10 per cent following a recent review of the motor sector by Smith New Court. The shares, held back of late by a sizeable stock overhang, were SNC's best value buy ahead of estimated growth in earnings per share this year of 20 per cent.

Mirror Group lost ground after including a cautious statement with top of the range results. The newspaper group said that although price competition had abated, it has been replaced by sharply rising newsprint prices. Also there was disannointment over some of the accounting procedures. The shares, up earlier in the week, fell 5 to 135p.

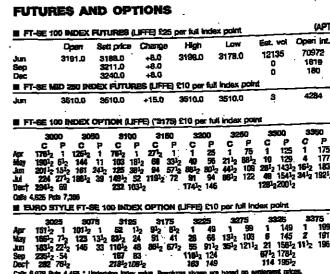
Turnover in House of Fraser soared to 9.3m and the shares fell 8 to 144p, as brokers downgraded profit expectations, fol-

lowing publication of disappointing full-year figures. Several brokers also said they were putting the shares on the sell list. BZW was among those that turned seller. cutting its current-year profits forecast by 27 per cent to

£33m. It cited the poor outlook

for current trading and weakness in gross margins. British Aerospace jumped 8 to 506p, dragging prospective bid target VSKL 3 higher to 1608p at which level the submarine maker still sells at a discount of 5 per cent to the notional value of the BAe offer. Rival hids for VSEL from BAe and electronics giant GEC are still awaiting final monopolies recommendations. A final ruling GEC dipped 4¼ to 298½p in

7.1m turnover.



5 Building Matts & Merch

TRADING VOLUME

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The UK Series

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Australasia (7)	254E.E1	+0.5	2539.15	2431.64	2462.84	1.65	2951,49	1788.20
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#### **CONTRACTS & TENDERS**



#### CALL FOR REGISTRATIONS OF INTEREST

#### SPATIAL INFORMATION INDUSTRY DEVELOPMENT

A substantial opportunity exists for organisations to partner with the South Australian Government in the development of a new, export-focused industry, with the intent of becoming a leader in the provision of spatial information technology and services, especially to Asia. The South Australian Government has made spatial information a key element in its information technology strategy to foster economic development and will provide major commercial opportunities for private sector involvement in spatial information systems and services development throughout the government sector.

Significant market opportunities exist, both locally and offshore, for the provision of services using spatial information technology, especially in the areas of infrastructure management (e.g. public utilities and transportation), land administration and property development, primary industries and

To build on South Australia's considerable expertise and capabilities, the Government is calling for registrations of interest from internationally-oriented organisations with:

· the capability and willingness to invest in South Australia

 the ability to tap into this rapidly growing global market, particularly in offering services and expertise to Asia and possibly Eastern Europe

· a track record in major infrastructure or other economic development projects · an established international market presence, especially in Asia

· a strong desire and capability to utilise spatial information technologies and services the ability to attract other organisations to South Australia.

Registrations of interest should be marked:

Registration of Interest - Spatial Information Industry and addressed to: Project Manager Spatial Information Industry Development Project, Office of Information Technology, PO Box 1484, Adelaide SA 5001 by 5 pm Australian central standard time on Friday, 19 May 1995. Enquiries on the Registration of Interest and requests for an information package should be directed to

Peter Croft at the Office of Information Technology, telephone (08) 226 3558 (international 61 8 226 3558), facsimile (08) 410 2981 (international 61 8 410 2981) or via the internet on

Enquiries relating to industry development should be directed to Barry Orr at the Economic Development Authority, telephone (08) 303 2527 (international 61 8 303 2527), facsimile (08) 303 2410 (international 61 8 303 2410).

PETRÓLEO BRASILEIRO S.A. PETROBRAS

#### EXPLORATION DEPARTMENT INTERNATIONAL BIDDING FOR SEISMIC SURVEY ON LAND **DEPEX-103.0.001.95.7 POSTPONEMENT**

The Exploration Department of PETRÓLEO BRASILEIRO S.A. - PETROBRAS, the Brazilian oil company is calling bids for seismic survey on land, starting in Potiguar Basin (onshore). Contractual conditions, written in portuguese, remain on sale for interested companies at Av. República do Chile, 65, Room 928, Rio de Janeiro, RJ, Brazil, phone 55-21-534-3933, and for view at 1st Floor, 197 Knighsbridge, London, England, The envelopes will be open at Av. República do Chile, 65, Room 907, on May, 4th, 1995 at 10:00am. BIDDING COMMITTEE

#### LEGAL **NOTICES**

ICB COMPANY LIMITED merly International uncrein Bank Pk) IS' VOLUNTARY LIQUIDA-COMPANY NUMBER 911009

NOTICE IS HEREBY GIVEN, purvisant to Rule 4.182A of the insolvency Rules 1986, that the Laquidator of the above company intends mak-ing a distribution to creditors.

Creditors of the company are required to prove their debts, on or before 31 May 1995 by sending 10 Nigel Coothiny Addition. Liquidator, at the address given below, written statements of the mount they claim to be due to them from the company. They stored also, if so required, provide such further details or produce such documentary or other ovidence as they appear to the Liquidator to be necessary.

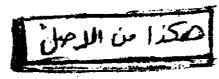
A creditor who has not proved his debt before the date mentioned above is not entitled to dis-turb, by reason that he has not participated he in the intended distribution mentioned above or any other distribution declared before his debt is

Doted: 21 April 1995

N G Arkinson Liquidator Touche Ross & Co PO Box 810 London EC4A 3AS

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#### NYSE COMPOSITE PRICES The second to protect page The sec 4 pm close April 20 NYSE COMPOSITE PRICES NASDAQ NATIONAL MARKET 4 pm class April 20 P/Se; Dra. E HOEs Righs Look Leed (Desg ABS No. 020 11 14 120112 Outdoor Local Transport Character Ch ACC Corp 0.12 9 345 16 153; 15% ACC Corp 0.12 9 345 16 153; 15% Accessed E 12 7697 143; 153; 144; Accessed E 7 20 173; 163; 171; Accessed Cop 26 32 171; 17 171; 0.30 18 284 355 35 4 35 2 16 1.12 9 65 35 35 35 154 0.20 17 88 31 77 8 18 Devcon Quantum Quiclesily 8 6973 18<sup>1</sup>g 17<sup>1</sup>g 17<sup>7</sup>g 17 234 20<sup>7</sup>g 19<sup>7</sup>g 20 Naman Co 0.44 13 132 e12 11 4 12 + 12 Kelly Sr 0.72 20 2288 35 4 33 4 33 4 31 4 - 1 4 17 35942534 2412 2512 +12 Adaptech 27 7066 3312 3212 14 ADC Tele 42 9275 3039 29 3014 +114 Addington 23 49 1012 10 1013 +39 Adaptech 23 49 1012 10 1013 +39 Adaptech 21 49 1012 10 1013 +39 Adaptech 21 416 10 100 2212 2212 2212 Advance C 9 169 1314 1314 1314 14 Advance C 9 169 1314 1314 1314 14 Advance C 9 169 1314 1314 1314 14 Advance C 9 169 1314 1312 12 Advance C 9 169 1314 1312 1314 14 Advance C 9 169 1314 1315 1314 1315 1314 14 Adaptech 21 7046 1312 Trig 3212 14 16 571 30 19<sup>1</sup>4 19<sup>5</sup>8 -<sup>1</sup>8 Dige find 011 27 15 64 63 64 Dg Micro 17 470 11% 10% 11 Dg Sound 18 972 2½ 2½ 2½ 2½ 2½ Dig Syst 15 551 7% 5% 7¼ 4¾ Dienes Co 16 6 41% 41 41% 44 Dienes Co 25 21 20 27 55 Dienes Co 25 21 20 27 27 28 Dig Migro Dig Sound 0.84 14 6 27 25<sup>3</sup>5 27 31 2976 50<sup>1</sup>2 58<sup>1</sup>2 50<sup>1</sup>4 + <sup>1</sup>4 0 1923 1, <sup>2</sup>5 3 3 - 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26 Foster A 7 2553 4½ 37% 4 Frit Fin 1.04 11 1863 52½ 31 15½ 15½ Fit Hawai 118 11 163 25½ 27½ 27 2 1 1861 525½ 375 37½ 37 2 1 Foremost 108 13 157 37<sup>1</sup>2 37<sup>1</sup>8 | Size | Tec | 0.08 | 15 | 565 | 134 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 | 123 Follor HB 0.58 16 85 37<sup>5</sup>8 37<sup>1</sup>2 37<sup>2</sup>8 Follor HB 0.58 12 63 u20<sup>1</sup>2 20 20 Furon 0.24 15 215 19<sup>3</sup>8 19<sup>3</sup>8 19<sup>3</sup>8 34 240 32<sup>1</sup>4 31 32<sup>1</sup>4 9 65 4<sup>3</sup>8 64 4 1214017 38<sup>1</sup>4 36<sup>7</sup>8 37<sup>3</sup>4 SunMic Sulton Rs Swift Tra 1214017 364 357g 374 160 493 8 7 8 +3g 18 5486 1612 15 1614 +1 2345674 215g 2014 215g +112 20 2489 213g 205g 211g +12 20 3396 19<sup>5</sup>8 16<sup>3</sup>2 19<sup>3</sup>4 + <sup>5</sup>8 48 639 7<sup>3</sup>4 6<sup>3</sup>4 6<sup>3</sup>4 - 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D -Hand delivery services are available for all subscribers who work or live in the business centre of Moscow. 2546417 35<sup>5</sup>8 33<sup>5</sup>8 34<sup>7</sup>8 +2<sup>1</sup>8 J&J Strack 14 32 11½ 11 11½ +½ Jason Inc 0.26 15 6 8½ 8 8½ JLG Inc 0.08 9 124 20¾ 19¾ 20½ +¾ Johnson W 22 149 23¾ 22½ 23¾ Jones Int 11 245 14½ 14¾ 14¾ +½ Jones Int 11 245 14½ 14¾ 14¾ +½ Jones Int 11 245 14½ 14¾ 9¾ Jones Int 11 25½ 25 25 +½ Jostyn Cp 1.20 15 41 25½ 25 25 +½ JSS Fin 1.00 15 78 30⅓ 30 30⅓ +⅓ Juno Ltg 0.28 18 1418 20¼ 20⅓ 20⅓ +⅓ Juno Ltg 0.28 18 1418 20⅙ 20⅙ 20⅓ 20⅓ +⅓ Juno Ltg 0.28 18 1418 20⅙ 20⅙ 20⅙ 20⅙ Please call +7 095 243 1957 or +49 69 15 68 50 for more information. -X-Y-Z-Financial Times. World Business Newspaper. 3411273 734, 894, 73 +4 1 880 112 158 134 +32 0.94132 1131 1858 1712 1812 +14 191 350 534 5 534 +18

# IBM results lend support to US stocks

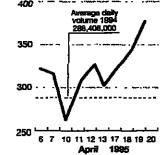
#### Wall Street

Share prices were mixed in morning trading yesterday as blue chips again outperformed the broader stock indices, writes Maggie Urry in New York. The main force behind market moves came from first quarter earnings figures, with easant surprises outweighing disappointments. Strong profits from IBM pushed up its shares and led the Dow Jones Industrial Average higher.

By 12.30 pm the Dow was 11.07 higher at 4.218.56, while the more broadly traded Standard & Poor's 500 weakened 0.11 to 504.18. The American Stock Exchange composite was up 0.28 at 471.06. Meanwhile the Nasdaq composite was 0.06 lower at 816.49. NYSE volume was heavy at 187m shares.

Leading the corporate earnings news were IBM and Compaq Computer. IBM's first quarter earnings were well

# NYSE volume



ahead of analysts' expectations. The shares rose \$2% to \$89%. Trading in Compaq had to be halted for 20 minutes after it published an optimistic view for the current year. The shares were \$3% higher at \$35}., a gain of 10 per cent. However, other technology

stocks continued the recent trend of underperformance. Motorola shares dipped \$1 to \$52%, and Digital Equipment fell \$1 to \$421/4.

at \$43%. Meanwhile, Chrysler dropped \$1% to \$44% after Bear

bid for the car maker. Oil shares rose ahead of profit news due next week. Occidental Petroleum shares gained \$% to \$23% and Chevron, a constituent of the Dow index, was up \$% to \$46%.

Drug stocks were also active

Stearns, the investment bank,

said it would not act for Mr

Kirk Kerkorian in his proposed

on earnings reports, but after recent outperformance only Bristol Myers Squibb of the four large companies reporting managed to rise further. Its shares were up \$% to \$62%. while Warner Lambert dipped \$% at \$79%. Schering-Plough \$% to \$76% and American Home Products \$% to \$76%. Sears Roebuck, the retailer and insurance group, rose \$%

to \$52% after reporting net income of \$1.41 per share, recovering from the earthquake losses in the comparable After Wednesday's gain of \$41/2 at Eastman Kodak the shares slipped \$% to \$56% as

profit-taking set in. Similarly General Electric failed to hold on to its gains from the day before, down \$1/2 to \$54%. US Healthcare continued to tumble, falling \$31/4 to \$291/4. On Wednesday it dropped \$6% after the managed care company said it would be more price competitive to offset a slowing in its enrolment. Quantum Health Resources, a provider of chronic disease services, said its margins would come under pressure from a

cut in reimbursement by the

California Department of

Health, and dropped \$21/2 to

#### Canada

Toronto golds were pressured at midday by overnight profittaking and a stronger US dollar, and the heavily weighted shares in this sector pulled others lower as the TSE 300 composite index sank 21.50 to 4,261.90 in volume of 34m shares valued at C\$365m. The Earnings news from General gold and precious metals index Motors cut 5% from the stock fell 134.24 to 10.212.16.

# **Buenos Aires rises**

strong gain in early trading. 630 at 33,937, following a helped by a 4 per cent rise on the Merval index was up 17.34 at 390.53. Investors were seen taking an interest in Astra, the oil company, while banks were also being heavily traded. Turnover was moderate, having reached 18m pesos on

Wednesday. MEXICO, in contrast, was weaker amid fears of disappointing first quarter results due to be published soon. The IPC index was down 14.27 at 1,778.48. BRAZII, remained in positive

# S African golds retreat

Gold shares fell back in quiet trade following disappointing first quarter results from Anglos. The gold index lost 51.2 or 3.3 per cent to 1,507.7, the overall index 22.4 to 5,417.4 and industrials rose 3.3 to 6,697.3.

Anglos shed R2.50 to R207.50 on its results, while Vaal Reefs dipped R19 to R244 and West Deeps R8 to R125. De

FT-ACTUARIES WORLD INDICES

R97.75. Freegold, the country's biggest gold mining company, slipped 2.7 per cent to R45.50. Elsewhere Kloof was 50 cents off at R42.7, Sappi, the paper group, lost R2 to R72 as profits were taken following recent gains. Engen made 50 cents to R27.50 and Sasol added 50 cents to R32.50.

# Paris auto stocks excited by Peugeot results

until the European afternoon gave bourses a reasonable start, writes Our Markets Staff. However, the day's gains seemed tentative, based on trading rather than investment decisions.

PARIS was excited by Peugeot which reported 1994 results in excess of expectations, and the shares shot up FFr30 or 4.6 per cent to FFr682. The news helped some other stocks in the automotive sector initially although Renault, which had risen as high as FFr170, lost momentum and closed off FFr1.20 at FFr163.50. Michelin made FFr6.30 to FFr213, while Valeo, the parts manufacturer, lost FFr2.50 to FFr269.50.

The CAC-40 index was propelled higher, helped by a firmer dollar, and finished with a gain of 7.10 to 1,882.00. Mr Chris Will, automotive

analyst at Lehman Brothers. said that the Peugeot results, the strongest in the sector, demonstrated that with operat-ing costs reduced and volumes on the upturn, operating margins could surprise the market. Prior to detailed talks, particularly on currency fluctuations, he was revising his earnings per share estimates for 1995 up from a previous FFr60-70 to a possible FFr80.

LVMH fared less well on its first quarter figures, down FFr33 or 3.5 per cent at FFr906 as investors took account of

FT-SE Actuaries Share Indices Hourty changes FT-SE Eurokrack 100 1266.67 1268.74 1269.58 1271.04 1270.23 1270.55 1288.27 1287.68 FT-SE Eurokrack 200 1368.42 1368.07 1369.40 1371.04 1372.71 1372.81 1372.46 1372.02 Apr 12 · \_ Apr 11 FT-SE Eurotrack 100 FT-SE Eurotrack 200 1262.20 1281.68 1381.03 1251.77 1378.71

lower cognac sales to Japan as well as the effect of turbulence in the currency markets on overall performance. Euro Disney, up FFr1.00 or 7.8 per cent to FFr13.80, was

another of the day's strong performers, investors concluding that today's first half 1994/1995 results would show a considerable improvement. FRANKFURT liked the dol-

lar and Wall Street's late gains

on Wednesday, the Dax index rising to 1,955.77 on the session and holding to close the post bourse 11.45 higher at an Ibisindicated 1,955.33. However, turnover eased from DM4.8bn to DM4.4bn and the day's over achievers mostly had the look of conventional current response: defen-

sive and consumer stocks, and special situations featured with Commerzbank and RWE, the electric utility, rising by just under 2 per cent and Kaufhof, the department stores group. and Degussa, the specialist chemicals group with prospects in catalytic converters.

ing Y18 to Y882 on active trad-

ing. Sumitomo Metal Mining

rose Y9 to Y758 and Mitsui

Mining and Smelting added Y2

In Osaka, the OSE average

rose 227.38 to 18,145.70 in vol-

ume of 13m shares. Shima

Seiki, the machinery maker,

The region was mixed yester-WELLINGTON concentrated

on the bid by International

Paper for Carter Holt Harvey as the NZSE-40 capital index

rose 10.56 to 2,123.83. Turnover

After the close of trading it

was announced that IP had ded in its b of CHH, unchanged at NZ\$3.80,

the country's second largest

Elsewhere, Fernz gained 15 cents to NZ\$5.45 on news that

it had purchased an Austrian

agricultural chemical manufac-

turer.
SYDNEY was lower in the

was a moderate NZ\$44m.

rose Y60 to Y4,340.

Roundup

up by slightly more than that. In construction, Hochtief rose DM23, or 3 per cent to DM778. Mr Michael Geiger, German strategist at CS First Boston, said that the group had been relatively strong, if occasionally vulnerable this month; it was DM708 on March 30. He said that the group's full 1994 results were due next month but that initial indications suggested that Hochtief had done well although, hold-ing net cash in the order of DM2.5bn, it should have been hit by bond market losses.

earnings prospects for 1995.

AMSTERDAM was lifted by strength in the dollar and the AEX index finished with a gain of 1.60 to 405.94. ABN Amro featured with a

Order books were said to be

very encouraging and the

said Mr Geiger, could enhance

ance of bond market losses,

loss of Fi 1.50 to Fi 58.50; the bank reported a decline in profitability during the first two months of this year compared with the same 1994 period.

EUROPEAN EQUITIES TURNOVER Monthly total in local currencies (bn) Mar 1995 \_Jan 1995 57.27 63.87 23.21 10.20 22.75 10.92 . 11.16. 152.25 125.64 France 114.94 50,617 68,215 44,176 32.00 18.84 23.48 1.082.36 1,172.56 1.066.13 115.60

20.30

.20.36

18.99

Equity turnover in twelve of Europe's biggest stock markets climbed by 23.9 per cent in March after a 3.5 per cent fall in February. The accompanying fall of 0.4 per cent in the FT-Actu-aries Europe index looks insignificant but, says Mr James Corrish of NatWest Securities, which produces the data, the figure cloaks a fall of 8.9 per cent in German share prices on the month, and gains of 4.3 per cent and 3.7 per cent in the UK and French indices.

These three countries saw rises in turnover of 49.1 per cent, 31.6 per cent and 22.3 per cent respectively. German turnover on London's Seaq International screen-based market was up by an even more massive 68.1 per cent, says Mr Cornish, suggesting a continuation of active international selling on the 6.6 per cent drop in the US dollar, which encouraged investors to switch out of the currency-threatened German economy, and into France and the UK.

Brokers noted some switching out of ABN Amro into other financials: Aegon was up F1 1.80 to F1 118.80 and ING Fl 1.00 to Fl 80.40. KLM was helped by news

Airlines, had seen a rise in its first quarter earnings, and put on 50 cents to F146.50. vidual share price terms.

that its US partner, Northwest

although the SMI index rose 27.4 or 1.1 per cent to 2,544.2. CS Holding bearers recovered SF17 to SF1489 after Wednesday's drop in reaction to the bank's postponement of European presentations.

Georg Fischer bearers rose-3.2 per cent to SFr1.300 after the engineer's report of rising first quarter sales, but Swissair registered fell SFr15 to SFr660 as the airline combined forecasts of higher profits, and a dividend for 1995 with the warning that its break-even point was still rising.

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E 18 18

V = (...)

MILAN was driven higher by short covering ahead of local elections. The Mibtel index advanced 89 to 9,907 and the Comit 2.73 to 618.46.

WARSAW traders noted a return of retail investors to the market as the Wig index, in spite of some mild profit-taking. rose 410.1 or 5 per cent to

ISTANBUL set two more new records, the composite index closing 1,847.52, or 3.6 per cent higher at 52,711.16 and turnover rising from TL19,500bn to 17.22,770bn. ATHENS reflected its interest in the Ionian Bank deposit rate cut this week to the banking sector which, along with other blue chips. helped the general index to a rise of 9.40, or 1.2 per cent at 811,5L

Written and edited by William

# Nikkei average rises 1.6% helped by a firmer dollar

Wednesday's decline in the US trade deficit prompted hopes of an easing in the downward pressure on the dollar, lifting equity sentiment, and the Nikkei index closed up 1.6 per cent, writes Emiko Terazono in

The 225 average rose 266.98 to 16.643.06 after a low of 16,430.37 and a high of 16,665.30. Higher futures prices triggered arbitrage buying and banks bought large-capital stocks, absorbing profit-taking by domestic institutional

The Topix index of all first section stocks gained 14.48, or 1.1 per cent, to 1,321.04 and the Nikkei 300 added 2.72, or 1.1 per cent, to 244.82. Advances overwhelmed declines by 848 to 177 with 132 unchanged. In London, the ISE/Nikkei 50

index rose 6.01 to 1,095.62. Volume rose above the 300m level for the first time in four against 252m on Wednesday. Following the release of the US trade figures, the rebound of the dollar to the Y81 level encouraged institutions. All sectors gained ground, active trading supporting electric power utilities, large-capital steels and high-technology

stocks. Electricals, which had been depressed on the yen's recent volatility, regained ground. Toshiba rose Y8 to Y563 and Hitachi added Y15 to Y875. Carmakers, which have also been hit by the yen's recent strength, were firm. Toyota Motor rose Y40 to Y1.710 and Nissan Motor rose Y7 to Y621. The dividend policies of electric power utility companies attracted banks, individuals

Shikoku Electric Power Y10 to

Chang Hwa, First and Hua nies following a rise in the Nan, all rose by T\$2, to T\$118. commodities markets over-T\$117.5 and T\$122.5 respecnight. Reports that Iraq had MANILA made gains on selective buying by foreign rejected an UN plan for its limited return to the oil market helped the sector rise 2.4 per cent, with Mitsubishi Oil gain-

fund managers of blue chip issues. The composite index firmed 11.94 to 2,489.80 after an intra-day low of 2,476.14. Turnover was moderate at

BANGKOK made a late gain on buying of telecommunications stocks. The SET index put on 1.51 to 1,160.29, having fallen to an intra day low of 1,148. Turnover was an average Bt3.2bn. TelecomAsia added Bt1.50 to Bt92 in heavy turn-

mixed as sellers re-appeared after a firmer morning session and the composite index ended down 1.18 at 962.64, with foreign funds remaining absent ahead of next week's elections. Lower-priced speculative

by Mulpha International which rose 2 cents to MS3.40. Faber Group, part of the politically-linked Renong stable, firmed 10 cents to M\$2.35. SEOUL remained hesitant with a debt default by the

stocks dominated activity, led

unlisted Youone Construction hitting financial and construction shares and the composite index lost 1.13 to 908.73, off a

many blue chips maintained their strength. Samsung Electronics gained Won3,000 to Won120,000 and Hyundai Motor added Won800 to Won48,000. Samsung Construction, one of the candidates rumoured to

take over Youone, gained Won200 to Won21.300. SINGAPORE was supported by demand for property and banking issues and the Stratts Times Industrial index finished

3.13 higher at 2,039.30.

Brokers attributed the firming of some property stocks to a more upbeat outlook for home prices after reports of high prices being paid for a new homes project. DBS Land

closed up 18 cents at S\$3.78. HONG KONG was moderately-higher in dull trade in the absence of fresh news and the Hang Seng index climbed 49.51 to 8,631.37 in thin turnover of HK\$2.2bn, up from Wednesday's HK\$1.7bn.
The H share index of Chinese

companies dipped 19.65 or 2 per cent to to 976.38. Yizheng Chemical fell 17 cents to HK\$2.575.

BOMBAY received some early support as speculators bought to cover short positions on the last day of the monthly account but the market subsequently turned lower and the BSE-30 index finished 28.78

# Buenos Aires opened with a mood, the Bovespa index up

speech by President Fernando which he said that he was committed to the privatisation pro-CARACAS closed slightly

lower, with the Merinvest composite index slipping 0.39 to 90.78, with Electricidad de Caracas off 1.20 bolivars at 177.00

The decision by the govern-ment earlier this week to prohibit the listing of Venezuelan Brady Bonds on the exchange also contributed to the nega-

and dealers. Lower interest rates have added to the charms of the sector, which offers higher yields relative to the whole market Kansai Electric Power rose Y10 to Y2.360 and

Speculative interest sup-

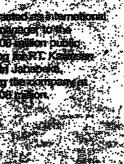
absence of buyers. The All Ordinaries index lost 14.4 to 2,026.0, in turnover of A\$458m. The downturn in commodity prices kept mining issues Among active issues BHP lost 16 cents to A\$19.60, CRA 26 cents to A\$19.44 and WMC 27 cents to A\$7.58.

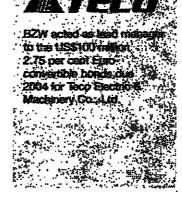
Corp shed 15 cents to A\$6.58 and Seven Network, which is facing a takeover bid, 14 cents TAIPEI moved higher in modest trade. The weighted index touched 6,167.56 before closing up 26.94 at 6,136.54.

In the media sector, News

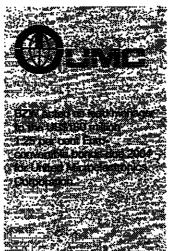
Turnover was T\$23.5bn. Financial stocks were sought out, the sector index rising 1.4 per cent. The big three banks,

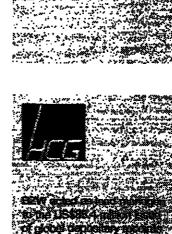




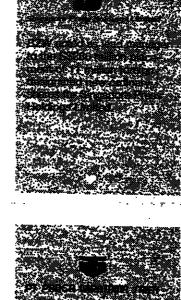


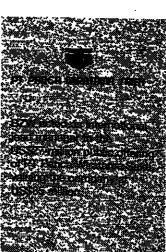












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INVESTMENT BANKING.



